BOARD OF VISITORS BUILDINGS AND GROUNDS COMMITTEE MINUTES

Joint Open Session with the Finance and Resource Management Committee

The Buildings and Grounds Committee and the Finance and Resource Management Committee of the Board of Visitors of Virginia Polytechnic Institute and State University convened on Sunday, November 13, 2022 at 9:15 a.m. in joint open session in Latham Ballroom A/B of the Inn at Virginia Tech and Skelton Conference Center (901 Prices Fork Rd, Blacksburg, VA 24061). A quorum of the joint Committee was present.

Board of Visitors Members

Present:

Absent:

C.T. Hill (Committee Member)

Tish Long (Rector)

Ed Baine (Committee Co-Chair)

Sharon Brickhouse Martin

Shelly Butler Barlow (Committee Co-Chair)

David Calhoun

Sandy Cupp Davis

Carrie Chenery

Greta Harris (Committee Member)

Brad Hobbs (Committee Member)

Anna James (Committee Member)

Melissa Nelson

Chris Petersen (Committee Member)

Jeff Veatch

Constituent Representative(s) Present:

Robert Weiss (Faculty Representative)

Holli Drewry (Administrative and Professional Faculty Representative)

Serena Young (Staff Representative)

Jamal Ross (Undergraduate Student Representative)

Anna Buhle (Graduate Student Representative)

Also present were the following Virginia Tech staff members and guests:

President Tim Sands, Mac Babb, Callan Bartel, Laura Belmonte, Lynsay Belshe, James Bridgeforth, Bob Broyden, Brock Burroughs, Cyril Clarke, Al Cooper, David Crotts, John Cusimano, Jeff Earley, Alisha Ebert, Kari Evans, Mark Gess, Emily Gibson, Suzanne Griffin, Rebecca Halsey, Kay Heidbreder, Mary Helmick, Tim Hodge, Travis Hundley, Frances Keene, Chris Kiwus, Sharon Kurek, Jack Leff, Evans Lusuli, Rob Mann, Meghan Marsh, Elizabeth McClanahan, Nancy Meacham, Jeff Mitchell, Kimberly Moore, Liza Morris, Margaret Nagai-Singer, Justin Noble, Kim O'Rourke, Mark Owczarski, James Perkins, Charlie Phlegar, Kevin Pitts, Menah Pratt, Julia Ross, Amy Sebring, Lexi Simmers, Dan Sui, Dwyn Taylor, Don Taylor, Jon Clark Teglas, Harmony Tripp, Rob Viers, Tracy Vosburgh, Michael Walsh, Lisa Wilkes

^{*} Requires Full Board Approval

[#] Discusses Enterprise Risk Management Topic(s)

#+ 1. Review and Acceptance of the Annual Report on University Debt Ratio and Debt Capacity: The joint Committee received for acceptance a report on the university's debt ratio and debt capacity. At the conclusion of fiscal year 2021-22, outstanding long-term debt of the university totaled \$547.6 million with a debt ratio of 3.45 percent of operating expenditures. The university proposes the continuation of the six percent cap on the debt ratio for future years.

The joint Committee accepted the report.

*+ 2. Resolution to Adopt the Student Life Village Master Plan as a Supplement to the Campus Master Plan: The Committee reviewed for approval a resolution to adopt the 2022 Student Life Village Master Plan. The university has prepared the Student Life Village master plan to guide the physical development of a new residential district in supplement to the 2018 Campus Master Plan, Beyond Boundaries 2047: The Campus Plan. The plan for the Student Life Village sets forth a long-range vision that builds off the goals, objectives, and aspirations of the master plan and the university's strategic plan, The Virginia Tech Difference: Advancing Beyond Boundaries. The planning process for the Student Life Village included engagement with campus executive leadership, a broad range of constituents including students, and was shaped by the technical expertise of campus stakeholders. The plan incorporates analysis of residential program needs, land use, landscape, building massing, scale, and siting. Additionally, the plan evaluated and incorporated layers of infrastructure including mobility and accessibility, utilities and stormwater, technology, and safety. The supplemental plan includes the flexibility to implement the Student Life Village beds in three sequenced phases, separately and independently, as needed to address demand for on-campus beds over time. The action of adopting the 2022 Student Life Village Master Plan as a supplement to the Campus Master Plan would not grant authority beyond the land use designation and would not authorize action and/or expenditures for design or construction services. The implementation of any element of a master plan, including the 2022 Student Life Village Master Plan Supplement, shall follow the university's review and approval processes including the Six-Year Capital Outlay Plan, capital project authorizations, debt authorizations, capital project design preview authorizations, and capital project design review authorizations. The resolution seeks adoption of the plan as a supplement to the previously adopted 2018 Campus Master Plan.

The joint Committee recommended the resolution to the full Board for approval.

There being no further business, the meeting adjourned at 10:30 a.m.

^{*} Requires Full Board Approval

[#] Discusses Enterprise Risk Management Topic(s)

Open Session Tour

The Buildings and Grounds Committee of the Board of Visitors of Virginia Polytechnic Institute and State University convened on Monday, November 14, 2022 at 8:30 a.m. in open session in the Lobby of the Inn at Virginia Tech and Skelton Conference Center (901 Prices Fork Rd, Blacksburg, VA 24061) to depart for a campus tour. A quorum of the Committee was present.

Board of Visitors Members

Present:

Shelly Butler Barlow (Committee Chair) Greta Harris (Committee Member) Chris Petersen (Committee Member)

Absent:

Tish Long (Rector)
Ed Baine
Sharon Brickhouse Martin
David Calhoun
Sandy Cupp Davis
Carrie Chenery
C.T. Hill (Committee Member)
Brad Hobbs
Anna James
Melissa Nelson
Jeff Veatch

Constituent Representative(s) Present:

None

Also present were the following Virginia Tech staff members and guests: Rosie Cicmanec, Aaron Curfiss, Katrina Estep, Randal Fullhart, Chris Kiel, Chris Kiwus, Meghan Marsh, Liza Morris, Jeff Orzolek, Dwyn Taylor, Jon Clark Teglas

1. Tour of Capital Construction Projects: The Committee assembled in the lobby of the Inn for a tour of the Corps Leadership and Military Science Building and Upper Quad Residence Hall capital construction project sites.

The tour concluded as the Committee returned to the Inn at 9:57 a	a.m.
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^{*} Requires Full Board Approval

Open Session Meeting

The Buildings and Grounds Committee of the Board of Visitors of Virginia Polytechnic Institute and State University reconvened on Monday, November 14, 2022 at 10:05 a.m. in open session in the Smithfield Room of the Inn at Virginia Tech and Skelton Conference Center (901 Prices Fork Rd, Blacksburg, VA 24061). A quorum of the Committee was present.

Board of Visitors Members

Present:

Tish Long (Rector)

Shelly Butler Barlow (Committee Chair)

Sandy Cupp Davis

Greta Harris (Committee Member)

Melissa Nelson

Chris Petersen (Committee Member)

Absent:

Ed Baine

Sharon Brickhouse Martin

Carrie Chenery

C.T. Hill (Committee Member)

Melissa Nelson Jeff Veatch

Constituent Representative(s) Present:

None

Also present were the following Virginia Tech staff members and guests:

President Tim Sands, Rosie Cicmanec, Van Coble, Alisha Ebert, Mark Gess, Emily Gibson, Dan Givens, Wendy Halsey, Lindsey Haugh, Patrick Hilt, Mary-Ann Ibeziako, Pete Jobst, Chris Kiel, Nathan King, Chris Kiwus, Kayla Lambert, Jack Leff, Meghan Marsh, Jeff Mitchell, Kimberly Moore, Liza Morris, Saied Mostaghimi, Heidi Myers, Ed Nelson, Kim O'Rourke, Mark Owczarski, James Perkins, Matt Spencer, Dan Sui, Dwyn Taylor, Jon Clark Teglas, Harmony Tripp, Emily Vollmer, Tracy Vosburgh,

- 2. Consent Agenda: The Committee approved the items listed on the Consent Agenda.
 - a. Approval of the Minutes from the August 22, 2022 Meeting: The Committee approved the minutes from the August 22, 2022 meeting.
 - * b. Resolution to Approve a Utility Easement at the Northern Piedmont Agricultural Research and Extension Center: The Committee reviewed for approval a resolution authorizing the Executive Vice President and Chief Operating Officer to execute an easement, or an amendment to an existing easement as may be appropriate, to FiberLync. FiberLync, a Fiber Optic Internet Service Provider owned and operated by The Orange County Broadband Authority has requested the university grant an easement in the area of Route 15 James Madison Highway on the Virginia Tech owned parcel in Orange County, Virginia, in support of the FiberLync Broadband Service Project.

The Committee recommended the resolution to the full Board for approval.

^{*} Requires Full Board Approval

- c. Acceptance of the Quarterly Capital Project Status Report: The Committee accepted the quarterly capital project status report.
- #+ 3. Update on Agricultural Facilities and Partnerships: The Committee received an update from Saied Mostaghimi of the College of Agriculture and Life Sciences, and Dan Givens, dean of the Virginia-Maryland College of Veterinary Medicine, on agricultural facilities planning and construction.
- #* 4. Annual Report on Sustainability: The Committee received the annual report on sustainability from Mary-Ann Ibeziako, assistant vice president for infrastructure and chief sustainability officer. Virginia Tech serves as a model community for a sustainable society and is committed to advancing sustainability in academics (curriculum & research), engagement, operations, planning, and administration. The university maintains a gold rating from the Association for Advancement of Sustainability in Higher Education (AASHE) using the Sustainability Tracking, Assessment, and Rating System (STARS).
- ** 5. Update on Research Facilities: The Committee received an update from Dan Sui, senior vice president and chief innovation officer, on research facilities.
- * 6. Design Preview for Mitchell Hall: The Committee approved the design preview for Mitchell Hall as presented by Liza Morris, assistant vice president for planning and university architect. Virginia Tech's top ranked College of Engineering has grown 53 percent since the fall of 2006 and represents 54 percent of total degree production at the institution. To address this growth and aging facilities, as well as accommodate evolving instructional methodologies, a new Mitchell Hall facility will replace undersized and outdated Randolph Hall with a state-of-the-art engineering hub. The facility will house Aerospace and Ocean Engineering, Mechanical Engineering, and Engineering Education programs. It will provide project space for student teams, supporting national team-based research and development competitions. The project also provides student collaboration and general assignment classroom spaces, and is intended to serve the entire campus community. The project received \$11 million of nongeneral fund authorization for design funding in the 2020 Acts of Assembly and is in the preliminary design phase. Construction activities are anticipated to begin in the winter of 2023 with substantial completion anticipated the summer of 2027.
 - **7. Future Agenda Items and Closing Remarks:** The Committee discussed potential topics for inclusion on future meeting agendas.

There being no furthe	r business,	the meeting	adjourned a	t 11:37	a.m

^{*} Requires Full Board Approval

Joint Open Session Agenda

FINANCE AND RESOURCE MANAGEMENT COMMITTEE AND BUILDINGS AND GROUNDS COMMITTEE

Sunday, November 13, 2022 9:00 a.m.

Latham Ballroom A/B of the Inn at Virginia Tech and Skelton Conference Center

	<u>Agenda Item</u>	Reporting Responsibility
+#	1. Review and Acceptance of the Annual Report on	Ken Miller
	University Debt Ratio and Debt Capacity	Bob Broyden
* +	2. Resolution to Adopt the Student Life Village Master F as a Supplement to the Campus Master Plan	Plan Bob Broyden Frances Keene

^{*} Requires Full Board Approval

[#] Discusses Enterprise Risk Management Topic(s)

⁺ Discusses Strategic Investment Priorities Topic(s)

Open Session Agenda

BUILDINGS AND GROUNDS COMMITTEE

Monday, November 14, 2022

Bus departs for tour at 8:30 a.m. from the Lobby of the Inn at Virginia Tech and Skelton Conference Center.

Agenda Item

1. Tour of Capital Construction Projects

a. Corps Leadership and Military Science Building
b. Upper Quad Residence Hall

Reporting Responsibility
Chris Kiwus
Liza Morris
Dwyn Taylor

Open session meeting resumes at 10:00 a.m. in the Smithfield Room of the Inn at Virginia Tech and Skelton Conference Center.

*	2.	Agenda Item Consent Agenda a. Approval of the Minutes from the August 2022 Meeting b. Resolution to Approve a Utility Easement at the Northern Piedmont Agricultural Research and Extension Center c. Acceptance of the Quarterly Capital Project Status Report	Reporting Responsibility Committee Chair
#+	3.	Update on Agricultural Facilities and Partnerships College of Agriculture and Life Sciences College of Veterinary Medicine	Alan Grant Dan Givens
#+	4.	Annual Report on Sustainability	Mary-Ann Ibeziako
#+	5.	Update on Research Facilities	Dan Sui
+	6.	Design Preview for Mitchell Hall	Liza Morris
	7.	Future Agenda Items and Closing Remarks	Committee Chair

^{*} Requires Full Board Approval

[#] Discusses Enterprise Risk Management Topic(s)

⁺ Discusses Strategic Investment Priorities Topic(s)

Tour of Capital Construction Projects

BUILDINGS AND GROUNDS COMMITTEE

November 14, 2022

The Committee will assemble in the lobby of the Inn for a tour of the Corps Leadership and Military Science Building and Upper Quad Residence Hall capital construction project sites.

Consent Agenda

BUILDINGS AND GROUNDS COMMITTEE

November 14, 2022

The Committee will consider for approval and acceptance the items listed on the Consent Agenda.

Consent Agenda

- a. Approval of the Minutes from the August 2022 Meeting
- b. Resolution to Approve a Utility Easement at the Northern Piedmont Agricultural Research and Extension Center
 - c. Acceptance of the Quarterly Capital Project Status Report

^{*} Requires full Board approval.



PREPARED FOR THE BUILDINGS AND GROUNDS COMMITTEE OF THE BOARD OF VISITORS

DWYN TAYLOR
ASSISTANT VICE PRESIDENT FOR CAPITAL CONSTRUCTION
NOVEMBER 14, 2022









Project Portfolio

- 18 authorized projects -- active and complete (w/in 1-year warranty phase)
- Total value of ~\$1.3B
- Adds ~1.6M gross square feet (GSF) of new construction
- Renovates nearly 300K GSF of existing space

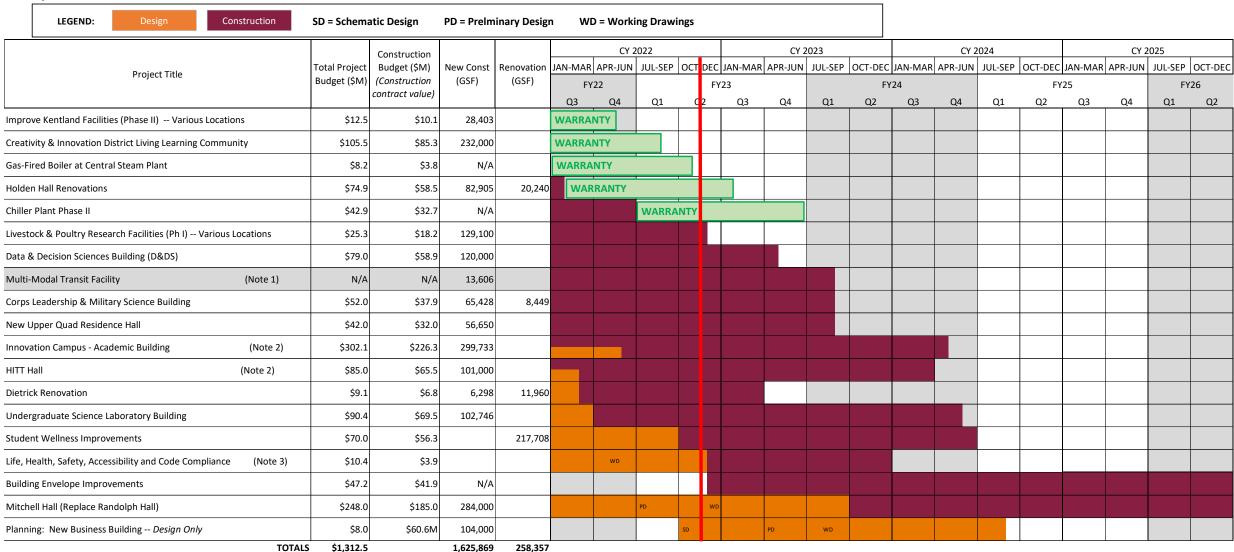






(Progressive) Capital Construction Executive Summary

Date Prepared: 19 OCT 2022



Note 1: Non-VT project

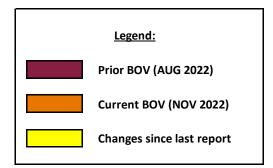
Note 2: Multiple GMPs results in design/construction overlap (fast track)

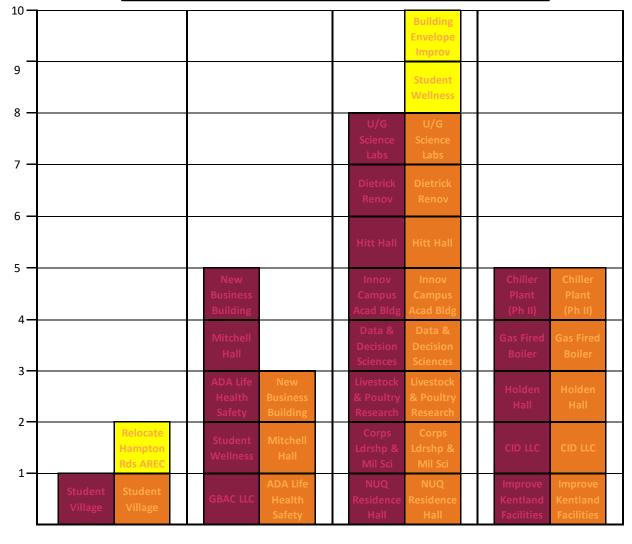
Note 3: Project will be executed in prioritized sub-projects; first priority sub-project has a construction budget of \$3.7M



Project Portfolio Distribution

State/BOV Authorized Projects





Pre-Planning/Feasibility

Design

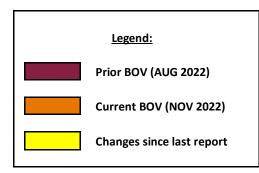
Construction

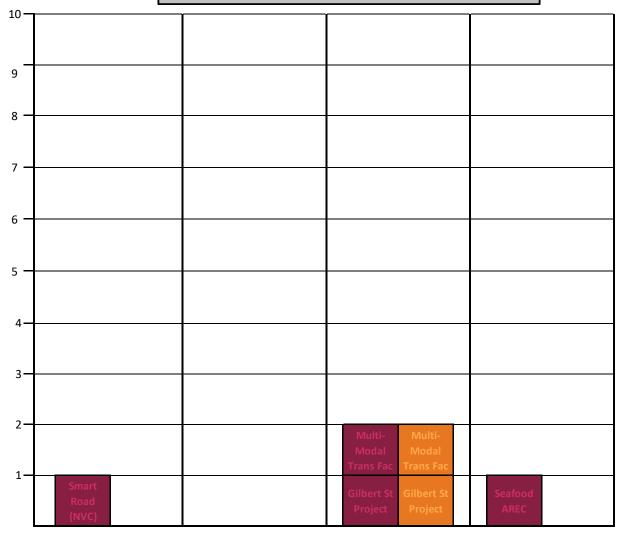
Warranty/Close-Out



Project Portfolio Distribution

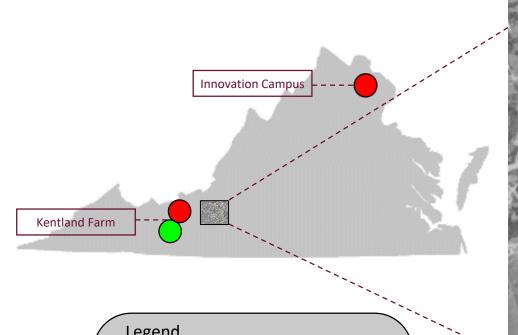
Supported/Non-VT Projects





Capital Project Portfolio





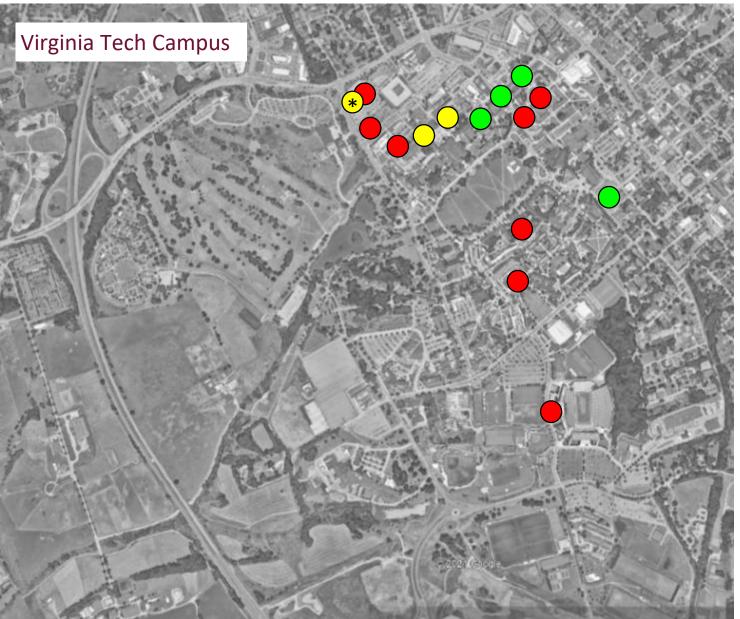


= In Design

= Under Construction

= Warranty/Complete

* = Design only



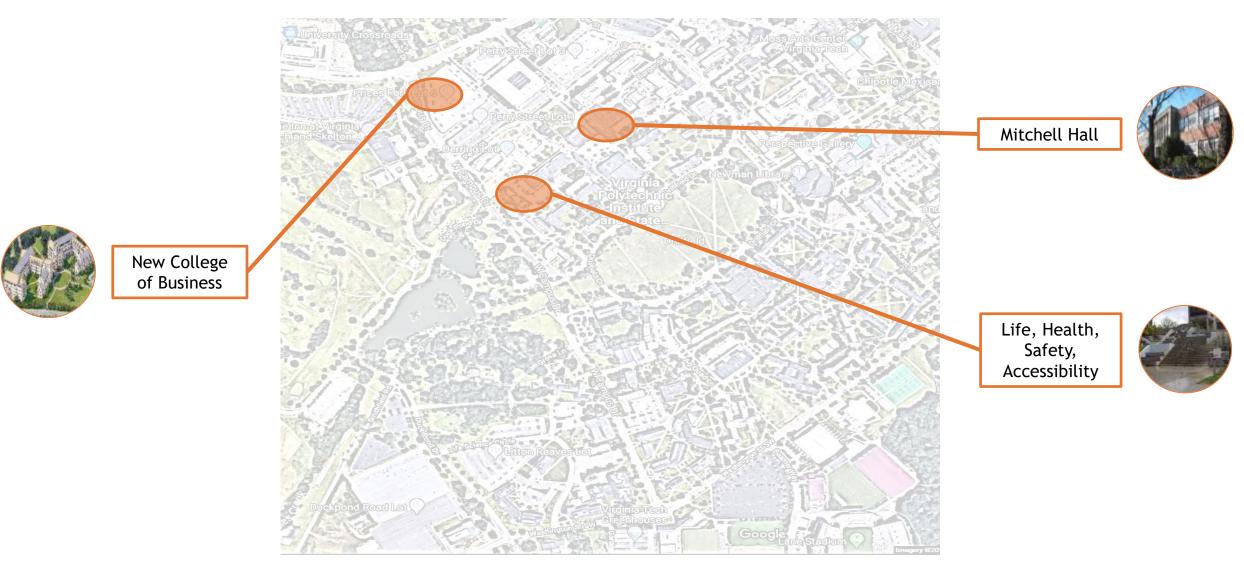


In Design





Projects In Design





Mitchell Hall (Replace Randolph Hall)



