The Committee Chairs of the Board of Visitors of Virginia Polytechnic Institute and State University met on Tuesday, August 23, 2022, at 11:40 a.m. in the Maroon and Orange Room at the Virginia Tech Newport News Center, 700 Tech Center Parkway, Suite 305, Newport News, VA 23606.

**Committee Chairs Present**
- Mr. Ed Baine (Vice Rector, FRM Chair)
- Ms. Shelley Barlow (B&G Chair)
- Ms. Sharon Brickhouse Martin (CAR Chair)
- Dr. Melissa Nelson (ARSA Chair)
- Mr. Chris Petersen (G&A Chair)

**Absent**

**Other Board Members Present**
- Ms. Letitia Long (Rector)
- Mr. David Calhoun
- Mr. Brad Hobbs
- Ms. Anna James
- Mr. Jeff Veatch

Also present at the meeting were President Timothy Sands, Kim O'Rourke (Secretary to the Board), Cyril Clarke, Sharon Kurek, Nancy Meacham, Ken Miller; Ellen Plummer.

Rector Long convened the meeting of committee chairs and explained that the purpose was to identify topics for the board's next information session in November and possibly beyond. The committee chairs developed the following list:

1. Annual Strategic Plan progress update. Additionally, this should have a forward-looking component building on the access and affordability discussion including aspirations, linking priorities more clearly to the SP.
3. Future of Education discussion, part I — progress of the work of the Task Force. This may be the first in a series of information session discussions culminating in a larger discussion at the board’s August 2023 retreat. Subtopics include: what it will look like; residential model; experiential learning; instructional model (hybrid, in-person); what students want (may need a consultant or external speaker); research on the psychology of learning and how adults learn, and how we deliver instruction.
4. Discussion of Economic Development using a case study (e.g., Innovation Campus) and—importantly—including industry partners. This might also include a briefing on recent grants awarded.

5. IT Transformation – discussion of substantive matters. If substantive discussion is premature, this might be postponed until March.

6. Update on Freedom of Speech/Academic Freedom working group – could occur at info session or during full board meeting.

Future topic – future of medical school partnership with Carilion

Note: Prior to each Board meeting, the IT dashboard will be updated and an Innovation Campus update report will be placed in the portal for the board’s information. This enables the board to determine at what meetings they would like to have an in-depth presentation on specific aspects of those initiatives.

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The meeting was adjourned at 12:10 p.m.

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Letitia A. Long, Rector

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Kim O'Rourke, Secretary