State Authorized



Status:

- Project fully authorized for construction by General Assembly
- Schematic Design Phase complete
- Preliminary Design underway
- CMaR pre-construction services contract is underway

Next Actions:

• BOV Preview (November 2022 session)

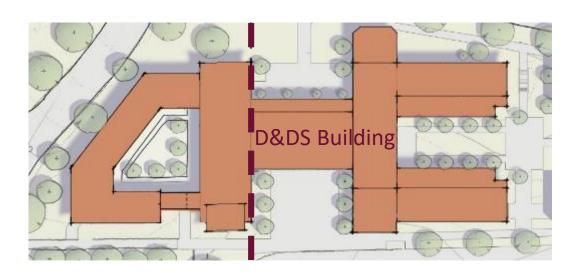
LEGEND: Design Construction	SD = Schema	atic Design	PD = Prelm	inary Desig	n WE) = Worki	ing Drawings													
		Construction				CY 2	2022			CY 202	23			CY 2	.024			CY 2	025	
Project Title	Total Project	Budget (\$M)	New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP OCT	DEC JAN-	-MAR APR	-JUN J	UL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
Project fille		(Construction	(GSF)	(GSF)	FY	22		FY23				FY	24			FY	25		FY	26
		contract value)			Q3	Q4	Q1 (2 C	Q3 (Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Mitchell Hall (Replace Randolph Hall)	\$248.0	\$185.0	284,000				PD	WD												

Designer: Perkins & Will Builder: Skanska



Planning: New Business Building





Status:

- A/E contract awarded
- Schematic Design underway
- CMaR procurement underway

Next Actions:

- Conduct CMaR interviews, rank & select best value CMaR
- Targeting BOV Construction Authorization in summer 2023

	LEGEND:	Design	Construction	SD = Schema	atic Design	PD = Prelm	inary Desig	n WI) = Worki	ing Drawing	gs													
					Construction				CY 2	2022				CY 202	23			CY 2	2024			CY 2	025	
		Project Title		Total Project	Budget (\$M)	New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP C	CT D	EC JAN-I	MAR APR-	-JUN JU	UL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
		Project fille			(Construction	(GSF)	(GSF)	FY	22		1	FY23				FY	24			FY	'25		FY	26
					contract value)			Q3	Q4	Q1	<u>d2</u>	Q	3 Q	24	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Plannin	g: New Business E	Building <i>Design Onl</i> y	/	\$8.0	\$60.6M	104,000				SI	,		PD		WD									

Designer: Moseley

Builder: TBD



Life, Health, Safety, Accessibility & Code Compliance





Status:

- Project out for bids
- Bid opening slated for mid-November
- Targeting construction start in December 2022/January 2023

Next Actions:

Conduct bid opening, review and award construction contract

LEGEND: Design Constr	ruction	SD = Schema	atic Design	PD = Prelm	inary Desig	n WD	= Worki	ng Drawin	gs												
			Construction				CY 2	2022			CY 2	023			CY 2	024			CY 2	:025	
Droiget Title		Total Project		New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP (CT-D	EC JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
Project Title			(Construction	(GSF)	(GSF)	FY2	22			FY23			FY:	24			FY	25		FY:	26
			contract value)			Q3	Q4	Q1	02	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Life, Health, Safety, Accessibility and Code Compliance	(Note 3)	\$10.4	\$3.9				WD														

Designer: Quinn Evans Builder: TBD



Under Construction

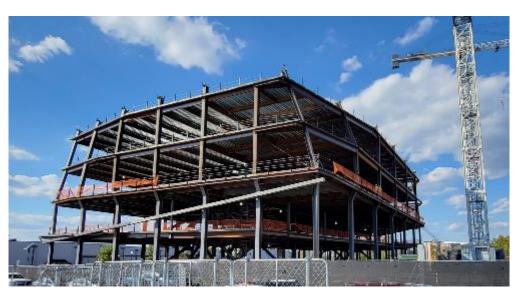




Active Construction Projects



Innovation Campus-Academic Building



Status:

- Project on track (22% complete)
- Underground parking structure complete
- Vertical construction underway



CM at Risk
State Authorized



Next Actions:

Anticipated completion in April 2024

	LEGEND: Design	Construction	SD = Schema	atic Design	PD = Prelm	inary Desig	n W[) = Work	ing Drawing	gs												
				Construction				CY 2	2022			CY 2	023			CY 2	024			CY 2	025	
	Project Title		Total Project	• ,	New Const		JAN-MAR	APR-JUN	JUL-SEP C	CT DE	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
	Project Title		,	(Construction contract value)	(GSF)	(GSF)	FY	22		F	Y23			FY	24			FY	25		FY	26
				contract value)			Q3	Q4	Q1	C 2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
1	nnovation Campus - Academic Building	(Note 2)	\$302.1	\$226.3	299,733																	

Designer: SmithGroup

Builder: Whiting-Turner



Student Wellness Improvements

CM at Risk
BOV Authorized





Status:

- CMaR Guaranteed Maximum Price (GMP) contract issued
- Notice To Proceed issued
- Contractor mobilized
- Construction underway

Next Actions:

• Anticipated completion in June 2024

	LEGEND:	Design	Construction	SD = Schema	atic Design	PD = Prelm	inary Desig	n WD) = Worki	ng Drawii	ngs												
					Construction				CY 2	.022			CY 2	2023			CY 2	2024			CY 2	.025	
		Draiget Title		Total Project		New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP	ост-с	EC JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
	Project Title			(Construction	(GSF)	(GSF)	FY:	22			FY23			FY	24			FY	25		FY:	26	
					contract value)			Q3	Q4	Q1	02	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Stude	nt Wellness Improv	vements		\$70.0	\$56.3		217,708																

Designer: Cannon Design

Builder: Whiting-Turner



Undergraduate Science Laboratory Building



CMAR State Authorized



Status:

Project tracking at 15% complete



Next Actions:

Anticipated completion in June 2024

LEGEND:	esign Construction	SD = Schem	atic Design	PD = Prelm	inary Desig	n Wi) = Worki	ing Drawi	ngs												
			Construction				CY 2	2022			CY 2	.023			CY 2	2024			CY 2	2025	
Du-	: T'H-	Total Project		New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP	ост-	EC JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC J	AN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
Pro	Project Title		(Construction	(GSF)	(GSF)	FY	22			FY23			FY2	4			FY	25		FY	26
			contract value)			Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Undergraduate Science Laborator	y Building	\$90.4	\$69.5	102,746																	

Builder: Skanska Designer: ZGF

16



Dietrick Renovation (& Quillen Spirit Plaza)



Design-Bid-Build BOV Authorized



Status:

Project on track (60% complete)



Next Actions:

Anticipated completion in March 2023

	LEGEND:	Design	Construction	SD = Schema	atic Design	PD = Prelm	inary Desigr	n W	D = Worki	ing Drawin	gs												
					Construction				CY 2	2022			CY 2	023			CY 2	024			CY 2	025	
		Duning Title		Total Project		New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP C	OCT DI	EC JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
		Project Title		Budget (\$M)	(Construction contract value)	(GSF)	(GSF)	FY	′22			FY23			FY:	24			FY	25		FY:	26
					contract value)			Q3	Q4	Q1	(2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Die	etrick Renovation			\$9.1	\$6.8	6,298	11,960																

Designer: Hanbury

Builder: Branch Builds



Hitt Hall







Status:

• Project on track (19% complete)

Next Actions:

• Anticipated completion in March 2024

ı	LEGEND:	Design	Construction	SD = Schema	atic Design	PD = Prelm	inary Desig	n W	D = Work	ing Drawi	ngs											
				Total Project	Construction Budget (\$M)	New Const	Renovation	JAN-MAF		JUL-SEP	ОСТ	DEC JAN-MAR		JUL-SEP	OCT-DEC	JAN-MAR	CY 2		OCT-DEC	JAN-MAR	CY 2	OCT-DEC
		Project Title		Budget (\$M)	(Construction contract value)	(GSF)	(GSF)		Y22 Q4	Q1		FY23 2 Q3	Q4	Q1	FY2 Q2		Q4	Q1	FY Q2		Q4	26 Q2
HITT Hall			(Note 2)	\$85.0	\$65.5	101,000																

Designer: Cooper Cary

Builder: W M Jordan



Corps Leadership & Military Science Building

CM at Risk
BOV Authorized



Status:

• Project on track (65% complete)



Next Actions:

Anticipated completion in July 2023

	LEGEND: Design Construction	SD = Schem	atic Design	PD = Prelm	inary Desig	n WI) = Work	ing Drawi	ngs												
		Total Project	Construction Budget (\$M)	New Const	Renovation	JAN-MAR		JUL-SEP	ост-	DEC JAN-N		2023 JUL-SE	P OCT-DEC	JAN-MAR	CY 2		OCT-DEC	JAN-MAR	CY 2		OCT-DEC
	Project Title	Budget (\$M)	(Construction contract value)	(GSF)	(GSF)	FY Q3	22 Q4	Q1	Q	FY23	Q4	Q1	F\ Q2	/24 Q3	Q4	Q1	FY Q2	25 Q3	Q4	FY Q1	26 Q2
Corps	Leadership & Military Science Building	\$52.0	\$37.9	65,428	8,449																

Designer: Clark - Nexsen Builder: Vannoy



New Upper Quad Residence Hall





Status:

• Project on track (55% complete)



Next Actions:

Anticipated completion in August 2023

	LEGEND: Design Construction	SD = Schem	atic Design	PD = Prelm	inary Desig	n W	D = Work	ing Drawir	ıgs												
			Construction				CY 2	2022			CY	2023			CY 2	024			CY 2	025	
	Project Title	Total Project Budget (\$M)	Budget (\$M) (Construction contract value)	New Const (GSF)	Renovation (GSF)		APR-JUN /22	JUL-SEP	ОСТ	DEC JAN-M FY23	IAR APR-JUN	JUL-SEP		JAN-MAR '24	APR-JUN	JUL-SEP	OCT-DEC		APR-JUN		OCT-DEC '26
			contract value)			Q3	Q4	Q1	q	2 Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
New	Upper Quad Residence Hall	\$42.0	\$32.0	56,650																	

Designer: Clark - Nexsen Builder: Vannoy



Data & Decisions Sciences Building





Status:

• Project on track (85% complete)



Next Actions:

Anticipated completion in April 2023

	LEGEND:	Design	Construction	SD = Schema	atic Design	PD = Prelm	inary Desigi	ı WI) = Worki	ng Drawing	s												
					Construction				CY 2	.022			CY 2	2023			CY 2	.024			CY 2	025	
		Project Title		Total Project		New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP O	CT DEC	JAN-MAR A	PR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
		Project fille			(Construction	(GSF)	(GSF)	FY	22		FY	/23			FY	24			FY	'25		FY	′26
					contract value)			Q3	Q4	Q1	d 2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Data	& Decision Sciences	Building (D&DS)		\$79.0	\$58.9	120,000					Т												

Designer: Moseley Builder: Kjellstrom & Lee

Livestock & Poultry Research Facilities (Phase I)



Design-Bid-Build
State Authorized





Poultry Facility







Beef Facility



Swine Facility

Status:

Construction underway on 4 of 6 bid packages:

Poultry: 99% complete Swine: 90% complete Equine: 99% complete Beef: 95% complete

Next Actions:

 Supplemental funding request for 3 hay barns and demolition submitted to DEB for allocation

	LEGEND: Design	Construction	SD = Schem	atic Design	PD = Prelm	inary Desig	n WI) = Worki	ng Drawii	ngs												
				Construction				CY 2	022			CY 2	023			CY 2	024			CY 2	025	
	Drainet T	i+lo	Total Project		New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP	ОСТ	DEC JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
	Project T	itie	Budget (\$M)	(Construction	(GSF)	(GSF)	FY	22			FY23			FY	24			FY	25		FY	26
				contract value)			Q3	Q4	Q1	d 2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Livest	ock & Poultry Research Facilities (Ph I) Various Locations	\$25.3	\$18.2	129,100																	

Designer: Spectrum Design

Builder: (Various)



Chiller Plant (Phase II)





Design-Bid-Build State Authorized

Next Actions:

Contract finalization and close-out underway

Status:

Project complete

LEGEND:	Design	Construction	SD = Schemat	tic Design	PD = Prelm	inary Desig	n W[) = Worki	ing Drawings													
				Construction				CY 2	2022			CY 2	:023			CY 2	024			CY 2	:025	
	Duning A Title		Total Project		New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP OC	T DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
	Project Title		Budget (\$M)		(GSF)	(GSF)	FY	22	·	F۱	Y23			FY	24			FY	′25		FY	26
				contract value)			Q3	Q4	Q1	d 2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Chiller Plant Phase II			\$42.9	\$32.7	N/A				WARRANTY	1											·	

Designer: AEI Builder: Faulconer



Gas-Fired Boiler at Central Steam Plant



Design-Bid-Build BOV Authorized







Status:

Project complete

Next Actions:

Final DEQ testing on alternative fuel source (fuel oil) in November

	LEGEND: Design Construction	SD = Schem	atic Design	PD = Prelm	inary Desig	n WD	= Worki	ng Drawing	gs												
			Construction				CY 2	022			CY 2	2023			CY 2	024			CY 2	2025	
	Project Title	Total Project	Budget (\$M)	New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP O	СТ	DEC JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
	Project Title		(Construction	(GSF)	(GSF)	FY2	22			FY23			FY	24			FY	'25		FY	26
			contract value)			Q3	Q4	Q1	d2	2 Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Gas-Fire	ed Boiler at Central Steam Plant	\$8.2	\$3.8	N/A		WARRAI	VTY														

Builder: Southern Air Designer: AEI



Holden Hall Renovation





Status:

Project complete



Next Actions:

Address punch list during winter break and close out contract

LEGEND	: Design Construction	SD = Schema	tic Design	PD = Prelm	inary Desigi	n WD	= Worki	ng Drawing	s												
			Construction				CY 2	022			CY	2023			CY 2	2024			CY 2	025	
	Project Title			New Const	Renovation	JAN-MAR	APR-JUN	JUL-SEP O	CT DE	C JAN-M	AR APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
	Project fille	. , ,	(Construction	(GSF)	(GSF)	FY2	22			FY23			FY	'24			FY	25		FY	26
			contract value)			Q3	Q4	Q1	C 2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Holden Hall Renovati	ions	\$74.9	\$58.5	82,905	20,240	WARI	RANTY														

Designer: Moseley Builder: WM Jordan



Creativity & Innovation District LLC

Design-Build BOV Authorized



Status:

Project complete



Next Actions:

Close out contract

LEGEND: Design Construction	SD = Schema	atic Design	PD = Prelm	inary Desigi	n WD = Worki	ng Drawings	5												
		Construction			CY 2	2022			CY 2	2023			CY 2	024			CY 2	025	
Project Title	Total Project		New Const	Renovation	JAN-MAR APR-JUN	JUL-SEP OC	CT DE	C JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
Project ride	. ,	(Construction	(GSF)	(GSF)	FY22		F	Y23			FY	24			FY	25		FY	'26
		contract value)			Q3 Q4	Q1	C 2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Creativity & Innovation District Living Learning Community	\$105.5	\$85.3	232,000		WARRANTY														

Designer: Hanbury

Builder: WM Jordan



Improve Kentland Facilities (Phase II)

Design-Bid-Build
State

Authorized

APR Building







Status:

- APR Building construction complete
- BETR Building construction complete
- MRL Building construction complete

Next Actions:

- APR Building: None -- warranty period complete)
- BETR Building: None -- warranty period complete)
- MRL Building: Resolve manure treatment issue (design/warranty issue)

LEG	GEND: Design	Construction	SD = Schema	atic Design	PD = Prelm	inary Desig	n WD = Worki	ng Drawir	gs												
				Construction			CY 2	022			CY 2	2023			CY 2	2024			CY 2	2025	
	D		Total Project	Budget (\$M)	New Const	Renovation	JAN-MAR APR-JUN	JUL-SEP	ОСТ	DEC JAN-MA	R APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	OCT-DEC
	Project Title			(Construction contract value)	(GSF)	(GSF)	FY22	•		FY23	•		FY	24			FY2	25		FY	/26
				contract value)			Q3 Q4	Q1	d 2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Improve Kentla	and Facilities (Phase II) Various Lo	cations	\$12.5	\$10.1	28,403		WARRANTY														

Designer: Spectrum Design

Builder(s): APR = Snyder; MRL & BETR = CPPI



Multi-Modal Transit Facility

<u>Design-Bid-Build</u> Town of Blacksburg (ToB) Project





Status:

Construction underway (approx 53% complete)

Next Actions:

Anticipated completion in August 2023

LEGEND: Design	Construction	SD = Schema	tic Design	PD = Prelm	inary Desigi	n WI) = Work	ing Drawi	ngs												
			Construction					2022				2023			CY 2				CY 2	1	
Project Title		Budget (\$M)	(Construction	(GSF)	Renovation (GSF)		APR-JUN 22	JUL-SEP		DEC JAN-MAR FY23	APR-JUN	JUL-SEP		JAN-MAR 24	APR-JUN	JUL-SEP	OCT-DEC FY		APR-JUN	JUL-SEP FY:	
			contract value)			Q3	Q4	Q1	C 2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Multi-Modal Transit Facility	(Note 1)	N/A	N/A	13,606																	

Designer: Wendel (ToB contract)

Builder: WM Schlosser (ToB contract)



Definitions

- State Authorized: Authorized and funded (whole or in part) by the Virginia General Assembly
- BOV Authorized: Authorized and funded by the Virginia Tech Board of Visitors

- Schematic Design Phase = 0% to approx 20% design complete
- **Preliminary Design Phase** = Approx 20% to approx 50% design complete
- Working Drawing Phase = Approx 50% to 100% design complete

GMP = Guaranteed Maximum Price



Construction Methods

Design-Bid-Build (DBB):

- A/E completes full design
- Invitation For Bid (IFB) issued...contract awarded to lowest bidder

Construction Manager at Risk (CMaR):

- A/E completes full design
- Prospective CMaR's compete for project during early stage of design
- CMaR selected based upon "best value" during Schematic Design phase
- When final designs are complete, CMaR develops Guaranteed Maximum Price (GMP)

Design-Build (D/B):

- A/E completes partial design ("criteria docs")
- D/B teams (builder + A/E) compete for project and propose full price for project delivery
- Selection based upon "best value"
- D/B team completes design and executes construction





NON-CAPITAL PROJECT PROGRESS

Completed projects:

- Middleburg AREC Horse Exerciser
- Urban Horticulture Center LED conversion
- Dairy Center LED conversion (4 buildings)
- Southwest Va. AREC Electrical Repairs (4 buildings)



Active projects

- 24 in design or construction
- New Maintenance Reserve projects authorized:
 - Middleburg and Tidewater AREC HVAC replacement
 - Southern Piedmont AREC Curing Barns (4) exterior repairs
 - o Alson H. Smith Jr. AREC Chiller replacement
 - Middleburg AREC Stable exterior repairs
 - Tidewater AREC Main Building roof and interior repairs















Bid Package 1 update
 SWINE CENTER

Cost: \$5.6 million

Size: 24,325 square feet

Completion: Dec 2022

<u>Description</u>: Small scale swine production and research facility. Separate buildings for Classroom/locker room/admin, Boar Housing and Gestation, Farrowing, Nursery, Grower, and Finishing.









Bid Package 2 update:

BEEF NUTRITION FACILITY & KENTLAND HAY SHED

Beef Hay Shed

Cost: \$3.89 M \$0.60 M

Size: 24,666 s.f. 8,761 s.f.

Completion: Jan 2023 Jan 2023









<u>Description</u>: 20 stall cattle housing facility to conduct feed studies. Includes cattle working area, loading chutes, feed mixing room, lab space, 4 grain bins, and 4 covered bulk commodity storage bins.

3-sided hay shed is across the road for dry storage of hay bales.











 Bid Package 3 update - BROILER & TURKEY GROW-OUT FACILITIES

Broiler Grow Turkey Grow

Cost: \$3.02 M \$2.73 M

Size: 11,868 s.f. 10,844 s.f.

Completion: Dec 2022* Dec 2022*

*Installation of pens and equipment follows under separate contracts

<u>Description</u>: Small-scale turkey and broiler grow-out facilities for poultry research. Up to 288 4'x4' broiler pens and 144 4'x8' turkey pens in two separate environmentally controlled rooms per building. Includes central work areas and feed storage.









Bid Package 4 update - EQUINE BARN
 & EQUIPMENT STORAGE BUILDING

<u>Equip. Storage</u>

Cost: \$2.40 M \$0.89 M

Size: 13,358 s.f. 5,295 s.f.

Completion: Dec 2022 Dec 2022

Description: 29 stall horse barn with tack rooms, wash stalls, grooming stalls, feed storage, bedding storage, and manure storage. Building includes locker room facilities, office, vet room and laundry. Equipment storage building includes 1 heated and 3 unheated bays for equipment storage and maintenance.

SYSTEM-WIDE AREC IMPROVEMENTS STRATEGY ADJUSTMENT

Total AREC capital improvement needs: 54 projects / 188,580 GSF

Previous two-phase approach

- Phase 1: Top priority project(s) at each AREC: 13 projects / 50,660 GSF
- Phase 2: Remaining projects at each AREC: 41 projects / 137,920 GSF

Revised approach

- Phase 1: Complete updates at 2-3 ARECs
- Phase 2: Complete updates at 2-3 ARECs
- Phase 3: Complete updates at 2-3 ARECs
- Phase 4: Complete updates at remaining ARECs





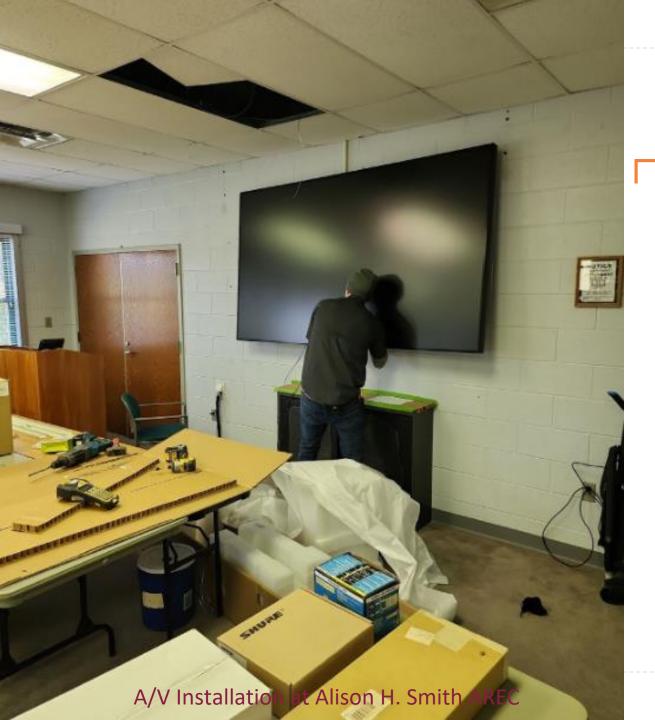
Hampton Roads AREC Relocation Study

- Draft Report received October 14, 2022.
- Final Report due November 15, 2022.
- Study includes complete inventory of land and building assets at existing AREC site; description of all research and extension program areas.
- Site selection criteria developed.
- Replacement 'test fits' evaluated at three cityowned locations including soil study.
- Two timeline scenarios developed by consultant: 'traditional' and 'aggressive'.
- Consultant's cost model: \$39.9M site development and \$60.1M buildings (excludes design, equipment, and other soft costs).



Technology and Connectivity

- Continue to await delivery of equipment for the following:
 - Routers and switches at ARECs designated for 1 Gigabyte (GB) connectivity upgrades.
 - Additional wireless access points (and required "backend" equipment) for both interior and exterior expansion of WIFI service.
 - 4G/5G radios for field-level wireless service at Eastern VA AREC.
- 10GB connectivity upgrade to Kentland Farm has been ordered but experiencing service delays; delivery expected now by the end of 2022.



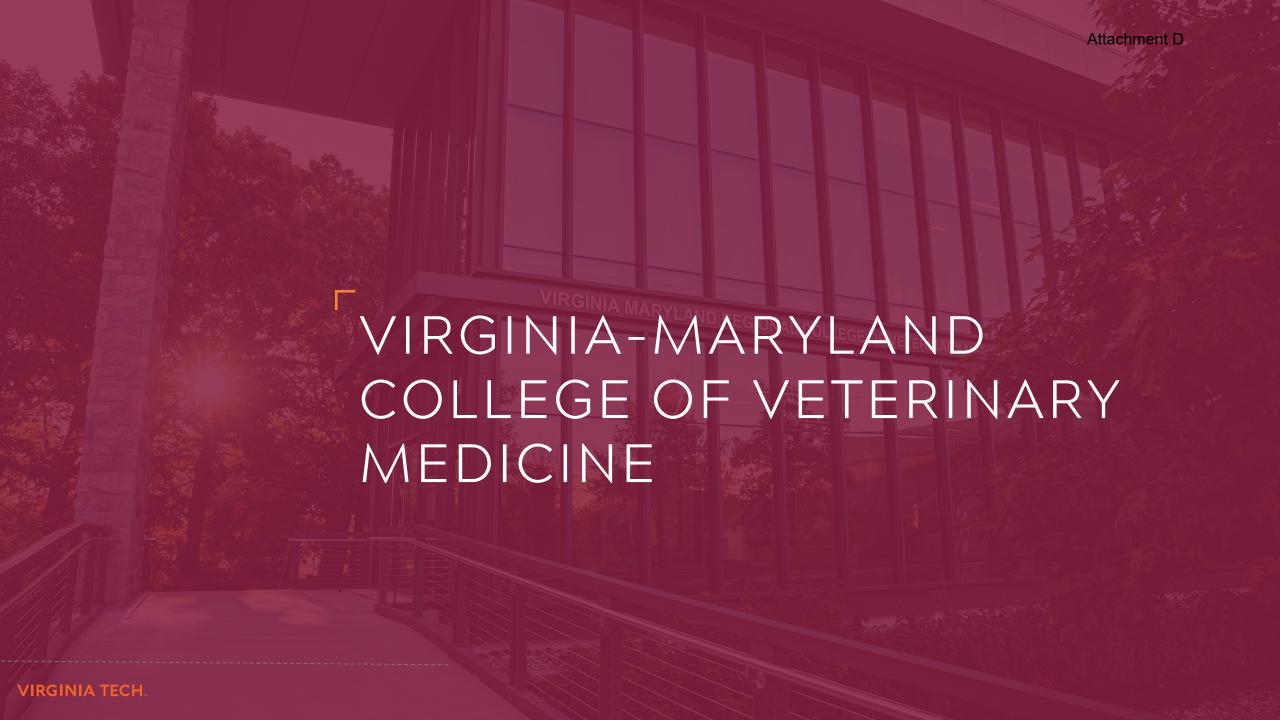
Technology and Connectivity

- AREC Audio Visual (A/V) classroom upgrades:
 - o Alson H. Smith completed in September.
 - Working with vendor to schedule installations at Tidewater and Southern Piedmont.
 - Hampton Roads in planning.

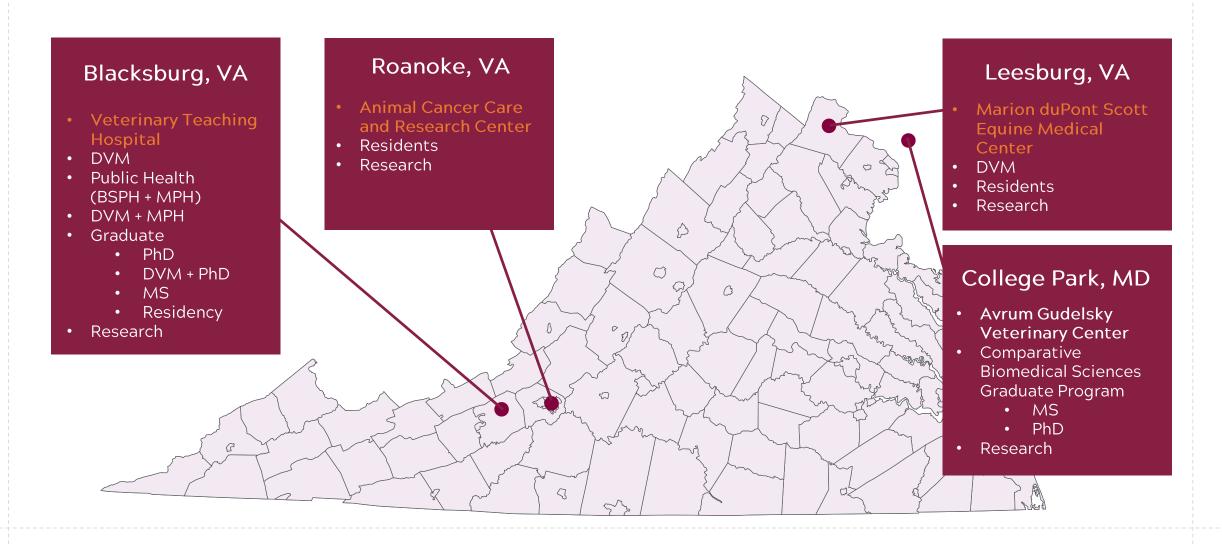
VIRGINIA'S AGENCY 229 AGRICULTURAL EXPERIMENT STATION COOPERATIVE EXTENSION

VIRGINIA-MARYLAND
COLLEGE OF
VETERINARY
MEDICINE

COLLEGE OF AGRICULTURE AND LIFE SCIENCES COLLEGE OF
NATURAL
RESOURCES AND
ENVIRONMENT



Virginia-Maryland College of Veterinary Medicine Facilities



Virginia-Maryland College of Veterinary Medicine Facilities



VETERINARY TEACHING HOSPITAL

- 280,000 sq ft
- Main teaching hospital
- Large & small animal care
- Classrooms, research, & Infectious Disease Research Facility

Last year

• 14,667 patients; 5,046 farm calls

ANIMAL CANCER CARE AND RESEARCH CENTER

- 18,680 sq ft
- Surgery suites, exam rooms, LINAC

Last year

- 2,188 canine patients
- 333 feline patients

MARION DUPONT SCOTT EQUINE MEDICAL CENTER

- 70,000 sq ft on 197 acres
- 30,000 sq ft of structures
- Isolation & equine research barns, treadmill facility, and Youngkin Soundness Barn

Last year

• 2,044 equine patients

Animal Physiology and Reproduction Building

• 4,978 sq ft in Blacksburg

• Built in 2020

10 Associated Acres

 Experiential Education Labs



Animal Cancer Care & Research Center

- 18,680 sq ft Center in Roanoke
- Located in the Health Sciences and Technology Innovation District
- Saw first veterinary medical oncology patient in Fall 2020
- Student clerkships began in June 2021
- 62 patients were involved in multiple clinical research trials last year

Last year

- 2,188 canine patients
- 333 feline patients



Outdoor Equine Lameness Arena

- In Blacksburg
- Complements the College's Equine Podiatry Center
- 11,200 sq ft
- 30 to 50 equine lameness patients per year



Equine Medical Center Indoor Arena

- Approvals from Loudoun County and Town of Leesburg
- Current Total Cost Estimate = \$6 M
- \$4.3 M Philanthropic Support
- 20,000 sq ft Indoor Arena
- Grading and site prep began October 2022
- Completion anticipated in October 2023
- 240 equine lameness patients last year



Expansion & Renovation of Small Animal Teaching Hospital

- Feasibility study completed
- Funding model has been finalized
- On non-general fund six-year capital outlay plan for 2022-28
- 37,000 sq ft expansion and renovation
- Teaching hospital must remain operational during construction



	PROJECT NAME	PROJECT DESCRIPTION	ESTIMATED TOTAL PROJECT COST	FUND SOURCE	PROJECT TEAMS	CONTRACT COMPLETION DATE	PROJECT STATUS
CAPITAL PRO	JECTS h October 31, 2022						
	CTS IN CONSTRUCTION						
	Improve Kentland Facilities, Phase II	Applied Reproduction Facility (APR): 4,510 SF barn at Vet-Med for palpation and breeding instruction. Bovine Extension, Teaching and Research (BETR) Facility: 3,500 SF classroom bulding and 5,100 SF demonstration	\$12,463,000	Capital Outlay	Spectrum	Fall 2020	All projects have reached substantial completion and have certificate of occupancy. Minor corrective work is
		arena at livestock center on Plantation Road. Metabolic Research Laboratory (MRL): 11,330 SF animal laboratory at the Dairy Center at Kentland Farm.			Snyder, CPPI		ongoing.
	New Virginia Seafood AREC Building	21,698 SF, 3-story bulding to replace existing aging and structurally unsound facility in Hampton, Virginia with state-of-the-art aquaculture research and extension facilities. Facility owned and developed by Virginia Tech	\$9,260,000	Various -	RRMM	April 2022	Certificate of Occupancy has been received. Remaining punch list items are being addressed and change order
		Foundation.			E.T. Gresham		work completed. Move in is complete and old building vacated.
		Pkg 1: New Swine Center at Kentland Farm.		_	Spectrum		
	Livestock and Poultry Research Facilities, Phase I	Pkg 2: New Beef Nutrition Facility & Hay Shed at Kentland Farm Pkg 3: New Broiler & Turkey Grow-out facilities at the Turkey Research Center (Glade Rd.) Pkg 4: New Equitation Barn & Equipment Storage Building at Livestock Center (Plantation Rd.) Pkg 5: 3 New Hay Sheds at Smithfield Horse Center, Fields west of US 460, and Heth Farm Pkg 6: Final Demolition of remaining facilities	\$31,074,000	Capital Outlay	Pkg 1: SIMCON Pkg 2: CPPI Pkg 3: CPPI Pkg 4: Clark Nexsen Pkg 5: TBD Pkg 6: TBD	Packages 1-4: Winter 2022/23	Packages 1-4 are under construction and progressing toward completion and occupancy this winter. Packages 5-6: Package 5 is being prepared for bidding to secure funding. Package 6 will follow.
PROJEC	CTS IN DESIGN						
	(none)						
PROJEC	CT INITIATION / PLANNING STAGE						
	System-Wide AREC Improvements, Phase I	Renew and expand aging and deteriorating AREC facilities. Revised phasing will address all capital needs	t TBD	Capital Outlay	TBD	TBD	Reviewing priority needs to determine 2-3 ARECs for inclusion in Phase I scope.
		specific ARECs during each phase.		·	TBD		
	Relocation of Hampton Roads AREC	Study requested by the General Assembly to evaluate possible relocation of the Hampton Roads AREC to a new site. Report to assess existing asset inventory, programmatic needs, new site requirements and possible		Capital Outlay	AECOM	Dec-22	Study is complete. Final report is being reviewed in preparation for submission to General Assembly in
		alternatives.		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	TBD		December 2022.
	Human and Agricultural Biosciences Building II	Construct new research lab facility for the School of Plant and Environmental Sciences to co-locate numerous research teams in one location with modernized facilities to focus on studying climate change.	\$68,000,000	Capital Outlay -	EYP	TBD	Re-programming effort completed with a \$53.5 M construction target. Draft Feasibility report is under review for inclusion on 2024-2030 CALS' six-year capital outlay plan request.
					TBD		Tot mousiement 202 v 2000 on 20 on year outling plannequest.
	2024-2030 6-Year Capital Outlay Plan	Capital budget requests for six projects: CNRE Center Woods, System-Wide AREC Improvements Phase I, Glade Road Relocation, Livestock and Poultry Research Facilities Phase II, Human and Agricultural Biosciences Building II, and System-Wide AREC Improvements Phase II.		TBD -	TBD	TBD	Plan is under development for December submission to Capital Budgeting and Financing
					TBD		
NON-CAPITA Updates throug	L PROJECTS h October 31, 2022						
	CTS COMPLETED SINCE LAST REPORT						
	Minor Projects (<\$25,000 each): Middleburg AREC Hot Walker Installation	Site prep and electrical hookup for installation of new horse exercising research equipment.	\$8,000 (electrical connection cost only)	CALS / VAES	- -	September 2022	Complete
	Hebon Hostiaultuse Contes ISB Haline B. C. C.	Doulogo failing fivetures to restore anotational affectives and sail account (2.1.11.11.1)	\$2,000 (installation	Enover Manager	In house	Combounds + 2000	Complete
	Urban Horticulture Center LED Lighting Retrofit	Replace failing fixtures to restore operational effectivenes and realize energy savings (2 buildings)	cost only)	Energy Management -	Bell Electric	September 2022	Complete

	PROJECT NAME	PROJECT DESCRIPTION	ESTIMATED TOTAL PROJECT COST	FUND SOURCE	PROJECT TEAMS	CONTRACT COMPLETION DATE	N PROJECT STATUS	
					-		Complete	
	Southwest Virginia AREC Electrical Repairs	Replace aging electrical infrastructure (panels, wiring, lighting, receptacles) in 5 buildings	\$50,000	Maintenance Reserve	Woodward Electrical	Summer 2022		
	K 1			n Energy Management	In house	0.1.12022		
	Kentland Farm Dairy Complex LED Lighting Retrofit	Replace failing fixtures to restore operational effectivenes and realize energy savings (5 buildings).	cost only)	/ CALS	Shively	October 2022	Construction is complete. Punch list items in progress.	
PRO.	JECTS IN CONSTRUCTION							
	<u>Minor Projects (<\$25,000 each):</u> Reyolds Homestead FRRC Exterior Repairs	Repair deteriorating eaves and trim on main AREC building.	¢26,000	CALC / MATC	-	Ongoing	La Dua avasa	
	Shenandoah Valley AREC Working Pens Middleburg AREC Laundry Hookup	Installation of new working pens and open shed. Washer and dryer connections for two buildings.	\$26,000	CALS / VAES	Multiple	- Ongoing	In Progress	
					-		Signage instation complete at Tidewater, Southwest Virginia, Alson H. Smith Jr., Eastern Virginia, Middleburg,	
	AREC Exterior Signage Upgrades	Installation of 2 new exterior signs at each AREC with refreshed design to match current branding.	\$81,000	CALS / VAES	Westview, Gropen	- TBD	Southern Piedmont, and Shenandoah Valley ARECs. Final design and fabrication pending at others.	
		Exterior and interior demolition followed by the installation of new roofing, hay loft flooring, doors, windows	vs		HDH, FEA	Summer 2023	Construction in progress. Roofing and lighting replacement complete. Structural repairs underway. Additional	
	Beef Barn Repairs	and lighting. This work was originally included in LPRF Phase 1, but removed due to scope concerns.	\$1,064,000	Maintenance Reserve	Thor, SRC		structural deterioration discovered during construction requiring extension of project schedule.	
	Footows Viscinia ADEC - Evacsimont Duilding Donovation	Renovation and upgrade of existing under-utilized office, workshop and meeting space. Building HVAC system		Maintenance	Structures Group	Carina 2022	Construction is underway. Project extended due to additional design required for mechanical and electrical	
	Eastern Virginia AREC - Experiment Building Renovation	has failed and is not working. Electrical and plumbing are outdated. Building is not ADA accessible. General condition is deteriorating.	\$195,000	Reserve	Eagle River	Spring 2023	repairs.	
	Eastern Shore AREC - Exterior Building Repairs	Multiple buildings are in need of exterior repairs. Head house (1214) and Shop Building (1215) is in need of structural repairs to walls and repointing. Implement Shed (1216), Sweet Potato Storage (1217), Produce		Maintenance Reserve	Structures Group	- Winter 2022/2023	Costruction is underway. Majority of work is complete. Long lead time delay for windows (January 2023). Dock	
	Editerrior Editorior Building Repuirs	Grading (1218), and Insectary (1220) need exterior waterproofing, door repair, pointing repairs and gutters.	7330,000	Walltenance Reserve	ET Gresham	Willet 2022, 2023	reconstruction added to scope and is underway.	
	Tidewater AREC - Water system repair	Water line from well to main office complex is failing in multiple locations and requires frequent repairs	\$40,000	Maintenance Reserve	-	Winter 2022/2023	City water line is complete to new meter. New water line from meter to bulidng installed November 2023.	
	, '	creating water quality concerns. Project is to connect to public water system with 1.5-inch water line.	. ,		Lewis Construction	,		
	Prices Fork Quarantine Lab Emergency Generator	Installation of new backup generator for operational reliability at Entomology Quarantine Facility at Prices	\$66,000	CALS	Gibson Engineering	- Summer 2023	Generator has been ordered. Projected ship date is April 2023. Installation to follow.	
		Fork Research Center.			Davis H. Elliott			
	Prices Fork Quarantine Lab Room 8 Renovation	Minor Modifications to improve workflow and safety within Entomology Quarantine Facility at Prices Fork Research Center.	\$37,000	CALS	In house	- Winter 2022/2023	Work is being scheduled.	
		nesses on senter.			Multiple			
	Southern Piedmont AREC - Packhouse Restroom Repairs	Packhouse (0897) restroom is in need of plumping repairs and upgrade to be reconfigured for ADA access. Packhouse roof is leaking and needs repair.	\$122,000	Maintenance Reserve	Thompson & Litton	Summer 2023	Bids received October 2022 and contracting is in progress.	
					TBD			
	Kentland Farm Dariy Center 2nd Feed Mixer installation	An additional feed mixer has been purchased by the School of Animal Sciences for use at the Dairy to increase capacity and feed variability. This project is to provide necessary electrical upgrades to run the equipment.	\$18,000	CALS	- Shively	- TBD	Materials have been ordered, expecting long lead time for electrical gear.	

PROJECT NAME	PROJECT DESCRIPTION	ESTIMATED TOTAL PROJECT COST	FUND SOURCE	PROJECT TEAMS	CONTRACT COMPLETION DATE	PROJECT STATUS
PROJECTS IN DESIGN						
Minor Projects (<\$25,000) each: Tidewater AREC Peanut Storage Shed Eastern Virginia AREC RTK Tower Installation	960 square foot prefabricated structure for field storage of harvested peanuts. Power and data connections for new GPS and Wi-Fi tower. Power and data connections for new GPS and Wi-Fi tower.	\$27,000	CALS / VAES	-	- Various	In Progress
Tidewater AREC RTK Tower Installation		\$27,000		Multiple	Various	in rogicss
Grenhouse F5 Structural and Mechanical Repairs	End wall of Greenhouse F5 at the Lutz Greenhouse Complex on Washington Street has deteriorate and needs to be reapired, along with mechanical equipment installed in the wall. Electrical repairs are also required. TBD Maintenance Reserve	- TBD	Final cost is being developed with term contract greenhouse contractor.			
				Puckett		
Heth Farm Shed and Silo Demolition	Demolish two structures that are currently unsafe and operationally unnecessary	TBD	CALS	TBD	- TBD	Lead and asbestos study complete. Obtaining quotes and permits for demolition.
				TBD		
Judging Pavilion Repairs	Exterior and interior demolition followed by installation of new flooring, doors, windows, HVAC system, lighting, a covered walkway and exterior paint. This work was originally included in LPRF Phase 1, but removed due to scope concerns.		Maintenance Reserve		- TBD	Scope review with University Building Official (UBO) is necessary to resolve code requirements and funding eligibility. Project deferred to 2023.
				TBD Hughes		
Campbell Arena Repairs	New enclosure of the existing open-air steel structure constructed of metal panel siding over steel girts and posts. This work was originally included in LPRF Phase 1, but removed due to scope concerns. Existing equitation barn to be repurposed for small animal reserrach and extension activities.		Maintenance Reserve, CALS	TBD	- TBD	Scope and building code issues being evaluated.
	Existing chillers are leaking and utilize a refrigerant that is no longer readily available. System condition is deteriorating and in need of major repair and replacement.	is \$338,000	Maintenance Reserve	TBD		
Alson H. Smith Chilled Water System repairs				TBD	- TBD	Funding request has been submitted.
		TBD				
Middleburg AREC Stable exterior repairs	Existing roof and windows are leaking. Several stalls are unuseable due to leaks. Several windows are rotten.	\$100,000	Maintenance Reserve	TBD	- TBD	Funding request has been submitted.
Middleburg AREC Clinic/Admin Building HVAC repairs	Two existing heat pump systems have failed during critical and ongoing research projects.	\$40,000	Maintenance Reserve	TBD	TBD	Funding request has been submitted.
Wildeburg Arte clinic/Admini Bullung TVAC repairs	Two existing heat pump systems have railed during critical and ongoing research projects.	740,000	iviaintenance Reserve	TBD	100	Tuliding request has been submitted.
Tidewater AREC Main Office and Lab Roof Replacement	Existing roof is leaking causing damage to main lobby interior walls and classroom area.	\$78,000	Maintenance Reserve	TBD	TBD	Funding request has been submitted.
Tracwater Artze Wall Office and Edd Roof Replacement	Existing roof is reaking earsing damage to main robby interior waits and classroom area.	770,000	Widinternative Reserve	TBD		Tunding request has been submitted.
Conthour Pindount AREC Rollding Results	Repair/replace siding and five deteriorated lean-to equipment storage sheds attached to four tobacco curing	g	Maintenance	TBD	TDD	
Southern Piedmont AREC - Building Repairs	barns (0893A, 0893B, 0893C, 0893D)	\$51,000	Maintenance Reserve	TBD	- TBD	Fuding request has been submitted
PROJECT INITIATION / PLANNING STAGE						
	CALS is experiencing significant and growing land pressure to meet nutrient management plan requirements, which would be greatly eased by the proposed compost facility. This initiative also has an extremely high			Coker Composting & Consulting		
Compost Facility (to support main campus & surrounding fai	level of student support as well as potential partnerships with Dining Services, Athletics and Facilities. Project is included in 228-2 Capital Budget Request, but is a high priority for separate, earlier funding, if possible, due to regulatory risk exposure from limited manure storage during winter months.	\$1,823,000	TBD	TBD	TBD	Capital and operational costs for project under review internally.
Turkey Forms Drossesing Duilding Danis	Interior Demolition followed by the installation of new cold-formed steel stud interior partitions, new doors		Maintanagas Day	TBD	TDD	Scano and hudget development
Turkey Farm Processing Building Repair	and a window, fiberglass reinforced plastic paneling and epoxy painted floors. This work was origin included in LPRF Phase 1, but removed due to scope concerns.	\$140,000	Maintenance Reserve	TBD	- TBD	Scope and budget development.
Moore Farm Rarn 0501 Renaire	This highly visible and prominent barn is for many purposes such as lambing of sheep, loafing facility, hay bale storage, emergency storage for weather-affected crops, and equipment and parts storage. The condition of		Maintenance Recenve	TBD	TRN	Scone and hudget development

PROJECT NAME	PROJECT DESCRIPTION	ESTIMATED TOTAL PROJECT COST	FUND SOURCE	PROJECT TEAMS	CONTRACT COMPLETION DATE	PROJECT STATUS	
Woore Farm Barn 0301 Repairs	the roof and siding is poor, failing to provide the necessary weather protection. Without mitigation soon, the condition will deteriorate to the point of loss.	טטו	iviaintenance neserve	TBD	טטו	Scope and budget development.	
Moore Farm Shed 0508 Repairs	This hay shed was built in the 1950's and received heavy use for that purpose. Over the years its condition has continued to worsen and recent wind and snow storms have accelerated the deterioration. In order to execute research projects utilizing recently renovated fields, the Beef Cattle unit now needs to utilize this	S TBD	Maintenance Reserve	TBD	TBD	Scope and budget development.	
Woole Faill Siled 0308 Repails	shed as a working facility for cattle. This would involve pouring a concrete floor and moving in cattle working equipment. However, the structural condition of this facility is poor and should be addressed prior to additional use. It may be more cost effective to rebuild than to repair this structure.			TBD		Scope and budget development.	
Alson H. Smith AREC - Repair paving and parking	Existing asphalt parking lot and drives are deteriorating and in need of repaving.	\$56,000	Maintenance Reserve	TBD	TBD	Scope and budget development. Construction planned in FY 2023.	
August Paving and parking	Existing aspirate parking for and arrives are deteriorating and in need of repairing.		Walliteriance Reserve	TBD		Scope and Sauget development. Construction planned in 1 1 2023.	
Southern Piedmont AREC - Pavement repairs	Existing main parking lots (3) and primary internal roadways are deteriorating and in need of repair.	\$126,000	CALS / VAES	-	TBD	Contractor quote received. Funding options being evaluated.	
	Approximately 1,300 square feet of milling and 8,400 square yards of 2-inch asphalt overlay required. Siding on several buildings is in need of repair/replacement due to advanced age: Annex (0812), Frame Beef			TBD			
Middleburg AREC - Exterior Repairs	Barn (0807), Milking Barn and Milk House (0809), Loafing Barn (0810), Clinic/Admin Building (0823), Stable (0824). 8 run-in sheds (0799) are deteriorating and in need of repair or replacement. Corn House and		Maintenance Reserve Maintenance Reserve	TBD	ТВО	Scope and budget development. Construction planned in FY 2022.	
	Machinery Shed (0803) is in need or structural repairs. Basement of Annex (0812) floods and needs drai corrections.			TBD			
Shenandoah Valley AREC - Repair/Replace Sheep Barn	Sheep Barn (0854) has rotten posts at ground level and leaking roof. The building should be evaluated for repair or replacement.	\$76,000			TBD	Scope and budget development.	
		TBD TBD					
Shenandoah Valley AREC - Renovate Carriage House	Renovate Carriage House to add two single-user public restrooms and welcome center area for visitors to the McCormick Farm.	TBD	CALS / VAES	TBD	→ (RD)	Scope and budget development underway. Study will be necessary to address development within historic property for Department of Historic Resources.	
				TBD			
Smithfield Equine Complex	Develop new facilities for Equine Complex on Plantation Road including covering outdoor arena, add bleachers, restrooms, announcer stand, fencing, quarantine facility.	TBD	Private	TBD	TBD	Scope and budget development.	
			Maintenance	TBD			
Smithfield Equine Classroom Renovations, Phase 2	Completion of building envelope repairs, restroom repairs, accessibility improvements.	\$110,000	Reserve, CALS	TBD	TBD	Scope and budget development.	
INFORMATION TECHNOLOGY (IT) EVALUTATION & PROJECTS Updates through October 31, 2022. New information is in bold.							
PROJECTS COMPLETED							
None this Quarter.							

	PROJECT NAME	PROJECT DESCRIPTION	ESTIMATED TOTAL PROJECT COST	FUND SOURCE	PROJECT TEAMS	CONTRACT COMPLETION DATE	PROJECT STATUS
PRO.	IECTS IN PROGRESS						
	Bandwidth and Internet Connectivity Improvements	ARECs: Project to significantly upgrade the bandwidth for all eleven locations. Connectivity has been limited and unable to meet emerging requirements and ongoing systems support. Standard St	\$286,000 Annually	CALS / VAES	CALS IT	Ongoing	ARECs: Seven of the ARECs were significantly upgraded from an average bandwidth of 130 Megabytes (MB) to now having an impressive 1 Gigabyte (GB) at each location. This bandwidth (1GB) could not be attained at the other locations, but Eastern Shore doubled the bandwidth to 100MB and Reynolds Plantation nearly quadrupled bandwidth to 10MB. Southern Virginia is still scheduled to upgrade from 10MB to 200MB (expected by the end of 2022). After analysis, it was determined that the 50MB connectivity at Eastern Virginia is more than sufficient to meet current and ongoing needs, so no updates planned for that location.
					Various		<u>Campus Farm Locations</u> : Efforts underway to upgrade Kentland Farm from 200MB service to 10GB dark fiber solution (expected completion by end of 2022). After analysis, it was determined that no upgrade was required to the 50MB fiber connection at Prices Fork Research Center or the CSES Research (Agronomy) Farm. Turkey Farm service has been upgraded from 50MB to 200MB. Turfgrass Center is currently using a cellular hotspot for internet service and CALS is working with vendor to upgrade to fiber connectivity (awaiting on city of Blacksburg permits).
	AREC Voice-Over Internet Protocol (VOIP) Conversion	Convert legacy telephone systems at all ARECs to unified Voice Over Internet Protocol (VOIP) systems to match the voice service on campus.	\$75,000	CALS / VAES	CALS IT Division of IT	Ongoing	VOIP conversion projects have been completed at 8 of the 11 ARECs. Remaining locations include Hampton Roads, Reynolds Homestead, and Southwest Virginia ARECs where the existing telephone service has been adequate. These final locations are in initial planning stage with no estimated completion date .
	Network Equipment Upgrades and Expansion	This project replaces or upgrades aging Local Area Network (LAN) equipment as well as expand in-building wireless and some external wireless capabilities. This effort also includes the procurement and installation of new "backend" equipment that will be installed on campus to manage and operate the networks at the ARECs and other extension offices.	1	CALS/VAES	CALS IT	TBD	Orders for equipment have been placed. Still awaiting delivery of most components.
	Real Time Kinematic (RTK)	This project installs Real-Time Kinematic (RTK) systems at select ARECs. RTK enables the ARECs to implement precision agriculture research practices by increasing the precision of standard GPS from an accuracy of 2-4 meters to ~1 centimeter.	\$213,000	CALS/VAES	CALS IT John Deere Trimble	Ongoing	RTK tower and equipment has been installed at Tidewater and Eastern VA AREC. Mobile units for Middleburg AREC and Shenandoah Valley AREC have been received. Tower installations for Eastern Shore and Southern Piedmont are still in planning .
	Eastern Virginia AREC Field-level Wireless (a SmartFarm Project)	Installation of new technology, similar to Wi-Fi but with better exterior coverage and security management, in fields at Eastern Virginia AREC to study the effectiveness of this equipment for supporting data-intensive agricultural, plant-based research as well as providing ready access to the internet and data network.		CALS/VAES	CALS IT Division of IT Dell JMA Pierson Wireless John Deere	Ongoing	Funding has been authorized and equipment ordered. No estimate at this time on equipment receipt or potential installation date.
	AREC Audiovisual (A/V) Classroom Upgrades	Installation of new audio and video equipment for ARECs to provide enhanced conferencing abilities in classrooms.	\$60,000 (est.)	CALS/VAES	CALS IT Vendor: Lee Harman and Sons	Ongoing	Classroom A/V project at Alison H. Smith AREC completed in September 2022. Working with vendor to schedule installations at Tidewater and Southern Piedmont. A fourth project is in planning phase for Hampton Roads.
PROJ	ECT INITIATION / PLANNING STAGE						
	SmartFarm Projects	A project has been initiated, in partnership with CALS IT and the Division of IT, to potentially install new technology in fields that is similar to Wi-Fi but with better exterior coverage and security management. The proposal is to study the effectiveness of this equipment for supporting data-intensive agricultural, animal-based research. This initial project is would create a 5G/CBRS testbed at Kentland Farm.	TRD	TBD	CALS IT Division of IT MAAP VTNSI TBD	TBD	Funding needs and sources are being resolved. Team working to seek approval for antenna location in an archaeological and view shed sensitive area.



Annual Report on Sustainability

An Update on Climate Action, Sustainability, and Energy Initiatives

Mary-Ann Ibeziako Assistant Vice President for Infrastructure and Chief Sustainability Officer

November 14, 2022



Sustainability Annual Report Highlights

- Primary vehicle for reporting progress on Climate Action Commitment and sustainability goals
- 13 consecutive years of annual reports are available on our website at https://fal.cn/annualreports
- Developed in partnership with 50 student, campus, and community organizations





Awards and Recognition



- Silver Sustainability Education and Outreach Award from the National Association of College and University Food Services Awards
- 2022 Best Universities for Commuters
- Silver ranking as a Bicycle Friendly University from the League of American Bicyclists from 2019 to 2023
- 2022 Tree Campus Higher Education 14th year
- Bee Campus USA 1st year
- Governor's Environmental Excellence Awards 12 received to date
- Times Higher Education (THE) Impact Rankings 98th in the world and 7th in the US









Climate Action Commitment Progress to Date

The <u>2020 Virginia Tech Climate Action Commitment</u>, was approved by the BOV in March 2021 and sets the university on a path to carbon neutrality by 2030.

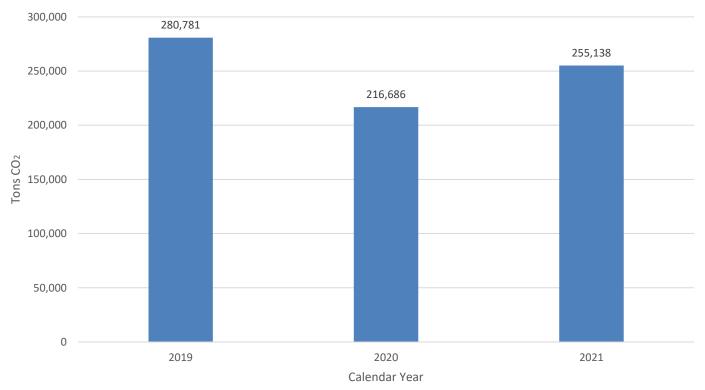
Other recommended actions in the commitment include:

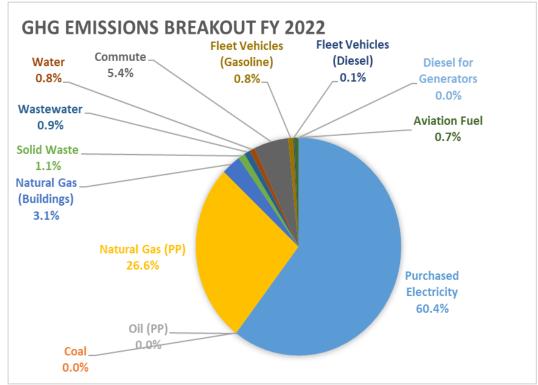
- •Achieve 100% renewable electricity by 2030
- •Develop innovative financing mechanisms to achieve Climate Action Commitment goals
- ·Achieve a zero-waste campus by 2030
- •Reduce building energy consumption
- •Establish the Climate Action Living Laboratory to enhance educational opportunities

Shortly after the BOV approved the 2020 Climate Action Commitment, a Working Group was formed to develop implementation guidelines. The CAC <u>Implementation Guidelines</u> are delivering detailed pathways for achieving each of the 15 tenets in the 2020 commitment.



Progress on Annual CO₂ and GHG Emissions





CY2021 shows a ~9 percent decrease in total emissions compared to CY2019.

Average ~3% decrease in emissions per year



- Signed contract with the solar developer SunTribe.
- SunTribe will begin the installation of ~2 MW of rooftop solar in the Fall of 2023.



Progress on Innovative Financing Mechanisms to Achieve Climate Action Commitment Goals

- · 123 approved Green RFPs at over \$1.75 million
- CPIF Sustainability Virginia Tech Foundation, Inc. fund established
- Giving Day participation
- Bee Campus USA certification was chosen as the Honors College crowdfunding campaign program of choice
- Solar Power Purchase Agreement
- \$6 million Energy Action Plan 6





Progress on Achieving a Zero Waste Campus by 2030

- · Hired a campus waste and recycling manager
- Student Green RFP approved to pilot reusable bags as replacements for single-use plastic bags at dining centers
- \$50,000 approved for a waste management consultative services contract
- 14+ tons of material recycled at home football games
- Calendar Year 2021 Recycling Rate = 31.5%
- Calendar Year 2021 Waste Diversion Rate = 78%

Progress on Reducing Transportation Related GHG Emissions by 40% by 2030

- Construction of the Multimodal Transit Facility is underway and will create a hub for Blacksburg Transit by the Perry Street Parking Garage.
- EV charging stations located in the Squires parking lot have received 907 charging sessions from 187 unique vehicles since installation.
- The Carbon Neutral Commuting and Carbon Neutral Fleet Task Force was launched through the Climate Action, Sustainability, & Energy Committee.





Progress on Reducing Building Energy Consumption

- Campus-wide lighting audit complete; campus-wide LED conversion underway
- Ramping up HVAC retro-commissioning and BAS modernization
- Chilled water plant and distribution system upgrades and optimization
- LEED O+M Recertification Program measurement for high-performance buildings
- Lights Out/Power Down program exceeds reduction goals for the 13th year in a row

Progress on Engagement

- Gaining broad institutional support through the CAC Roadshow series
 - Presented the CAC and key connections to over 15 major campus groups
- Using Climate Action, Sustainability, and Energy (CASE) Committee task forces to move the program and policies forward that support the CAC implementation
 - Revising and expanding membership to include members of frontline communities
- Continuing student engagement through Office of Sustainability programs and events
- Expanding the Climate Action Living Lab (CALL) network







Attachment D



Assistant Vice President for Infrastructure and Sustainability and Chief Sustainability Officer

Sterrett Center 230 Sterrett Drive, Suite 20 Blacksburg, Virginia 24061 P: (540) 231-4135 maryann@vt.edu

Dear Campus Community,

Thank you for your interest in the 2021–2022 Sustainability Annual Report. Our continued implementation of the ambitious 2020 <u>Climate Action Commitment</u>, approved by the Board of Visitors in March 2021, is chronicled here in extensive detail. Some key highlights include: building out our renewable energy portfolio, conservation efforts through Bee Campus USA and Tree Campus Higher Education certifications, establishing a Climate Action Living Laboratory in partnership with faculty and staff from across the university, presenting a series of roadshows to educate campus members about the Climate Action Commitment and how they can be involved, and the registration of 35 LEED buildings totaling over 3.2 million gross square feet of sustainable infrastructure. These features and many others outlined in the report have helped reduce campus greenhouse gas emissions and engaged our land-grant mission to serve the community.

The Intergovernmental Panel for Climate Change (IPCC) released their latest report in April, strengthening their call for rapid reductions in greenhouse gas emissions in order to avoid global warming of 1.5C. Virginia Tech continues to heed this call with our Climate Action Commitment and much work has been done to date. However, there is much more work to be done in all areas of our 15 goals. Every student, faculty, and staff member has a role in making these goals a reality and this annual report will help each person understand how they fit in to making the university more sustainable.

I'd like to take this time to thank the Office of Climate Action, Sustainability, and Energy for their dedication to compiling this report and the many offices around campus that provided critical information. It would not be possible without all of your contributions.

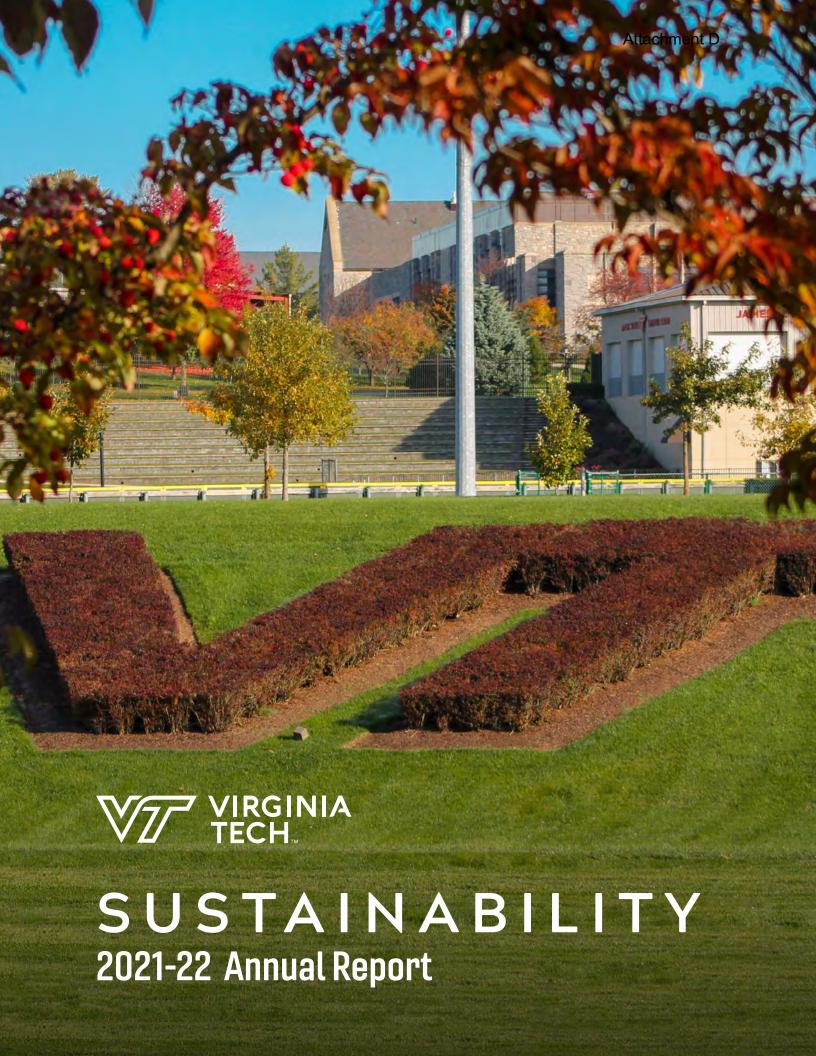
Respectfully,

--- DocuSigned by:

Mary-lun Ibeziako

Mary-Ann Ö. Ibeziako

Assistant Vice President for Infrastructure & Sustainability & Chief Sustainability Officer



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EXECUTIVE SUMMARY

With a full academic year since the Board of Visitors approved the 2020 Climate Action Commitment in March of 2021, Virginia Tech has shown outstanding progress toward meeting our ambitious climate action goals. We continue to be recognized for our impressive sustainability work in our Sustainability Tracking, Assessment, and Rating System (STARS) Gold rating, which remains the highest in Virginia and the Atlantic Coast Conference; our Tree Campus Higher Education status for the fourteenth year in a row; recognition for our alternative transit options with the 2022 Best Commuting Campuses designation; and a Silver National Association of College and University Food Services award for our sustainable dining programs. This past year also saw some new accolades such as our rising Times Higher Education Impact Ratings (98th in the world and 7th in the United States), Bee Campus USA membership, and two new Governor's Environmental Excellence Awards for our student internship program and campus-wide response to Executive Order 77. Virginia Tech has received twelve Governor's Environmental Excellence Awards to date.

The overarching goal of the Climate Action Commitment is for Virginia Tech's Blacksburg campus to become carbon neutral by 2030 which is no small task at an institution the size of Virginia Tech. Meeting this ambitious benchmark will require decreasing our carbon emissions and energy consumption while at the same time increasing our portfolio of renewable energy and sustainability-oriented educational programs. The major milestones to meet this ambitious climate action goal are segmented into 15 goals and the report is organized around the progress made in each category.

To accomplish both a reduction in our emissions and an increase in our university's academic and infrastructural profile, we've made several organizational changes and established the new Climate Action, Sustainability, and Energy department. We've brought on a full-time campus waste manager who will help us reach our goal of a zero-waste campus, working to raise our already laudable 31.5% recycling rate and 78% waste diversion rate. We've also added a dedicated energy analyst to the team who will help us make improvements in energy efficiency that will close the gap in terms of reaching our renewable energy goals.

On the reduction front, we've already begun to make substantial energy efficiency improvements to our buildings. Currently, more than 18% of campus buildings have LED lighting installed. During FY2022, Virginia Tech completed an audit of 71 buildings, approximately 35% of campus, to identify energy-saving opportunities. Current FY22 retro-commissioning efforts saved an estimated 673,800 kWh and 4185 MMBTUs, totaling \$90,540 in energy expenses. There have also been meaningful gains towards building up our renewable energy portfolio. The contract for our largest renewable energy project to date has been finalized and the 2-megawatt rooftop solar project is advancing to the construction stage. Construction is expected to be near completion by the end of academic year 2022-23.

Also nearing completion is the Multi-Modal Transit Facility. With the completion of this facility, we expect to see significant reductions in transportation emissions from commuting members of campus as well as a general improvement in the quality of our local public transportation. This effort, alongside many other programs, will provide Virginia Tech community members with commuting options other than single-occupancy vehicles, helping to reduce our scope 3 emissions.

In addition to more public transit, you will also likely notice the hard work of our university arborist, who has been greatly expanding our campus tree canopy cover over the past few years. We plan on expanding from 14.7% tree cover to 25% tree cover by 2050, which will provide huge energy savings and foster a lush, green campus environment. While fostering an increase in canopy cover, Virginia Tech is also working to expand its pollinator habitat in line with our new Bee Campus USA certification.

These improvements in the infrastructure, operation, and facilities arms of the university are exciting, but we've also made substantial gains in terms of our academic programming. We have developed a core group of faculty for the Climate Action Living Laboratory (CALL) project, which will bridge the gaps between the academic and campus planning elements of the university. The CALL is one of the most exciting new initiatives from the 2020 Climate Action Commitment because it is one avenue that will engage students in campus sustainability work and creates a wealth of opportunities for faculty partnerships and grants. Alongside our ongoing work building a sustainability forum, supporting environmental student organizations, and running our award-winning student-internship program, the CALL initiative will further bridge the gap between academics and facilities.

As part of university-wide shared governance changes, we've also expanded and re-named the Energy and Sustainability Committee to the Climate Action, Energy, and Sustainability Committee as a way to capture the larger scope of climate action work we need to take on. This governance change will help facilitate implementation efforts for Climate Action Commitment goals through the creation of ten task forces which will serve as the primary mode of program, report, and policy development and execution relating to the CAC.

Perhaps our most visible work this year has been a series of roadshows where we've built awareness of our Climate Action Commitment progress and fostered vital partnerships across the university. We've conducted over 15 roadshows with audiences ranging from shared governance senates to Advancement, Athletics, and the President's Council. These meetings will form the foundation for our future progress and bring together the entirety of university operations around the goal of climate action.

We are excited to detail the extensive progress we've made in this report and look forward to a transformed university campus over the next eight years. The Virginia Tech 2021-22 Sustainability Annual Report begins with a broad overview of the university's sustainability programs, presents the 15 goals of the Climate Action Commitment, and showcases sustainability highlights and progress for each point. The Sustainability Annual Report serves as a benchmark to show how much progress the university has made toward its goals in just one year.

OVERVIEW

Introduction

Virginia Tech's Climate Action Commitment defines sustainability as the simultaneous pursuit of environmental quality, economic prosperity, and social justice and equity. The goal of the Office of Sustainability and the university's Climate Action Commitment (CAC) is to achieve this pursuit through action, education, and engagement to address current needs without compromising the capacity and needs of future generations. Virginia Tech's sustainability vision is to be a leader in climate action in service to our community, the commonwealth, and the world in line with our land grant and educational mission.

Virginia Tech's sustainability mission is to achieve carbon neutrality by 2030 through changes to the university's physical infrastructure, collective and individual behaviors, and educational mission; to engage everyone in creating a culture of sustainability, and to accomplish these objectives through just and equitable means. This will require significant infrastructural changes and significant strategic planning to ensure success.

Energy and Sustainability Committee

The university established the Energy and Sustainability Committee on April 30, 2007. It was one of the major committees within shared governance and was initially created as a response to the university's original Climate Action Commitment. At the time, it was unique in that it had the broadest membership of any committee, including four student representatives. As part of the 2020 Climate Action Commitment (CAC), the Energy and Sustainability Committee re-evaluated its role in the university and recognized the need to elevate its responsibilities in alignment with the heightened importance of climate action and the new Climate Action, Sustainability, and Energy (CASE) department.

As part of the larger shared governance changes that were approved by the Board of Visitors over the summer of 2020, the Energy and Sustainability Committee changed the committee name, charge, membership, and scope of responsibilities. The name was changed to the Climate Action, Sustainability, and Energy (CASE) Committee to reflect the corresponding department in charge of implementing the CAC. The charge was likewise altered to both comply with the new standard for committee charges set by the shared governance revisions and in recognition of the broader scope of climate action, that the university is committed to. The charge now reads, "To provide guidance to the university administration on implementation of the university's Climate Action Commitment and opportunities to enhance Virginia Tech's pursuit of environmental quality and social sustainability. The committee makes recommendations regarding the application of policies; infrastructural and operational changes; educational strategies and modifications; and other steps intended to foster broad engagement with the university's environmental goals. The committee oversees subcommittees that each execute



aspects of the committee's charge." In addition to broadening the charge, the committee also reevaluated and expanded its membership. Building on the success of having such a wide-ranging membership as the Energy and Sustainability Committee, the membership list was once again broadened and notably includes members from frontline communities as part of the university's commitment to climate justice, which is unique among all shared governance entities.

Several changes were made to the committee to fulfill this charge. During the 2021-22 academic year, the CASE Committee established ten task forces to target implementation strategies, policies, and planning efforts for the goals of the 2020 Climate Action Commitment. These task forces are strategically essential for making progress toward our goal of carbon neutrality by 2030. Additionally, they include members from all across the university including dozens of members from outside the core CASE committee membership, which will help to institute climate action as a broader priority and communicate CAC progress across the institution.

Virginia Tech Climate Action Commitment

During Earth Week in April 2008, former university President, Charles W. Steger, charged the Energy and Sustainability Committee to develop a climate commitment and accompanying sustainability plan that was unique to Virginia Tech, and to have the commitment placed in resolution format for review and action by the University Council in the 2009 spring semester. The Energy and Sustainability Committee developed the draft Virginia Tech Climate Action Commitment and Sustainability Plan and spearheaded the review process.

On April 22, 2009 (Earth Day), the University Council voted to recommend approval of the Virginia Tech Climate Action Commitment and accepted the accompanying Sustainability plan. On June 1, 2009, the Virginia Tech Board of Visitors unanimously approved the Virginia Tech Climate Action Commitment and it became Presidential Policy Memorandum 262. Containing 14 points, the commitment included sustainability goals, objectives, and aspirations. In academic year 2012-13, the Energy and Sustainability Committee revised the commitment and added a Sustainability Definition, Vision, and Mission. The University Council approved the revision on May 6, 2013.

On November 8, 2019, Virginia Tech President, Timothy D. Sands, released a statement found at *vtx.vt.edu/articles/2019/11/president-climate-commitment* in response to a climate strike held by students on campus. President Sands stated, "I encourage everyone in the Virginia Tech community to learn more about our Climate Action Commitment and the positive work we can accomplish when students, faculty and administrators unite under a common goal. Sustainability is part of the fabric of this university as we pursue environmental quality and stewardship, economic stability and affordability, diversity and inclusion, expansion of knowledge, and the education of future leaders. The university's new strategic plan reflects these values. When we come together as a community to address common concerns, we can find a path to a bright and sustainable future." Within President Sands' statement was a charge to Dr. Dwayne Pinkney, senior vice president and chief business officer at Virginia Tech, to update the Virginia Tech Climate Action Commitment.

The Virginia Tech 2020 Climate Action Commitment Working Group was established on November 16, 2020, consisting of students, faculty, staff, and community members. It had 15 subcommittees comprised of over 150 stakeholders from across all sectors of the university and the surrounding community. The group worked to produce the Virginia Tech 2020 Climate Action Commitment which Professor Emeritus John Randolph presented to the Board of Visitors on November 15, 2020. Over the next three months, a dozen key operations and finance personnel at the university conducted a high-level review of the costs to implement the Virginia Tech 2020 Climate Action Commitment. This financial analysis and review were presented to the Virginia Tech Board of Visitors on March 21, 2021, where the review, and the commitment as a whole, were approved. The 2020 Climate Action Commitment includes 15 goals for advancing long-term university sustainability over the next ten years. The Sustainability Annual Report will provide an annual update on the university's progress on each of the goals.

The actualization of the 15 goals depends on comprehensive planning, unparalleled collaboration, and a shared pledge to advancing sustainability. In the first year and a half of implementation, we have seen the results of that hard work as captured by this report. Through broad university participation and collaboration we have made tremendous progress but still have more to do.

Sustainability Plan

Virginia Tech adopted the Association for the Advancement of Sustainability in Higher Education's (AASHE) Sustainability Tracking, Assessment, and Rating System (STARS) protocol as the foundation of the Sustainability Plan. The STARS protocol consists of over 60 topical areas that are placed in one of four categories: Academics, Engagement, Operations, and Planning and Administration. Additional credit is earned for unique initiatives implemented that are not covered in STARS (Innovation Credits). Data and information submitted are measured against a national standard. Points are earned for each credit. Total points yield an overall rating of Bronze, Silver, Gold, or Platinum.

Virginia Tech has received 5 STARS ratings: Silver in 2011, Silver in 2013, Gold in 2014, Gold in 2017, and Gold in 2021. For the 2021 Gold rating, Virginia Tech earned 72.78 points, the highest achieved score for any college or university in the Commonwealth of Virginia, and the highest achieved by peer institutions in the Atlantic Coast Conference. The STARS Gold rating is valid for three years and the Office of Sustainability is beginning to prepare for Virginia Tech's 2024 submission.

Virginia Tech earned 72.78

POINTS

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Office of Sustainability

On June 1, 2009, following the approval of the original Virginia Tech Climate Action Commitment by the Virginia Tech Board of Visitors, the university established the Office of Sustainability. Recognized as the university clearing house for sustainability matters, the Office of Sustainability has the following duties and responsibilities:

- + Coordinate programs for campus sustainability;
- Oversee implementation of the Virginia Tech Climate Action Commitment and Sustainability;
- Monitor annual electricity and other energy use and GHG emissions;
- + Work with faculty and departments, to develop programs that utilize the campus as a sustainability laboratory; and
- + Coordinate communication regarding campus sustainability initiatives and programs to the university community and external audiences.

Office of Sustainability Partners

University Colleges, Departments, and Units

The Office of Sustainability collaborates with faculty and staff in virtually all of the colleges at Virginia Tech to include the College of Agriculture and Life Sciences, College of Architecture and Urban Studies to College of Architecture, Arts, and Design, Pamplin College of Business, College of Engineering, College of Liberal Arts and Human Sciences, College of Natural Resources and Environment, College of Science, and the Virginia-Maryland College of Veterinary Medicine.

Student Groups

The Office of Sustainability works with many student groups including the Undergraduate Student Senate, Graduate Student Senate, Residence Hall Federation, Environmental Coalition, Food Justice at Virginia Tech, Galileo Living Learning Community, Hypatia Living Learning Community, Students for Sustainable Practice, Art for Environmental Justice, Student Chapter of the American Water Resources Association, Campus Kitchens at Virginia Tech, United Feminist Movement, Citizens Climate Lobby, Outdoor Club, and Virginia Tech for Climate Justice.

Community Groups

The Office of Sustainability collaborates often with the Town of Blacksburg, the local citizens' group and nonprofit Sustainable Blacksburg, the Blacksburg Farmers Market, the YMCA, the Blacksburg Public Library, and Blacksburg Parks and Recreation.

Awards and Recognition

Virginia Tech has consistently demonstrated its commitment to being a leader in campus sustainability and has received awards and recognition both at the state and national levels.

Virginia Tech Dining Services

Dining Services boasts a tradition of award-winning programs, venues, and service. The department is committed to being the leader of college and university food service and a leader in sustainability.

SILVER SUSTAINABILITY EDUCATION AND OUTREACH AWARD National Association of College and University Food Services Awards vtx.vt.edu/articles/2022/05/sa-dining-nacufs-awards-2022

Creating impact-driven experiential learning opportunities for our students is paramount. Three years ago, Dining Services piloted a program called, "The Sustainable Eats Bike Tour." The tour welcomes students to visit campus dining centers by bicycle, sampling locally sourced and plant-forward dishes while learning about campus sustainable dining measures at each stop. Ever since then, the program has become a department staple for student experiential learning. In April 2022, it was announced that Virginia Tech Dining Services' "Sustainable Eats Bike Tour" won the Silver in the outreach and education category of the inaugural National Association of College & University Food Services (NACUFS) Sustainability awards!

Virginia Tech Alternative Transportation Awards

The Alternative Transportation Department seeks to meet all the travel needs of students, faculty, and staff in healthy and environmentally friendly ways. Virginia Tech has been named one of the 2022 Best Universities for Commuters. Best Universities for Commuters demonstrate that options for commuting, such as transit, carpools, vanpools, and teleworking are economically and environmentally beneficial, yielding value to workers, employers, and our communities.

Virginia Tech was awarded a Silver ranking as a Bicycle Friendly University through the League of American Bicyclists from 2019 to 2023. This is an improvement from our previous Bronze rating. Virginia Tech has been recognized as a Bicycle Friendly University since 2013.

2022 Tree Campus Higher Education Reaccreditation

For the fourteenth consecutive year, Virginia Tech has been recognized for its best practices in campus community forestry through the Arbor Day Foundation's Tree Campus Higher Education program. Launched in 2008, Tree Campus Higher Education is a national program that honors colleges and universities for effective campus forest management and engaging students, faculty, and staff in conservation goals. Virginia Tech achieved Tree Campus Higher Education recognition by meeting five national standards, which include maintaining a tree advisory committee, operating a campus tree-care plan, dedicating annual expenditures toward trees, organizing an Arbor Day observance, and executing student service-learning projects. More than 700 trees have been planted across campus since 2008. Trees are among the most visible representations of Virginia Tech's commitment to environmental stewardship.



Bee Campus USA

vtx.vt.edu/articles/2022/06/cals-bee-campus-usa | vtx.vt.edu/articles/2022/04/tree-bee-campus

For the first time in its history, Virginia Tech has earned the Bee Campus USA certification for its commitment to sustaining native insect pollinators. The initiative is sponsored by the Xerces Society for Invertebrate Conservation. Bee Campus USA certification requirements serve as a guideline for affiliated campuses to increase their commitment to preserving these native pollinators. This is achieved through a long-term plan to increase native plant habitat, provide pollinator nesting sites, reduce pesticide use on campus, and develop pollinator conservation education and outreach opportunities for the campus community. The Virginia Tech Bee Campus Standing Committee is composed of dedicated and enthusiastic students, faculty, and staff from many different disciplines across campus. This certification also works toward fulfilling aspects of the 2020 Virginia Tech Climate Action Commitment. The Commitment seeks to achieve carbon neutrality by changing the university's physical infrastructure, collective and individual behaviors, and educational mission. By becoming affiliated with Bee Campus USA, Virginia Tech will work closer to reaching Goals 6 and 10 of the Climate Action Commitment.

Other Awards and Recognition

VIRGINIA GOVERNOR'S ENVIRONMENTAL EXCELLENCE AWARD

vtx.vt.edu/articles/2022/06/environment-awards

Virginia Tech received two 2022 Governor's Environmental Excellence Awards for its sustainability achievements at the Environment Virginia Symposium held in March 2022. Administered annually by the Department of Environmental Quality, in partnership with the Department of Conservation and Recreation, the Governor's Environmental Excellence Awards recognize public, private, and nonprofit organizations for successful and innovative efforts to improve Virginia's environment.

The Office of Sustainability Student Internship Program received the 2022 Governor's Environmental Excellence Award Bronze Medal. The Office of Sustainability Student Internship Program provides students with invaluable opportunities to gain real-world insights and professional skills in sustainability and university operations. Approximately 20 interns participate in the academic year-long program every year.

Dining Services, in partnership and cross-campus collaboration with Procurement, Athletics, and many more departments, received a Silver Governor's Environmental Excellence Award for the development of its Plastic Pollution and Solid Waste Reduction Plan to address Executive Order 77 under Governor Northam, which banned all single-use plastics at state institutions. The award also recognized the university's future commitments to conducting an extensive waste and building audit on the Blacksburg campus, reducing single-use plastics, and an overall reduction of solid waste from landfills - supporting the university's Climate Action Commitment goal of becoming a zero waste campus by 2030.

TIMES HIGHER EDUCATION IMPACT RANKINGS

vtx.vt.edu/articles/2022/05/unirel-IMPACT-rankings-2022

After making its debut in the Times Higher Education Impact Rankings a year ago, Virginia Tech found itself ranked in the top 100 overall out of more than 1,400 institutions across the world and in the top 10 in the United States in the 2022 Impact Rankings. The Times Higher Education Impact Rankings are the only global performance metrics that assess universities against the United Nations Sustainable Development Goals (SDG). The Times Higher Education rankings use calibrated indicators to compare universities across four areas: research, stewardship, outreach, and teaching.





This year, Virginia Tech received an overall impact ranking of No. 98 out of 1,406 universities spanning 106 countries. The university garnered high marks in seven categories, with a top ranking of No. 19 out of 604 universities globally in the category of responsible consumption and production. This category measures universities' research on responsible consumption and their approach to the sustainable use of resources.

Virginia Tech also earned a high ranking in the category of zero hunger (No. 36 out of 553), a category that considers a university's research on hunger, their teaching of food sustainability, a commitment to tackling food waste, and a commitment to addressing hunger on campus and locally. The school's Center for Food Systems and Community Transformation helped with the high ranking in this category.

Other top marks for Virginia Tech came in the categories of sustainable cities (No. 56 out of 783), climate action (No. 59 out of 674), clean water (No. 66 out of 634), reduced inequalities (No. 67 out of 796), and life on land (No. 87 out of 521).

2021-22 SUSTAINABILITY PROGRESS

Goal 1. Carbon Neutrality

"Achieve a carbon neutral Virginia Tech campus by 2030."

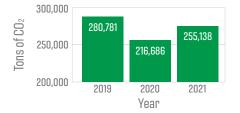
Carbon neutral is defined as net-zero emissions of CO , CH4, and N2O by Virginia Tech operations on the Blacksburg campus based on the geographic and greenhouse gas (GHG) scope of the 2020 Climate Action Commitment. The initial scope of the 2020 Climate Action Commitment includes all Virginia Tech-owned lands and buildings on the main campus, buildings leased by university departments in Blacksburg, and agricultural/forestry operations and lands in the Blacksburg region. The GHG scope includes:

- + Scope 1 emissions from campus direct fuel use,
- + Scope 2 emissions related to purchased electricity (generation CO2 and N2O transmission/distribution losses), and
- + Scope 3 emissions related to campus behavior (commuter driving, transit bus fuel, waste/recycling/compost, water/wastewater, aviation fuel, and commercial business travel).

Annual CO₂ Emissions

Figure 1 shows the change in GHGs from a calendar year perspective. CY2021 shows a 18 percent increase in total emissions from CY2020. However, when compared to 2019, before the abrupt shift to online learning and campus closures for COVID-19, there was a 9 percent decrease in total emissions. While university reporting is typically accounted in fiscal year, carbon emissions are reported in calendar year to accommodate the annual purchasing cycle of Renewable Energy Credits.

Figure 1. Annual CO2 Emissions



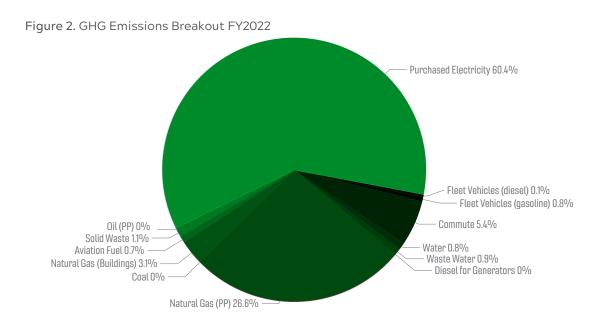
Annual CO2 emissions were calculated using a third party verified tool. SIMAP, a carbon and nitrogen-accounting platform that tracks and analyzes campus-wide sustainability. This benchmarking methodology is streamlined with our annual Greenhouse Gas Assessment and Inventory Report where Calendar Year 2019 serves as the baseline year for emissions benchmarking.

There were a couple of reasons for this recent increase in total emissions and the decrease in total emissions when compared to CY2019:

In Spring 2020, the COVID-19 pandemic caused an abrupt shift to online learning. Most campus buildings
were limited to certain personnel and students. In Fall 2021, students returned to campus at full capacity.
This resulted in increased electricity use, heating and cooling load, and increased activity in classrooms

- and research laboratories. Commuting, aviation travel, and municipal solid waste emissions increased as campus activity resumed. Increased ventilation rates to accommodate new safety standards and prevent the spread of airborne illness also increased heating loads and electricity consumption on campus.
- 2. In Calendar Year 2022, Virginia Tech's Blacksburg Campus footprint increased by 297,921 square feet with the new construction of the Creativity and Innovation District Living-Learning Community (CID-LLC) and the renovation of Holden Hall. While the overall campus CO2 emissions increased, when normalized for the additional campus area, the CO2 increase from the campus energy consumption is nominal. While our CO2 emissions increased slightly, the additional square footage suggests the campus building stock is becoming more efficient.
- 3. This past year, the campus steam plant converted almost entirely to natural gas consumption, burning a minimal amount of fuel oil as a backup source. Coal has not been used at the campus steam plant since February 2020. The reduction in total emissions compared to CY2019 can be largely attributed to the shift to natural gas, which provides cleaner emissions. The campus steam plant has also completed several energy efficiency upgrades, discussed later in this report.
- 4. Virginia Tech has not purchased Renewable Energy Credits (RECs) in Calendar Year 2021. In 2020, Virginia Tech purchased RECs to offset 10 percent of campus electricity consumption.

Figure 2 shows the distribution of GHG emissions by source for the 2021 fiscal year. The largest source of GHG emissions is purchased electricity (60.4 percent) followed by natural gas (26.6 percent) used in the co-generation steam plant. Agriculture fuels, faculty/staff airline travel, animal, fertilizer and upstream lifecycle methane leakage are among the GHG emissions excluded in this figure.



Greenhouse Gas Inventory and Assessment Report

Since 2007, Virginia Tech has been monitoring GHG emissions from direct and indirect sources to assess its carbon footprint. In general terms, it is the amount of carbon dioxide (and other gases) that are produced or emitted during normal campus operations. It is often associated with the burning of fossil fuels for energy or transportation, but GHG emissions can result from many other sources. The Greenhouse Gas Inventory and Assessment Report is a quantitative analysis, critical for driving planning, policies, and operations that will continue to result in emissions reductions across the university. As state, national, and worldwide leaders seek to limit or reduce GHG emissions by 2030, Virginia Tech is well positioned to do its part. As we transition the GHG emissions accounting to encompass the 2020 CAC broadened demands, we spent most of the last year creating a new protocol so that we can have strong and consistent data to work with over the next decade.

The Greenhouse Gas Inventory and Assessment Report also serves as a great resource for students, faculty, and staff to learn more about their associated impacts on the environment. As part of the 2020 CAC, the carbon we account for with the Greenhouse Gas Inventory and Assessment Report has been broadened to include Scopes 1 and 2 emissions (direct and indirect energy usage) fully as well as a significant portion of Scope 3 emissions. Scope 3 emissions correspond to activities that many of us can influence through our choices, such as commuting, purchasing, and waste management. The university will need dedicated action and support from the entire campus community to meet our goal of carbon neutrality by 2030. The GHG Assessment uses SIMAP, the Sustainability Indicator Management and Analysis Platform, developed by the University of New Hampshire.

The latest Greenhouse Gas Inventory and Assessment Report (bit.ly/VTGHG1920) was published in 2021 using 2019 data and an update is currently underway using 2021 data. The CASE committee has a dedicated subcommittee to assist in the process of developing the Greenhouse Gas Inventory and Assessment Report as well as continued support from the Green Engineering program, which has historically contributed to the project through an experiential learning program for students.

CASE Task Forces

The Climate Action, Sustainability, and Energy Committee established a series of task forces during academic year 2021-22 to address Climate Action Commitment goals and related implementation strategies. Many of those task forces relate to the CAC's overarching goal of carbon neutrality:

Carbon Neutral Commuting and Carbon Neutral Fleet Task Forces

This task force is currently working to develop a timeline and strategy for upgrading Virginia Tech's fleet to include electric vehicles, installing EV charging infrastructure on campus, and developing mechanisms to advance nonsingle-occupancy vehicle modes.

Greenhouse Gas (GHG) Inventory Task Force

This task force's goal is to develop a 2021 greenhouse gas inventory strategy which includes data acquisition, methodology, timeline, and scope. The task force hopes to submit the final inventory by the end of August 2022. They're interested in exploring the possibility of including upstream emissions from food and expansion of reporting to satellite campuses not included in the footprint of the Blacksburg campus.

Carbon Offset and Management Task Force

This task force is working to develop strategies for Virginia Tech's acquisition of carbon offsets including local and regional options to achieve net-zero GHG emissions by 2030. Critical considerations for the task force include defining acceptable carbon offset characteristics; identifying and prioritizing carbon offset options based on capacity, feasibility, quality, and cost; finding collaborators for internal carbon offset development; and working closely with the GHG Inventory Task Force to estimate the magnitude of carbon offsets required in future years.

Goal 2. 100 Percent Renewable Electricity

"Achieve 100 percent renewable electricity by 2030."

Renewable electricity comes from energy sources that are derived from natural processes that are replenished continuously. This includes electricity and heat generated from solar, wind, biomass, hydropower, and geothermal. A carbon-free electricity supply will support Goal 1 of the Climate Action Commitment. Virginia Tech can achieve 100 percent renewable electricity through a combination of:

- + Solar energy projects on campus building rooftops and Virginia Tech lands up to 2.35 MW by 2022 and 15 MW by 2030. These can be Virginia Tech-owned or third-party-owned with a Virginia Tech power purchase agreement.
- + Power purchase agreements (PPA) with utility or third-party-owned projects with Southwest Virginia, up to 100 MW by 2030.
- + Other PPAs or virtual PPAs.
- + Appalachian Power will be increasing its renewable portfolio by 294 MW of solar and 204 MW of wind power over the next three years as part of the Virginia Clean Economy Act (VCEA). By 2040, Appalachian Power plans to add 3,300 MW of solar, 2,600 MW of energy storage, and nearly 3,000 MW of onshore wind to its portfolio.
- + Renewable energy credits (RECs) or purchased MWh credits from utility or third parties.

Solar Project Development

A new solar energy power purchase agreement will help boost Virginia Tech's CAC implementation efforts toward 100% renewable electricity by 2030. The project involves 2.1 megawatts of solar arrays on several Blacksburg campus buildings. When complete, the arrays will produce 2,800 megawatt-hours of electricity per year and reduce campus carbon dioxide emissions by 44,000 tons over 20 years.

The new solar installations will accompany the existing and much smaller solar arrays located on the roofs of the Perry Street Garage, Whittemore Hall, and Durham Hall. Installation of the new arrays is underway and full installation is anticipated to be completed in about a year.

Virginia Tech is partnering with Sun Tribe to execute the power purchase agreement after a competitive bidding process. Sun Tribe is based in Charlottesville, Virginia, and was co-founded by three Virginia Tech alumni. Sun Tribe will develop and initially own and maintain the arrays and sell the power to Virginia Tech Electric Services through a power purchase agreement for six years. After that, Virginia Tech plans to purchase and maintain the systems for the remainder of its 30-year lifespan. Implementation is assisted by a small grant from the Virginia Department of Energy.

Read about campus solar implementation: vtx.vt.edu/articles/2022/03/campusplanning-solaragreement

Goal 3. Energy System Efficiency and Total Steam Plant Conversion to Natural Gas

"Complete the total conversion of steam plant fuel to natural gas by 2025, plan for the full transition to renewable steam plant fuel after 2025, and continue to improve the efficiency of campus energy systems."

Virginia Tech Power Plant

The Virginia Tech Power Plant is a co-generation asset that produces centralized steam and simultaneously uses some of the steam as a by-product to generate up to 6.25 MW of electricity. The steam-turbine -powered generator was recently refurbished and returned to operation in Spring 2022. From March 2022 to June 2022, 6,903,518 kWh of electricity was produced at the plant. That electricity production offsets the electricity purchased by the university for distribution across campus and within Blacksburg. Co-generation increases the thermal efficiency of the Virginia Tech Power Plant reduces greenhouse gases and other harmful emissions and refocuses the infrastructure investments on distributed generation and smart energy options.



Figure 3. Power Plant Fuel Consumption





Figures 3 and 4 show power plant fuel consumption, usage, and GHG emissions between FY2014 and FY2022. Power plant GHG emissions have been reduced significantly since the change in fuel source to natural gas nine years ago. Fuel consumption at the power plant increased slightly from FY2021, which can be attributed to the campus reopening after COVID-19 closures and the recent campus area increase.

Much of the emissions savings at the power plant in FY2022 compared to the pre-COVID baseline FY2019 can be attributed to several upgrades and efficiency initiatives. In Fall 2021, a new natural gas-fired boiler was installed along with a reverse osmosis (RO) system, which removes scale-forming salts from the boiler feedwater. This RO system replaced the less efficient demineralizers in the plant and also reduced the handling of corrosive and very dangerous materials in the plant. Additionally, the air dryer in the plant was recently replaced with a more efficient unit equipped with an energy management mode that allows for a longer drying cycle, longer runtimes, and fewer regenerations. To further reduce the plant's emissions, there are plans to have the cogeneration system rewound in the Spring of 2023 along with the replacement of the generator cooling water piping. This will allow for a higher volumetric flow rate through the system, providing better heat transfer.

Virginia Tech has continued to achieve steady progress in reducing GHGs at the power plant despite continued growth. Much of that reduction is attributed to the increased use of natural gas as the university's primary fuel source and the introduction of Boiler Pollution Reduction initiatives. Studies of potential steam plant fuel options, including the potential use of biomass pyrolysis/gas/biochar are underway.

Campus Chilled Water Infrastructure

Virginia Tech completed its chilled water infrastructure capital construction project, a multi-year project beginning in July 2019. Previously, two on-campus plants, the North and Southwest Plants, distributed chilled water through an underground piping network to cool buildings across the Blacksburg campus. In addition to the installation of three state-of-the-art 3,000-ton chillers, roughly four miles of new underground piping were installed across campus. This extensive network of piping enabled the connection of the North and Southwest Chiller Plants and stand-alone chiller systems into one continuous chilled water loop. Since the Chiller Plant Phase II project began in 2019, electricity consumption for chilled-water generation in Fiscal Year 2022 fell by 54% when compared to the pre-construction five-year average annual consumption for a cumulative reduction of 19.6 million kWh. This equates to an energy cost avoidance of approximately \$1.8 million and an environmental impact avoidance of 8,479 MTCO2e or 21 million miles driven by an average US passenger vehicle!

Demand Side Management

The Office of Energy Management with the Division of Campus Planning, Infrastructure, and Facilities guides the operations of the university to achieve tangible reductions in energy consumption on campus through the development and implementation of various Demand Side Management (DSM) policies, initiatives, and projects.

DSM promotes energy efficiency through upgrading, retrofitting, and commissioning mechanical, lighting, building automation, and electrical systems in university buildings. While DSM is primarily concerned with reducing on-site energy consumption and related costs, it also supports the university's commitment to sustainability. The benefits gained from the program include carbon footprint reduction, improvement of indoor air quality, and conservation of resources. The DSM program will help the university to be less vulnerable to sudden changes in the energy market and helps set the way toward a net zero energy future.

Virginia Tech Guidelines for Energy Efficient Design

bit.ly/VTEnergyEfficiencyDesignGuidelines

The Division of Campus Planning, Infrastructure, and Facilities updated its Design and Construction Standards Manual (DCSM) in 2022 to ensure that the design and construction of buildings at Virginia Tech comply with the Virginia Energy Conservation code as well as ASHRAE 90.1. The purpose of the Virginia Tech Guidelines for Energy Efficient Design is to formulate additional requirements that go beyond the applicable Energy Code and are specific to the university. The DCSM presents recommended design elements in ten sections, each representing a vital interrelated component of an energy-efficient design and includes running a building energy simulation, efficient building shell design, windows and daylight harvesting, efficient use of lighting and power, heating and cooling, ventilation, local service water heating, building automation, renewable energy systems, and energy metering.

Campus Planning, Infrastructure, and Facilities | Office of Sustainability

Data-Driven Energy Optimization

Using data to guide decisions and achieve energy efficiency at scale is at the core of the Energy Action Plan. The Office of Energy Management utilizes a combination of a central energy management platform and building-level energy data spreadsheets to monitor energy usage in real-time. New buildings are added to the energy management platform during construction and help to visualize real-time parameters of energy use. Building spreadsheets enable detailed analysis of the performance of buildings, especially concerning efficiency project savings achieved.

Through newly-installed smart meter and sub-meter infrastructure, energy data is stored in various campus systems that enable the Office of Energy Management and other users to identify potential projects and track energy usage per building. Practitioners can then identify energy consumption patterns to optimize lighting, ventilation, heating, and air based on demand. Data visualization can also help detect irregular spikes in energy usage.

The Office of Energy Management is currently working with other departments to develop a Master Metering Plan to provide enhanced metering capabilities on campus. This will ultimately enable more detailed and accurate cost accounting and budgeting for campus building users, along with providing even more data that can be analyzed. Upgrades to metering, controls, and data management are underway. Several buildings have migrated to a modernized platform that enables advanced automation and energy savings initiatives. Additionally, all metering data is migrating to the newly developed Operational Data Warehouse (ODW) system. This will improve real-time access to utility performance data through extensive dashboards and advanced analysis tools.

Virginia Tech Electric Service

Few universities serve the electrical needs of their surrounding communities - and none to the extent of Virginia Tech and the Virginia Tech Electric Service. VTES has been in the business of providing primary electrical distribution service to the campus and other customers for more than 100 years. VTES is the electric utility provider for the Blacksburg campus and about 7,000 residential and commercial customers in the Town of Blacksburg. VTES continues to retrofit campus street lighting to LED technology.

Goal 4. Existing Building Energy Efficiency

"Reduce existing building energy consumption to enable carbon neutrality by 2030."

Energy Action Plan (EAP) 6

More efficient buildings reduce GHG emissions as they reduce fossil fuel emissions created by electricity, steam, and chilled water generation. Building-level energy savings initiatives are underway with many additional projects planned. The Office of Energy Management has proposed the sixth phase of the Energy Action Plan (EAP). to continue efforts for the implementation of the Virginia Tech 2020 Climate Action Commitment. EAP 6 proposed

Virginia Polytechnic Institute and State University

projects include the conversion of 18 buildings to a new Building Automation System (BAS) platform, an LED lighting overhaul of 21 buildings (E&G and Auxiliaries), various retro-commissioning projects, additional energy metering installations, chilled water system optimization, and chilled water piping projects.

Building Automation System Upgrades

The BAS system is a critical tool for energy management operations. A recent BAS assessment identified and proposed efficiency opportunities through modernization and investments in the BAS system. These upgrades are anticipated in FY2023 and FY2024.

LED Lighting Upgrades

EAP 6 proposes a large group of LED lighting upgrades. Conversion to LED lighting will increase light quality and quantity while reducing energy use and cost, greenhouse gas emissions, maintenance costs, and materials waste.

Currently, more than 18% of the campus (24 buildings) has LED lighting being installed. In FY2022, Virginia Tech completed a lighting audit of 71 buildings, approximately 35% of campus, to identify energy saving opportunities. The potential savings exceed 6.7 million kWh or roughly \$629,800 in energy- savings annually. These upgrades would also divert nearly 11,700 lamps from landfills. Lighting retrofits are underway for 10 of these recently audited buildings, with plans to complete the remaining upgrades over the next two years. There are several additional lighting projects in progress including McBryde Hall, the Media Building, the Hahn Horticulture Garden, and Kentland Dairy Farms. These projects are funded by various sources including the Green RFP Program.

Retro-Commissioning Efforts

The EAP 6 budget also includes a robust retro-commissioning (RCx) program. RCx is a systematic process applied to existing buildings for identifying and implementing operations and maintenance improvements within the heating, ventilation, and air conditioning systems to ensure their continued high performance over time. Beginning in 2018, the Office of Energy Management increased this effort significantly as part of the Five-Year Energy Action Plan (2015-2020). Current FY22 RCx efforts saved an estimated 673,800 kWh and 4185 MMBTUs, totaling \$90,540 in energy expenses. The average RCx project saves \$4,765 in energy-related expenses with minimal upfront

investments as projects are completed predominantly with in-house labor. These types of savings, when combined with other larger payback projects (i.e. solar) will help maintain overall energy fund simple paybacks within target values. RCx will continue to be a major contributor to reducing energy consumption on campus and will be instrumental in Virginia Tech meeting its energy efficiency goals in the updated Climate Action Commitment.

APPROXIMATELY

3.5 Mft²
of campus is to be audited and retrofitted to LEDs by the Office of Energy Management.

Laboratory Ventilation Optimization Project - Steger Hall North and South

This fall, Virginia Tech will install a laboratory ventilation optimization system and program for Steger Hall North and South. Laboratory ventilation optimization has been identified as low-hanging fruit and a widespread need with multimillion-dollar project potential. Steger Hall was identified as a great candidate for this air quality monitoring and optimization system installation, measuring and reporting air quality and

\$73,000 annual energy cost savings upon project completion.

safety in real-time while reducing unnecessary energy usage. The project will cost \$400,000 and have annual energy cost savings of \$73,000 (a 5.5-year simple payback period).

Lights Out!/Power Down!

Since 2010, Virginia Tech has participated in the Interruptible Load Reliability energy reduction program. The program is part of Virginia Tech's agreement with PJM Interconnection, Virginia's regional electric transmission grid operator, and is managed by the Virginia Department of Mines, Minerals, and Energy and administered by CPower.

As a large consumer of electricity in the region, Virginia Tech's participation helps mitigate the loss of power in the broader community during times of peak energy usage, such as hot, humid summer afternoons and early evenings. This program, nicknamed Lights Out/Power Down, allows the university to test its ability to meet that demand should those conditions occur.

For the thirteenth year in a row, the Virginia Tech community exceeded its goal during the annual Lights Out/Power Down event held on the Blacksburg campus. The university reduced its campus electrical power demand to an average of 17,400 kilowatts, exceeding the demand goal for this year's test event of 17,500 kilowatts. The peak energy use that day - before the event - was marked at 26,500 kilowatts. The university community reduced its total energy consumption by over 9,000 kilowatts.



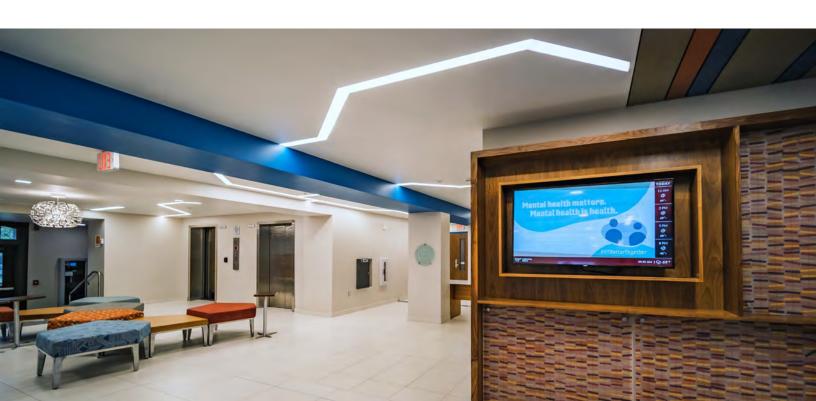
During this year's Lights Out! Power Down! Event, the Division of Campus Planning, Infrastructure, and Facilities partnered with Hokie Wellness and Rec Sports to provide free outdoor wellness activities to encourage using the time to unplug both literally and metaphorically. Events included a group walk, yoga, and mindfulness meditation.

LEED Operations and Maintenance Recertification Program

Virginia Tech launched its LEED Operations and Maintenance (O&M) Recertification pilot project, beginning with Moss Arts Center, LEED-certified by the U.S. Green Building Council (USGBC) in 2014. The LEED O&M program requires a year of actual building performance data collection and verifies ongoing high-performance and sustainable operations. The Office of Sustainability interns supported the Office of Energy Management in the energy, water, waste stream, and occupant health and satisfaction data collection process. The framework has been developed with plans to replicate the process with Goodwin Hall and New Classroom Building, followed by the remaining eligible LEED-certified buildings on campus.

USGBC Virginia LEED Higher Education Showcase

Virginia Tech contributed knowledge of LEED building strategies to the US Green Building Council (USGBC) Virginia LEED Higher Education Showcase on September 15. The campus sustainability manager, campus energy manager, associate director of capital construction, and planning & operations director for residence life gave a presentation to the group on the recently renovated LEED Gold O'Shaughnessy Hall. They detailed their successes, challenges, and lessons learned in waste reduction and building energy efficiency during the renovation process so that other campuses could learn from their experience.



Goal 5. New Building Energy Efficiency

"New buildings initiated by 2030 will operate carbon neutral."

Designing for high energy efficiency in new buildings is necessary to achieve and maintain carbon neutrality and sustainable operations.

LEED Standards

The US Green Building Council provides a green building certification program known as LEED, or Leadership in Energy and Environmental Design. This program scores buildings on their level of energy efficiency based on a point system. Currently, Virginia Tech has 35 LEED-Registered buildings totaling over 3.2 million gross square feet (23 certified, 1 pending certification, 8 under construction, and 3 in design). The university has specified that all new buildings entering the design phase of construction that are greater than 5,000 gross square feet in area, or the renovation of such buildings where the cost of renovation exceeds 50 percent of the value of the building, shall conform to LEED Silver standards or better.

Design and Construction Standards

The university's Design and Construction Standards Manual (DCSM) outlines the philosophy, standards, recommendations, and requirements for the design and construction of campus buildings.

As a component of the DCSM, Guidelines for Energy Efficient Design address the energy efficiency and oncampus renewable energy utilization requirements. These standards apply to all new construction, additions, and renovation projects on campus.

Figure 5.

A complete list of LEED-certified buildings separated by LEED Gold, Silver, and Certified along with gross square footage and completion status.

and Certified along with gross square footage and completion status.							
	Status	LEED Projects	GSF				
Gold	•	Ambler Johnston Hall	269,463				
	•	Goodwin Hall	154,935				
	•	Henderson Hall Renovation and Theatre 101 Addition	38,750				
	•	Human & Agricultural Biosciences Building I	93,860				
	•	ICTAS- Phase II	42,190				
	•	Moss Arts Center	147,382				
	•	O'Shaughnessy Hall Renovations	69,200				
	•	Chiller Plant Phase I (Southwest Chiller Plant)	16,655				
	•	Classroom Building	72,275				
	•*	CID LLC	224,500				
		Corps Leadership & Military Science Building	60,500				
		Data & Decision Sciences	120,000				
	•	Davidson Hall (RRAB)	25,151				
	•	Football Locker Room Addition	42,145				
	> *	Global Business & Analytics Complex Residence Halls	60,500				
		Hitt Hall & New Dining Facility	112,000				
		Holden Hall Renovation	101,240				
	•	Indoor Athletic Training Facility	91,600				
/er		Innovation Campus Academic Building	300,000				
Silv	•	Lavery Hall	77,301				
		Multi-Modal Transit Facility	13,606				
		New Upper Quad Residence Hall -	58,000				
	•	Oak Lane Phase IV	20,508				
	•	Pearson Hall East	111,191				
	•	Pearson Hall West	108,765				
	▶*	Slusher Hall Replacement/Planning	187,848				
	•	Student Athlete Performance Center	25,800				
	▶*	Student Wellness Improvements	263,000				
		Undergraduate Science Labs - New Construction	102,366				
	•	VT Carilion Biomedical Research Expansion	139,586				
	•	Vet Med Instructional Addition	24,600				
Certified	•	Visitors & Undergraduate Admissions Center	18,155				
	•	Davidson Hall	44,845				
	•	Sandy Hall (RRAB)	19,889				
	•	Liberal Arts Building	15,394				
		Total GSF	3,165,200				
		■ Construction Non-Hold * Contification					

Complete ■ Construction ➤ On Hold * Certification Pending

Energy Star ®

Energy Star ® provides labels for appliances and other products that are superior in energy efficiency. Virginia Tech's goal is to set a minimum standard for all energy-consuming equipment to be Energy Star ® rated or better, assuming that the performance criteria are met.

Designing a Sustainable Student Life Village

The university is currently developing a Student Life Village master plan that proposes residential, well-being, recreation, dining, and enrichment spaces for up to 5,000 students on campus. The plan will focus on integrated, high-quality student-life offerings as well as living-learning programs, amenities, and public spaces to serve both on- and off-campus students. Potentially located on the northwest side of campus, the Student Life Village study area includes the phased usage of the land bank formed by the special-purpose housing at Oak Lane and the golf course. The plan for the Student Life Village would supplement Beyond Boundaries 2047: The Campus Plan which the board adopted in 2018. The campus master plan, which has gained national recognition, is a flexible, adaptable, and evolutionary document that will help achieve Virginia Tech's strategic vision and serve as a road map for the future. The project was approached in an intentional manner, including developing the land to take advantage of natural resources; pedestrian, bicycle, and motorized traffic patterns; ecological buffer zones; waste management; sustainability over time; accessibility; safety and security; and indoor air quality. The landscape framework for the Student Life Village would be responsive to the ecology, topography, and heritage trees that define the site. To the maximum extent possible, existing trees will be incorporated into the open space along with a network of accessible pathways. The proposed Central Green of the village will be augmented by a series of quadrangles that collectively are envisioned to promote a sense of openness, while providing opportunities for construction engagement and interaction. The landscape of the village would reaffirm Virginia Tech's identity as a land-grant university embedded in agricultural and rural heritage.

Goal 6. Agricultural, Forestry, and Land Use Operations will be Carbon Neutral by 2030.

Agriculture

Homefield Farm

Homefield Farm is a partnership between Dining Services, the School of Plant and Environmental Sciences, and the College of Agriculture and Life Sciences. This six-acre farm grows fruits, vegetables, and herbs for Virginia Tech Dining Services, and serves as a site of experiential



student learning, interdisciplinary research, and community outreach. Since Fall 2016, Dining Services has held a Homefield Pop-up Farm Stand on campus. Students can purchase fresh, local campus-grown veggies from Virginia Tech's very own Homefield Farm.

Over 200,000 pounds of produce have been produced at Homefield Farm to date. More than 25 different herbs and vegetables were grown in 2021. 43,082 pounds of produce were harvested and delivered to campus dining centers, including 250 units sold at the campus Farm Stand.

Management of Crop Lands

Virginia Tech's crop and farm lands cover approximately 1,800 acres. All 1,800 acres are maintained in accordance with a four-tiered Integrated Pest Management (IPM) Plan as follows:

- + Action Thresholds: Each of our crops (corn, alfalfa, barley, grass hay, pasture) is grown over numerous fields through the College of Agriculture and Life Sciences farm system. Each field is treated separately in the IPM plan so we never treat an entire crop as one unit when making applications; instead, it's handled one field at a time. A manager is regularly scouting fields to determine what, if any, course of action is required. Applications are only made if the manager thinks crop losses will outweigh application expenses.
- + Monitor and Identify Pests: Managers regularly monitor crop needs, identifying pests and pest damage.

 Managers only take actions when warranted, not as a standard practice.
- + Prevention: The goal is to use the lowest pesticide rates possible to control pests. Concentrated pesticides are purchased in bulk containers to reduce plastic container waste.

Catawba Sustainability Center

Virginia Tech's Catawba Sustainability Center (*vtrc.vt.edu/catawba*) is a 377-acre farm property situated in the beautiful Catawba Valley of Virginia. The Center serves as a living laboratory to advance environmental stewardship and community engagement to provide a learning environment for research, teaching, and demonstration of sustainable practices in agriculture, forestry, and land management.

As a member of Virginia Tech's Outreach and International Affairs, the work at the Catawba Sustainability Center exemplifies the notion that learning is interdisciplinary and occurs in both the classroom and on the farm.

The Catawba Sustainability Center offers a space for faculty, students of all ages, community members, and visitors just passing through to learn about sustainable agriculture production, agroforestry, water quality monitoring, wetland restoration, and much more.

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Forestry

Virginia Tech takes a holistic approach to campus urban forestry and the management of university lands. This approach, rooted in planning, collaboration, education, and community engagement, helped the university earn Tree Campus Higher Education recognition for the 14th consecutive year in 2022.

Leading Virginia Tech's urban forestry efforts is Jamie King, the Urban Forest Manager and University Arborist who joined the Division of Campus Planning, Infrastructure, and Facilities in 2019. "Trees play an integral part in maintaining a sustainable campus. They help support air quality, water quality, energy conservation, storm water management, carbon capture and storage, wildlife habitat, and community wellbeing, all while creating spaces on campus that serve as a living-learning lab," said King. Trees are among the most visible representations of Virginia Tech's commitment to environmental stewardship. Tree preservation, reforestation, and education are prescribed throughout several key university frameworks, including the Campus Master Plan, the 2020 Virginia Tech Climate Action Commitment, and the Virginia Tech Blacksburg Campus Urban Forest Master Plan (UFMP), which is currently in development and under community review.

Since 2008, more than a thousand canopy and ornamental trees have been planted on the Blacksburg campus and many thousands more have been planted in riparian areas on Virginia Tech lands. Over the 2022 planting season, more than 175 landscape trees were planted across the core campus as part of tree replacement programming and capital projects. Many of these trees were planted with support from partners in the Office of Sustainability, the College of Natural Resources and Environment (CNRE), and the Virginia Department of Forestry offering students immersive learning experiences and public service opportunities, all centered around urban forest management and environmental stewardship on campus. These programs include hands-on academic sessions at campus trees and forests, tree planting events throughout the year, and urban forestry student internships.

A complete field inventory of trees on Virginia Tech's Blacksburg campus was completed in 2018 and the report can be obtained on the Virginia Tech website. A collaboration among the Division of Campus Planning, Infrastructure, and Facilities and CNRE, the inventory includes tree identity, precise location, measurements, health, and condition details for trees all over campus. As of June 24, 2022, the Blacksburg Core Campus is home to approximately 10,117 living trees and a total of 12,446 records are logged in the Core Campus Tree Inventory.

The graphical representation of the Campus Tree Inventory is seen in Figure 6. Dark green dots represent campus urban trees and light green dots indicate trees in the Old-Growth Forest near Lane Stadium. Some urban trees and various larger forests are not included and require future inventory and assessment. This resource helps guide tree preservation and maintenance as well as promotes education and awareness as the Campus Tree Inventory and Interactive Tree Map are available online for public access.

The total value of the structural and environmental benefits provided by the trees on the Blacksburg campus was included in the 2018 inventory and analysis. The data collected as part of this project was analyzed with software developed by the United States Forest Service called i-Tree Eco, a tool that models the structure of an urban forest and how trees influence the world around them. The software then analyzes the results and quantifies the environmental benefits provided by the inventoried trees to the community.

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Figure 6. Aerial Photograph with Campus Tree Overlay



THE EXPENSE TO REPLACE VIRGINIA TECH'S TREES:

\$30,622,817

Virginia Tech's trees sequester and store enough carbon every year to offset approximately 3% of the carbon produced through total university operations (Randolph 2020, Figure 11). As trees are removed through management operations, the wood may be utilized for student academic projects, construction and woodcraft, wildlife habitat, or mulching materials, continuing the storage of carbon, sometimes for many generations. These trees also slow the runoff of stormwater on campus, reducing severe flooding events and improving water quality. The leaves on campus trees filter particulates and pollution from the air; this air quality improvement allows the community to experience fewer respiratory health challenges.

If Virginia Tech were to replace every tree recorded in the Blacksburg Campus Tree Inventory with the largest commonly available planting stock, the expense would amount to almost \$31 million. This analysis does not account for the generations required for trees to mature and provide the benefits the Virginia Tech community enjoys today. These assets require continued investment in maintenance and protection to maximize tree benefits, including carbon capture and storage, for generations to come.

Currently, the urban tree canopy (UTC), the percentage of surface area covered with tree leaves during the growing season, at Virginia Tech is 14.7% (Hwang and Wiseman 2020). In 2019, 20.9% of colleges and universities in the US reported having a campus tree cover goal (8.7%) or were currently developing one (12.2%) (Schmitt-Harsh 2019). The UFMP proposes a Virginia Tech Tree Policy that establishes a UTC goal of 25%, an increase of tree leaf area equivalent to 108 acres, by 2050. This goal supports carbon capture and storage on campus and will contribute significantly towards campus carbon neutrality while providing all of the other environmental and social benefits described in detail above.

Another assessment, conducted in 2019-2020 by students in the Urban and Community Forestry course at CNRE utilized a sample-based photo interpretation method to determine the UTC of specific campus districts (Byers and Wiseman 2020). The students utilized an application called i-Tree Canopy, a software developed by the United States Forest Service, that combines aerial photographs with ecosystem models to determine estimates of land cover types and the ecosystem services provided by UTC cover at specific locations. This land cover data is created through a process called sample-based photo interpretation where analysts classify land cover types through statistical point sampling, allowing fast and inexpensive UTC reports. The i-Tree results report 16.9% UTC campus-wide, allowing comparison of UTC and ground cover data between districts across the campus. The results only differ slightly from the earlier Hwang and Wiseman 2020 study (14.7% campus-wide) due to differences in imagery dates and analysis methods. The final report illustrates the UTC relative to other ground



District	Acres	UTC %	Impervious %	Plantable %
Ag Belt	209	16	1.7	64.7
Athletics and Recreation	196.4	4.5	37.8	13.5
Creativity and Innovation	37.4	16.5	32.9	10.6
Drillfield	23.1	23.4	12.5	12.5
Life Sciences and Technology	125.3	18.4	48.2	13.5
Meadow	67.9	27.8	8.7	29.6
North Academic	70.2	10.1	42	14.3
Student Life	64.8	17.3	30	12.7
Northeast and Upper Quad	29.9	8.2	36.5	9.4
Oak Lane	38.7	28.4	33	12.5
21st Century Living Learning	43.3	19.4	2	59.2
All Campus	1,051	19.6	24.4	26.6

Figure 9. Campus District Overlay and 2020 i-Tree Canopy Study Data Table

covers in each zone on campus and the results of the primary campus districts are illustrated in Figure 3. Districts with high UTC include Oak Lane (28.4% or 10.9 acres), Meadow (27.8% or 18.9 acres), and Drillfield (23.4% or 5.4 acres). The Drillfield district tree canopy is relatively high when considering the canopy is restricted to the edges of the Drillfield district. These districts show great contrast when compared to districts with low UTC like Athletics and Recreation (4.5% or 8.3 acres), North Academic (10.1% or 7 acres), and Northeast and Upper Quad (8.2% or 2.4 acres). This assessment informs tree planting and preservation priorities across the campus so tree benefits, including carbon capture and storage, are maximized as more complete tree planting and preservation plans are developed to maximize plantable space tree protection in districts with challenging constraints.

Each year the University Arborist office conducts tree assessments focused on safety and preservation within the old-growth forest adjacent to Lane Stadium and across the campus. These risk assessments are scheduled and executed as a means to continue the preservation of campus trees and help ensure the safety of the campus community. The proactive assessments focus on trees adjacent to pathways and campus thoroughfares. Ongoing inspections, tree risk assessments, and maintenance activities are critical tools in advancing Virginia Tech's tree preservation commitment, natural resource management goals, and the Climate Action Commitment. These assessments and operations are conducted in close alignment with the University Arboretum Committee and the Virginia Tech community.

In partnership with Dr. John Seiler, professor in CNRE, and the University Arborist's office was awarded a Virginia Department of Forestry Urban and Community Forestry Assistance Grant to plan and execute a complete inventory of trees in the old-growth forest adjacent to Lane Stadium. Throughout the summer of 2022, a crew of student interns is conducting this census of trees 4" in diameter and greater which includes performing measurements and assessments of each tree for data to input into i-Tree for ecological analysis. The resulting report will detail the ecological services provided by the forest to the Virginia Tech community and allow the development of a detailed conservation and management plan for the old-growth forest in the coming years.

Other inventories and urban forest assessment projects are ongoing including a campus Legacy Tree analysis conducted by urban forestry intern Grace Steger. During her internship in 2021 and 2022 Grace has identified potential legacy trees across Virginia Tech's Blacksburg campus, assessed each tree for criteria to meet the Legacy Tree status, appraised qualifying trees to report each tree's asset value, and prescribed tree protection zones for reference during campus development. This sub-inventory is a huge asset for the University as campus development, facility replacement and renovation, and infrastructure projects are planned and executed allowing the University to better preserve and protect its most precious tree assets.

Throughout each academic year, University Arborist Jamie King explores campus trees, discusses the Urban Forestry Management Program, hosts hands-on learning opportunities and lectures for courses across the university, and leads campus urban forest tours for various community groups. Notable examples in 2022 include an alumni tree tour hosted by CNRE and an urban forest tour for the Virginia Master Gardener College hosted by the Virginia Cooperative Extension where participants learned the history of many of the famous trees of Virginia Tech while also receiving personal perspectives and context concerning the future of campus trees and

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other natural resources on campus. Beyond the outreach focused on the Virginia Tech community, the University Arborist office engages with groups regionally to help connect people to the urban forest and in May 2022 hosted sessions for Radford, VA high school students who learned about the arboriculture and urban forestry professions and how they may find great rewards from public service and environmental stewardship.

For Arbor Day 2022, the University Arborist office partnered with CNRE and the Earth Week Committee to host a legacy tree planting ceremony at the Duckpond. Participants learned the story of the legacy black willow that once stood on the bank of the Duckpond and how Dr. John Seiler propagated a clone of the tree before the tree was removed due to decay and decline. The clone was planted as a demonstration and community participants had their choice of urban forest tours including a Legacy Tree Tour at Virginia Tech's Golf Course led by Grace Steger, a tour of the old-growth forest adjacent to Lane Stadium led by Jackson Helling, and a campus tree tour led by Jamie King.

Land Use

Bee Campus USA

For the first time in its history, Virginia Tech has earned the Bee Campus USA certification for its commitment to sustaining native insect pollinators. The initiative is sponsored by the Xerces Society for Invertebrate Conservation. Bee Campus USA certification requirements serve as a guideline for affiliated campuses to increase their commitment to preserving these native pollinators. This is achieved through a long-term plan to increase native plant habitat, provide pollinator nesting sites, reduce pesticide use on campus, and develop pollinator conservation education and outreach opportunities for the campus community. The Virginia Tech Bee Campus Standing Committee is composed of 17 dedicated and enthusiastic students, faculty, and staff from many different disciplines across campus. This certification also works toward fulfilling aspects of the 2020 Virginia Tech Climate Action Commitment. By becoming affiliated with Bee Campus USA, Virginia Tech will work closer to reaching Goals 6 and 10 of the Climate Action Commitment.

This past year, the Bee Campus Standing Committee partnered with students in Hillcrest Hall to perform a lavender planting during Earth Week. The committee also held an educational walk and talk on pollinators and their habitats at the Hahn Horticulture Garden. For Pollinator Week in June, the committee partnered with the local chapter of the Master Naturalists to host an invasive species removal event in Stadium Woods.

Management of Lawns and Grounds

Virginia Tech's lawns and grounds cover approximately 300 acres. Although lawns and grounds do not adhere to a prescribed Integrated Pest Management plan, they are maintained with herbicides for broadleaf weeds and invasive plant material.



All lawn mowers utilize mulching blades for normal mowing operations. This allows the grass clipping to be used as mulch for the lawns. Virginia Tech no longer vacuums areas of the lawn that have clippings built up but rather uses high-velocity blowers to distribute the clippings evenly across the lawn. Additionally, in the fall, the mulching mowers are used to chop leaves to avoid the need to collect leaves and transport them off of the main campus. All tree limbs less than four inches in diameter are also chipped and used on campus to mulch areas under large canopy trees and stormwater management facilities.

Design and Construction Standards Manual

The Virginia Tech Design and Construction Standards Manual states that "native plants will be used to the maximum extent possible." See Section 4.6.6.1.7. The DCSM also considers energy-efficient landscape design strategies and states, "A landscape of predominantly long-lived shade trees with accents of flowering and evergreen trees is preferred. To simplify maintenance, shrubs should be planted in masses, avoiding complicated multi-species arrangements while serving a specific function (screening, traffic control, unmowable slope cover, etc.)." Designing landscapes with maintenance in mind limits the creation of spaces that require intensive care with lawn and other maintenance equipment and, as a result, limits emissions.

More details can be found at bit.ly/VTFacilitiesDCSM20.



Stroubles Creek Restoration

Stroubles Creek is an approximately 12-mile-long stream that runs through the town of Blacksburg, the Virginia Tech campus, and Montgomery County, Virginia until it empties into the New River. Virginia Tech, in partnership with the Stroubles Creek Restoration Initiative and students from many organizations across campus, has been working to repair the riparian area along the segment of the stream leaving campus since 2014. Restoration efforts are funded through student proposals submitted via the Green RFP program.

In Fall 2021, materials were purchased to cover maintenance work on the 3,000 bare root seedling trees with shelters that have been planted over the years. This maintenance work was completed during a huge work week with Stroubles Creek Coalition, VTCC, Orion Living Learning Lab, Lambda Iota Mu, and InMotion. Also during the fall semester, 900 4 ft tree tubes were extended at Docs Branch to 6 ft to prevent observed deer browsing. Lastly, 1000 rotting untreated shelter stakes at Docs Branch were replaced with PVC.

In Spring 2022, class partnerships resulted in the planting of 373 trees with shelters as well as wildlife assessments on beaver, otter, mink, and wood ducks as part of senior capstone projects for a Conservation Biology course. 2,300 trees with shelters were planted at Docs Branch by a contractor, Conservation Services. This was the largest bare root tree planting in Virginia Tech history.

Also in Spring 2022, the Environmental Coalition at Virginia Tech partnered with Sustainable Blacksburg and the Stroubles Creek Coalition to host the Big Plant. The Big Plant 2022 took place on February 26 with over 500 volunteers able to plant 9,150 trees along the creek.

Goal 7. Zero-Waste Campus

"Virginia Tech to become a Zero-Waste Campus by 2030."

Virginia Tech, the Town of Blacksburg, the Town of Christiansburg, and Montgomery County are the four jurisdictional members of the Montgomery Regional Solid Waste Authority (MRSWA). Located in Christiansburg, MRSWA operates a transfer facility that receives the majority of the university's principal recyclable materials (PRMs) and all municipal solid waste (MSW).

Virginia Tech transitioned to a single-stream recycling system on July 1, 2015. Recyclable materials are transported from the university to MRSWA, weighed, and further transported to

RECYCLE THESE ITEMS:

CANS

GLASS

GLASS

PAPER

CONTAINERS

PLASTIC CONTAINERS

PLAST

Figure 10. Current campus recycling graphics

Recycling and Disposal Solutions (RDS) in Roanoke. RDS serves as the recycling hub for the region, receiving materials from both the New River and Roanoke Valleys. Solid waste materials are transported from the university to MRSWA, weighed, and further transported to the local landfill operated by the New River Resource Authority (NRRA) in Pulaski County in Dublin, Virginia.

2021 Recycle Rate Report

MRSWA prepares a consolidated recycling rate report for the region to include the four jurisdictional members and submits it to the Department of Environmental Quality (DEQ). Virginia Tech uses the DEQ format and formula to calculate its recycling rate and waste diversion rate. The waste diversion rate includes all additional materials diverted from the local landfill. Reporting is done on a calendar year basis. The Office of Sustainability has monitored recycling rates for over 15 years. In compliance with Virginia's Department of Environmental Quality, Virginia Tech completes an annual calendar year recycling rate report. These reports provide details on what specific materials make up the recyclable materials collected on campus, what types of materials were diverted from the landfill for reuse purposes, and the details of specific materials collected on campus. The 2021 Recycle Rate Report can be found at *facilities.vt.edu/sustainability/recycling/recycling-totals*.

For the calendar year 2021, Virginia Tech reported 1,290 tons of principal recyclable materials which included 260 tons of food waste, 141 tons of fiber (paper and cardboard), and 386 tons of commingled material (single-stream recycling). Virginia Tech reported 3,588 tons of municipal solid waste (trash). The university's recycling rate was 31.5 percent and the waste diversion rate (waste kept out of the local landfill) was 78 percent.

Zero Waste Consultant RFP

Division of Campus Planning, Infrastructure, and Facilities staff members formed a multi-department search committee to hire a zero waste consultant after the latest Climate Action Commitment budget request was approved. The goal of hiring a consultant was to analyze Virginia Tech's waste management infrastructure, staffing, policies,



procedures, and waste stream along with updating the university's 2018 composting plan. The consultant will then use this information to create recommendations for how the campus can reach zero waste in the next 7 years. The committee received 5 proposals from a nationwide search and eventually chose to partner with Reduction in Motion and O2/Veteran Compost to do the work. A thorough analysis of campus operations, policies, and procedures began during the summer of 2022.

Y-Toss

Coordinated by the YMCA at Virginia Tech, Y-Toss is one of the largest sustainability events on Virginia Tech's campus. Each year, the program collects gently used items, such as furniture and clothing, from the residence halls during student move-out. Those items are then made available to students during a fall move-in sale at Cassell Coliseum at greatly reduced prices. All of the profits from this sale support the YMCA Student Programs.

This year, during Y-Toss collection was held from May 6-11 during move-out. Eight PODS were set up across the residential side of campus, manned by volunteers, to collect donated goods. This was the strongest Y-Toss on record; 10.8 tons of materials were collected and all 8 PODS were filled up!

Since the program's inception in 2015, with the help of partners, sponsors, and volunteers, Y-Toss has diverted over 100 tons of gently used household items from the waste stream. At the same time, the program has engaged over 1,300 community volunteers and generated over \$60,000 to support student-led programs.

Composting Program and Waste Reduction

Dining Services has been composting food waste since 2009 and, to date, the composting program has diverted over 6,000,000 pounds of waste from the landfill. In 2021, 253 tons of composted food waste were collectively sourced from the 47 dining units and Southgate Center. The university consolidated the waste at a central storage facility on campus and delivered the waste to a regional composting facility, Royal Oak Farm, a family-operated facility located in Evington, Virginia.

Dining Services is also making composting in the dining halls more efficient by removing 90 percent of water from compost and Turner Place in Lavery Hall through the use of their waste reduction technology.

In addition, Virginia Tech Dining Services recycles its cooking oil in partnership with Valley Proteins, Inc. During 2021, Dining Services recycled 69,345 pounds of cooking oil.

Reusable Containers

Dining Services offers a free reusable to-go program that reduces waste in the landfill and allows for a sustainable way to eat on the go. The program follows three simple steps of eat, return, repeat! Over 450,000 meals have been served in reusable to-go containers since 2014. This program has also kept 5,500 pounds of packaging out of the landfill since its inception. During the Fall and Spring semesters, Dining Services held pop-up "Choose to Reuse" tabling events in the dining halls which allowed for open discussions with students about the marketing of the green-to-go program, educated students about the benefits of participating in the reusable to-go program, and reminded them to return their containers to the dining halls when they were done with them.

Dining Services also offers students a compostable container option for to-go meals. All styrofoam containers were discontinued from use during the Winter of 2018. This included getting rid of styrofoam at franchise locations, such as Chick-fil-A and Dunkin'.

Local and Campus Sourced Food

Virginia Tech is increasingly using products that promote a sustainable dining program and food systems.

Local products are considered to be products sourced from within 250 miles of Blacksburg or from within the commonwealth. Produce, beef, lamb, pork, eggs, milk, herbs, fruits, and vegetables are all campus-sourced products.

Campus Kitchen

The Campus Kitchen (CKVT) is a partnership between VT Engage and Virginia Tech Dining Services. Campus Kitchen works to increase food access and reduce food waste by redirecting unserved food from on-campus dining centers to hunger relief agencies in the New River Valley. Since launching in the fall of 2015, Campus Kitchen has:

- + Diverted 263,000 pounds (and counting) of quality, unserved food from campus to community.
- + In the community, CKVT has worked with six hunger relief agencies and other nonprofits: Radford-Fairlawn Daily Bread, the Giving Tree Food Pantry, Plenty! Farm and Food Bank, New River Valley Agency on Aging, Warm Hearth Village, and the YMCA after-school program.
- + On campus, CKVT has partnered with nine dining centers: D2, Deet's Place, West End Market, Owens Food Court, Hokie Grill, Au Bon Pain, Southgate, Burger '37, and Turner Place.

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Campus Kitchen continued redirecting unserved food even as struggles associated with COVID-19 continued throughout the academic year. Since March 2020, 93,761 pounds of food have been donated with 24,000 pounds of that being donated during the 2021-22 academic year.

Continued EO-77 Efforts

Virginia Governor Ralph Northam signed Executive Order 77: Virginia Leading by Example to Reduce Plastic Pollution and Solid Waste into effect in March 2021. Executive Order 77 requires state agencies, including Virginia Tech, to:

- + cease buying, selling, and distributing plastic bags, single-use plastic and polystyrene food service containers, plastic straws and cutlery, and single-use plastic water bottles;
- + and develop a long-term Plastic Pollution Reduction and Waste Diversion Plan.

The EO-77 task force, composed of 26 staff members, was busy over the winter developing their implementation guidelines for the campus. The team identified 4 pathways for successful deployment of their plastic reduction goals through governance, education, operations changes, and monitoring. The strong efforts of the task force were recognized and rewarded at the state level through a Governor's Environmental Excellence Award that the task force received in late March at the Environment Virginia Symposium. Later in the spring EO-77 was rescinded by Governor Youngkin and replaced with EO-17. However, many of the original EO-77 task force members are continuing to use the data collected during the process to inform greater campus zero waste efforts.

Progressing in reducing single-use plastic and solid waste: vtx.vt.edu/articles/2021/09/sustainability-eo77

Goal 8. Establish the Sustainable Procurement Policy and Procedures by 2022

Sustainable Procurement Policy

bit.ly/VTSustainableProcurement

In accordance with the Virginia Tech Climate Action Commitment, the Virginia Tech Procurement Department recognizes its responsibility to support the university in its efforts to minimize negative impacts on health and the environment while supporting a vibrant campus community and local economy. The Procurement Department recognizes that products and services have inherent social, health, environmental, and economic impacts and that the Department should make procurement decisions that embody the university's commitment to sustainability whenever possible.

University Policy 5505: Campus Energy, Water, and Waste Reduction

The University Policy 5505 (*policies.vt.edu/5505.pdf*) is an integral part of Virginia Tech's procurement process. This policy ensures that Virginia Tech follows the 3 R's of waste reduction (reduce, reuse, and recycle) by minimizing waste on the front end as opposed to just recycling on the back end.

Policy 5505 states in Section 3.3.5 Operations and Maintenance that the university shall "purchase or lease Energy Star® rated appliances and equipment for all classification when the designation is available, provided performance criteria are met." Section 3.5.8 Waste Reduction states that the university shall "purchase only recycled paper except where equipment limitations or the nature of the document preclude the use of recycled paper." Section 3.2 Building and Construction states that any "new building entering the design phase of construction that is greater than 5,000 gross square feet, or the renovation of such a building where the cost of renovation exceeds 50 percent of the value of the building, shall meet the Virginia Department of General Services, Division of Engineering and Buildings, Virginia Energy Conservation and Environmental Standards for energy performance and water conservation. All such buildings shall conform to US Green Building Council LEED Silver standards."

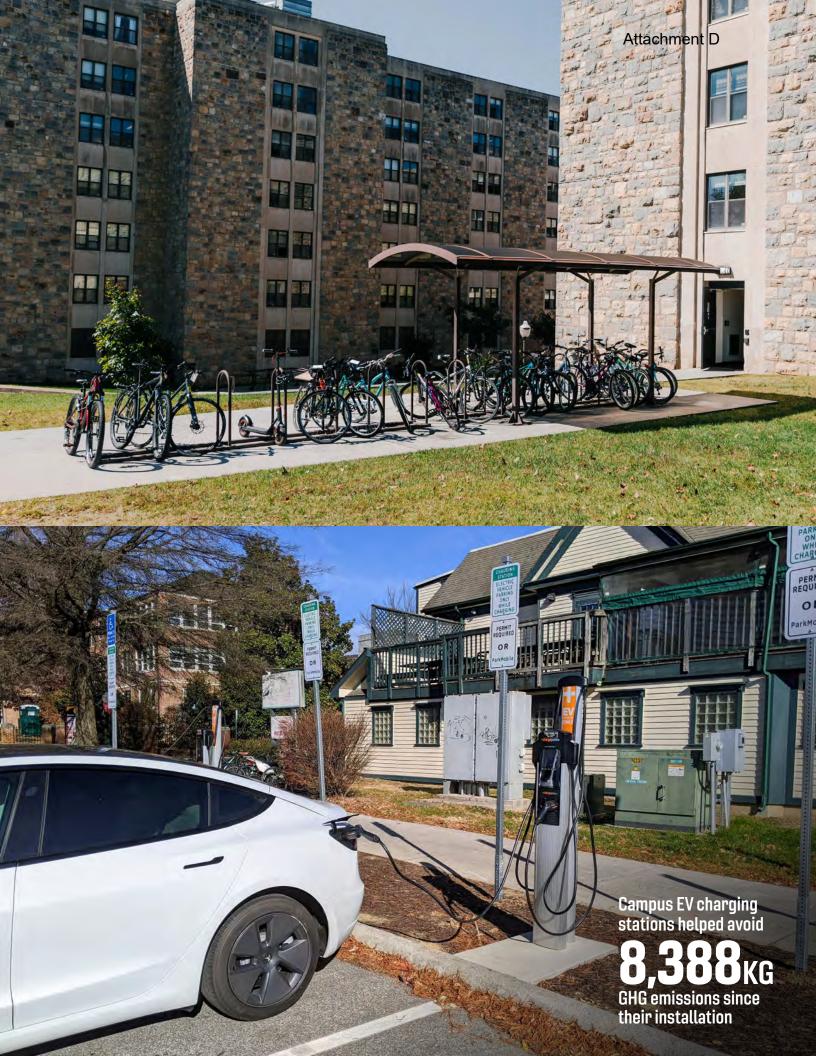
Policy 5505 was originally written in 2006 and revised in 2016. Due to progression with Virginia Tech's sustainability standards and the revision of the Virginia Tech Climate Action Commitment in March 2021, the Climate Action, Sustainability, and Energy Committee created a task force during the 2021-22 academic year to revise Policy 5505 again to be more in line with the Climate Action Commitment. Revisions are still underway and expected to be completed during the academic year 2022-23.

Design and Construction Standards Manual

bit.ly/22VTTDCSM

Virginia Tech's Design and Construction Standards Manual (DCSM) outlines the philosophy, standards, recommendations, and requirements for the design and construction of campus buildings. The DCSM requires that Life Cycle Cost and Energy Analyses are done throughout a project and the results of such analyses should inform purchasing decisions for materials used within projects. The goal of this is to have more sustainably-minded design practices throughout the building process.

The 2022 Building Design and Construction Manual was under development and revisions throughout the winter and spring. This resulted in the significant addition of EV charging station design guidelines for the campus. These guidelines can be found in section 4.9.9 of the manual and cover topics involving location, equipment, electrical, and sign placement.



Goal 9. Transportation GHG **Emission Reduction**

"Reduce single-occupancy vehicle commuting to campus by 20 percent by 2025 and reduce transportation-related GHG emissions by 40 percent by 2030."

Blacksburg Transit Multi-Modal Transit Facility

The product of decades of planning led by the Town of Blacksburg in close coordination with Virginia Tech, the Blacksburg Transit Multi-Modal Facility project will deliver a central transportation hub and alternative transportation facilities in the vicinity of Perry Street, embedded within the North Academic District.

Centralization of bus stops and routes throughout the region at the Blacksburg Transit Multi-Modal Transit Facility will help improve safety and convenience for riders and pedestrians, as well as the efficiency of the Blacksburg Transit (BT) system.

Construction of the Multi-Modal Transit Facility began during AY20-21 and has continued to progress over the past academic year. Construction is estimated to be completed in its entirety in Spring 2023.

Project updates: bit.ly/VTMMTfacility

Bike Parking Improvements

The Department of Alternative Transportation installed 27 bike racks with a net capacity increase of 226 bicycles. This includes the new covered bike rack design, which was installed along Washington Street between the Food Science and Technology Laboratory and the Hahn Horticulture Garden. A retrofit was also performed at an existing covered bike rack at Cochrane Hall.

Electric Vehicle Charging Stations

The first publicly-available EV charging stations were installed on campus in November 2021. There are three level 2 charging stations in the Squires Lot with a total capacity of six vehicles. One of the spaces is an accessible parking space. These charging stations have recorded 907 charging sessions from 187 unique drivers. The use of these charging stations has resulted in 8,388 kg of GHG emissions being avoided!

Duck Pond and Oak Lane Trails Repaved

The Duck Pond Trail was widened two feet when it was repaved. More significantly, a new trail was constructed on the north side of the Duck Pond from West Campus Drive to Oak Lane. There was not any pedestrian infrastructure along this stretch before the trail was constructed. This makes walking a much more viable option for students moving between the Oak Lane Community and the North Academic District of campus.

Hokie Bike Hub

The Hokie Bike Hub is a free bike repair and maintenance workshop for Virginia Tech affiliates. Cyclists have access to tools and one-on-one help for self-service bike repair. They can also attend bike maintenance workshops and Smart Cycling classes. The Hokie Bike Hub has become the home of bicycling on campus and serves as a social space for cyclists to interact and learn from one another. Having a space like this available for free on campus helps encourage and support the use of bicycles as a mode of alternative transportation.

There were 2,646 visits to the Hokie Bike Hub last fiscal year. This is a 17% increase over FY19-20. The top five reasons for visiting the Hokie Bike Hub last year included: pumping tires, routine maintenance, flat tires, shifting, and cleaning/degreasing/oil chain.

Sustainable Transportation Fair

Alternative Transportation hosted a breakfast event to communicate transportation options available to all faculty, staff, and students at the start of the Fall semester. The Fair highlighted current programs and explored future opportunities for transportation. Representatives from Blacksburg Transit, the Office of Sustainability, Hokie Wellness, Virginia Tech Police Department, Recreational Sports, RIDE Solutions, Roam NRV bike share, and Spin were on hand to talk to visitors about the services they offer and answer any questions. People had an opportunity to learn how Alternative Transportation is promoting sustainable transportation modes to decrease Virginia Tech's greenhouse gas emissions and improve campus life by reducing single-occupancy-vehicle reliance on campus.

Carbon-Neutral Commuting and Carbon Neutral Fleet Task Force

During the 2021-22 academic year, the Energy and Sustainability Committee established 10 task forces to target implementation strategies, policies, and planning efforts for the goals of the 2020 Climate Action Commitment. These task forces will be the primary mode of making progress in the years to come as we get closer to our target of carbon neutrality by 2030. The Carbon-Neutral Commuting and Carbon-Neutral Fleet Task Force have established a work plan for the next fiscal year. Items of consideration include:

- + Launching the Heads Up Hokies online educational and safety course;
- + Introducing five more electric buses into the Blacksburg Transit fleet;
- Determining a standardized way of measuring progress towards shifting commutes to non-SOV modes;
- + Requiring the use of a total cost of ownership calculator before procuring any vehicles to encourage electric and hybrid vehicle purchases;
- Opening the Multi-Modal Transit Facility;
- + Installing more electric vehicle charging stations on campus; and
- + Including better information on transportation options in the employee onboarding process.

Goal 10. Climate Action Living Laboratory (CALL)

"Integrate the Climate Action Commitment into Virginia Tech's educational mission through the Climate Action Living Laboratory beginning in 2021."

Faculty Retreats

The Climate Action Commitment was developed in partnership with over 150 members of the Virginia Tech community, bringing together the academic and operational sides of the institution. The Climate Action Living Laboratory (CALL) goal provisions that we continue to facilitate these vital partnerships. Professor Emeritus and Interim CASE Director, John Randolph, spearheaded the CALL activities by bringing together over 100 faculty experts in a series of retreats, meetings, and outreach events throughout the past academic year. The largest retreat was held on September 17, 2021, and smaller retreats were hosted throughout the fall, spring, and summer semesters. By consistently bringing these academic professionals together with Division of Campus Planning, Infrastructure, and Facilities (CPIF) employees, we were able to build a strong network of people passionate about sustainability at Virginia Tech.

From the pool of retreat attendees, a smaller core CALL faculty group was formed that serves as the foundation for the academic engagement on CAC implementation.

This core group of faculty alongside CPIF employees began a Miro board, which was used as a project management platform to strategize for CAC implementation. This board mapped out each of the goals and pathways as well as identified key stakeholders to contact. This platform was useful as a way to organize the different faculty research projects, identify overlapping research interests for larger partnerships, identify faculty-CPIF partnerships that further the mission of both, improve workflow, present ongoing work, and provide a brainstorming hub for new projects.

Experiential Learning Partnerships

One interesting outcome of this CALL work was the facilitation of experiential learning partnerships between facilities and the academic sides of the university. Some of these were continuing partnerships from former years, such as our relationship with Dr. Kimberly Carlson in the Pamplin College of Business who worked with the Office of Sustainability on class projects centered around teamwork, or Dr. Sean McGinnis's work on the greenhouse gas inventory using data provided by CPIF. Read more at vtx.vt.edu/articles/2021/10/sustainability-CALL.

Goal 11. Climate Justice

"Establish climate justice as a core value of the Virginia Tech Climate Action Commitment."

Virginia Tech's commitment to implementing climate justice at all levels of decision-making sets the 2020 Climate Action Commitment apart from other universities. We've begun that work with qusto this year and have made significant progress, although we have more work to do in this arena, especially to support and include members of frontline communities.

Climate Justice Task Force

During the 2021-22 academic year, the Climate Action, Sustainability, and Energy Committee established 10 task forces to target implementation strategies, policies, and planning efforts for the goals of the 2020 Climate Action Commitment. These task forces will be the primary mode of making progress in the years to come as we get closer to our target of carbon neutrality by 2030. The Climate Justice Task Force has begun working towards embedding climate justice goals throughout Climate Action, Sustainability, and Energy Committee and beyond.

The initial meetings of the Climate Justice Task Force took place in the Spring of 2022 and brought several faculty and students onboard who were involved with the 2020 Climate Action Commitment working group. After deciding on their work plan, which included preliminary research into university budgetary decisions and assessing current standings of broad CAC implementation efforts, the task force expanded its membership to include 20 more members from all around the university including students, faculty, and staff. The task force felt as though broadening its membership was an important first step towards bringing in a wealth of perspectives as well as building up the capacity to send climate justice task force members into other task forces for input and feedback on their efforts.

Climate Action, Sustainability, and Energy Committee Membership Changes

The Climate Action, Sustainability, and Energy Committee, formerly the Energy and Sustainability Committee, altered its membership during the 2021-22 academic year to broaden representation from within the university as well as allocate specific seats for members of frontline communities. These membership changes are unique as most shared governance membership is decided based on university activity, so including considerations for justice-oriented membership is unprecedented. However, this expanded membership is necessary to fulfill the accountability and community-oriented components of climate justice. See the table on the next page for a comparison of membership.

In addition to these formal membership changes, there has been broadened inclusion through the ten subcommittees that carry out the work of the committee. These members are led by official CASE committee members but are composed of students, faculty, and staff from across the university who are not members of the CASE committee, allowing for more inclusive participation.

Additional Efforts...

The CASE Committee is only avenue through which climate justice is being established as a core value of the university. Faculty members are also contributing, working towards developing a climate justice minor to embed climate justice into Virginia Tech's educational mission. Additionally, several Earth Week events centered on climate justice.

Students have shown continued engagement, whether through partnerships with the Office of Sustainability to forward climate justice educational materials/policies or independently of the Office by holding rallies for climate justice. Throughout the year, the students have demonstrated how important climate justice is to them through words and actions.

Energy and Sustainability Committee Membership



- + Vice President for Campus Planning, Infrastructure. & Facilities
- Vice President for Finance (or designee)
- Assistant Vice President for Utilities
- + Assistant Vice President Planning & University Architecture
- + Sustainability Manager, Dining Services, Housing, & Residence Life
- Director of Climate Action,
 Sustainability, and Energy
- Two department representatives selected by the Vice President for Campus Planning, Infrastructure, & Facilities
- One Environmental Health &
 Safety Services representative
 selected by the Vice President for
 Enterprise Administrative
 and Business Services
- Four Faculty Senate representatives
- Two Staff Senate representatives
- One college dean selected by the Council of College Deans
- Two Graduate and Professional Student Senate representatives

Climate Action, Sustainability, and Energy Membership



- Vice President for Campus Planning, Infrastructure,
 & Facilities
- → Vice President for Finance or designee
- + Assistant Vice President for Infrastructure & Sustainability
- + Director of Climate Action, Sustainability, & Energy
- Sustainability Manager, Dining Services, Housing,
 Residence Life
- + Assistant Vice President for Planning & University Architect
- + Four department representatives selected by the Vice President for Campus Planning, Infrastructure, & Facilities
- + Senior Director of Transportation Services
- One Environmental Health & Safety Services representative selected by the Vice President for Enterprise Administrative and Business Services
- Four Faculty Senate representatives
- + Two A/P Faculty Senate
- + One Council of College Deans representative
- Two Graduate and Professional Student Senate representatives
- + One Provost's Office representative
- One Student Affairs representative
- One Student Engagement & Campus Life representative
- Two environmental focused student organization representatives
- + One employee and one student front-line community group representatives

Goal 12. Sustainable Choices and Behavior

"Diminish barriers to sustainable behaviors through institutional change, education and social marketing."

Green Office Certification

The Green Office Certification Program gives faculty, staff, and students the tools they need to become greener Hokies working in more sustainable office areas. The goal of the program is to help employees reduce their footprint and improve the overall well-being of our planet. Virginia Tech's Climate Action Commitment outlines goals surrounding energy efficiency, waste minimization, and greenhouse gas reductions. By participating, employees can directly help the university achieve its climate action goals while saving money and resources for their office.

This program was redeveloped and relaunched in the Fall of 2020. Offices can participate by identifying a Green Representative who completes a training session through the Office of Sustainability. In this training, they gain the skills and knowledge needed to create a greener workplace. Once the Green Representative completes training, they will unlock the Green Office Certification checksheet, where they will work with their colleagues to complete tasks and become more sustainable. Offices are scored in the following categories: Recycling and Events, Energy, Purchasing, Waste Reduction, Transportation, and Innovation. Offices will then be awarded either Bronze, Silver, Gold, or Platinum Green Office Certification.

During the 2021-22 academic year, the following offices completed their certification:

+ Procurement - Bronze + Department of Management - Gold

+ Office of Sustainability - Platinum + Office of the University Bursar - Bronze

Green Lab Certification

vtx.vt.edu/articles/2022/01/sustainability-greenlab

Officially launched in January 2022, the Green Lab Certification Program is a self-assessment tool that empowers, encourages, and recognizes labs that are engaging in sustainable practices. The program provides faculty, staff, and students with the tools needed to go green in their labs. There are over 1,200 labs across Virginia Tech's Blacksburg campus, so there are lots of opportunities to improve energy efficiency and conservation and waste and recycling efforts in labs.

The Green Lab Certification Program was originally developed by Ellen Garcia, who received her master's in biology from Virginia Tech in 2020. Her work on this program has led to the final iteration of the Green Labs Tool, which assesses the laboratory's sustainability efforts spanning 11 different topic areas.



Green Graduates

The Green Graduates of Virginia Tech program asks graduating students to take a personal sustainability pledge to think about the environmental impact of their jobs, travel, and other adventures after leaving Virginia Tech. The pledge allows students an opportunity to reflect on the values and lessons they gained during their time on campus and to think about which of those lessons and values they will take with them as they depart.

By pledging, students are committing to fostering sustainable behaviors both in their own lives and in the lives of their friends, family, and coworkers. To honor the students who wish to take such a pledge, the Office of Sustainability awards all pledge signers with a free green cord to wear at graduation. All undergraduate and graduate students are eligible to participate. Thanks to tabling efforts in December and during Earth Week in April by Office of Sustainability Graduate Assistant, Michael Bell, over 215 graduates participated in the program for the 2021-22 academic year. That's almost double our participation from last year! The Virginia Tech Green Graduates program has been running for seven years straight now.

Game Day Green Team

The Game Day Green Team promotes tailgate recycling during home football games by passing out blue recycling bags to tailgaters in the highest impact parking lots surrounding Lane Stadium, including the Coliseum, Stadium, Maintenance, Track and Field, Chicken Hill, and Litton-Reaves Parking Lots. The Green Team educates tailgaters on what can and can't be recycled, and how to green their game day experience.



The Game Day Green Team is led and organized by students who manage supplies, recruit volunteers, work with the Division of Campus Planning, Infrastructure, and Facilities on waste collection, and execute the program on each home game day. The program was on hold for the Fall 2020 season due to COVID-19. The program came back better than ever for Fall 2021 with record-breaking recycling numbers. Tailgaters and fans inside Lane Stadium recycled 14.35 tons for the whole season, more than double of any previous season. We had around 30 volunteers for the season who helped educate Virginia Tech football fans and make this possible.

Office of Sustainability Student Internship Program

The mission of the Student Internship Program is to provide students with valuable opportunities to create lasting, sustainable change at Virginia Tech while developing their professional skills and expanding their knowledge of the inner workings of the university. The program encourages ownership, creativity, and collaboration to solve some of the toughest sustainability problems the world is facing today. The program blends real-world projects with practical, skills-based professional development workshops to prepare students for an ever-changing career in the sustainability field. The projects the students complete, paired with professional development classes and other training, allow students to sharpen and expand their environmental and professional skill sets. Intern teams work on a variety of tasks, including:

+ **Partner Projects:** Teams will partner with various departments such as Energy Management, Stormwater Management, Sustainable Dining, and Residential Well-Being to complete technical projects.

- + Education and Outreach: Teams will plan and execute outreach events in partnership with community organizations such as the YMCA, the Town of Blacksburg, and the Blacksburg Farmers Market. Past events include Thrift Swaps, Pop-up Farmers Market, and seed plantings.
- + **University-Wide Campaigns:** Teams will assist in executing large-scale campaigns including Earth Week, America Recycles Day, and World Water Day.

The projects that our intern teams worked on during the 2021-22 academic year include:

- + Waste Team: Piloted a soft plastic recycling program on campus in partnership with Dining Services, Housing, and Residential Well-Being. The program placed specialized recycling bins in Squires Student Center, CID, Ambler Johnston, and Cheatham Hall which the students worked to advertise and manage throughout the spring semester. They were able to collect over 3,900 individual pieces of soft plastics.
 - More information on the program: vtx.vt.edu/articles/2022/04/sustainability-softplasticrecycling
- + **Food Team:** Worked with The Market at Virginia Tech to produce videos that were used to build up their marketing portfolio. The Market at Virginia Tech works to reduce food insecurity for Virginia Tech students by providing healthy, nutritious ingredients weekly to students in need.
- + Water Team: Educated students of local elementary and middle schools on the benefits and impacts of rain barrels. The students attended workshops and taught lessons to students on stormwater and gave them materials to help build their understanding. They also donated rain barrels to a few local schools to be used in their gardens for educational purposes.
- + Energy Team: Made progress towards getting the Moss Arts Center re-certified under LEED Operations and Maintenance certification. This was a pilot for the LEED O+M program to see if it's a recertification program that Virginia Tech would like to implement for other buildings across campus. Our students worked with the Office of Energy Management to host a LEED tour of Moss Arts Center as well as a waste audit during Earth Week.

Student Sustainability Forum

The Student Sustainability Forum is held once a month during the fall semester and more frequently in the spring. In the fall, the forum provides student groups with the opportunity to discuss ways they can better collaborate to achieve common goals. The forum is facilitated by staff members of the Office of Sustainability who open each session with an update on sustainability projects and Climate Action Commitment implementation at Virginia Tech. The Office of Sustainability staff also brings in guests from other Virginia Tech offices and from the Town of Blacksburg to talk about initiatives in their relative areas. In the spring, the forum is opened up to Virginia Tech employees as well as community members to facilitate the planning of Earth Week activities.

Students who are not currently part of a student group, but who are interested in sustainability are welcome to attend to learn about the projects and goals of each group. This allows the forum to serve as a recruiting tool for the organizations involved in sustainability on campus.

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Earth Week

Virginia Tech's annual Earth Week events are led by The Environmental Coalition at Virginia Tech and the Office of Sustainability with support from over thirty other student, university, and community groups. Earth Week 2022 was held Sunday, April 17 through Saturday, April 23.

Each day of Earth Week is themed around an important sustainability topic, like consumerism, environmental justice and community, energy reduction, water and food, waste, education and behavior change, transportation, and habitats and biodiversity. The particular events held during Earth Week change year to year, but the basic mission to celebrate and take action for a sustainable campus is carried from year to year.

This year, Earth Week was back to a primarily in-person celebration. Our 31 partners held 39 total events throughout the week. There were 24 outdoor events, 13 indoor events, and 2 virtual events for a total of over 100 hours of events to choose from. Some noteworthy events included an Arbor Day celebration and tree planting of a historic willow at the Duck Pond; Green Grads tabling; bike to campus day and pop-up bike repair tents; a waste audit and LEED tour at the Moss Arts Center; an educational walk on pollinators and Virginia Tech's recent Bee Campus certification; tabling at the Blacksburg Farmers Market; and much more. The full calendar of events from the week can be found at *facilities.vt.edu/sustainability/sustainability-programs/earth-week*.



Sustainable Eats Bike Tour

Dining Services and Housing and Residence Life celebrated sustainable dining as both a journey and a destination with its recent Sustainable Eats Bike Tour.

The tour welcomed students to visit campus dining centers by bicycle, sampling locally sourced and plant-forward dishes while learning about campus sustainable dining measures at each stop. In th third year of the tour, this was the first time participants used pedal-assisted electric bikes, provided by the program partners Roam New River Valley (Roam NRV) bikeshare and Bolt Mobility.

VT Engage

On top of running the Campus Kitchens program (see Goal 7), VT Engage also hosted several local service projects during spring 2022 with the Master Naturalists to help with the removal of invasive plants from Stadium Woods. VT Engage also hosted multiple offerings of a virtual workshop titled "Wait, Don't Throw that Away!" These workshops were open to anyone interested in attending and provided tips on how to reduce waste in unique ways. Additionally, VT Engage participated heavily in Earth Week by providing even more workshops and service opportunities with an environmental focus.

Goal 13. Climate Action Commitment Implementation and Engagement

"Implement the Virginia Tech Climate Action Commitment at a high level of university administration and governance; by integrating goals for facilities, education, and campus culture; and with stakeholder engagement for evaluation of goals and progress."

Climate Action Commitment Roadshows

To educate the campus community about the 2020 Climate Action Commitment, members of the Climate Action, Sustainability, and Energy (CASE) unit went on a unique and engaging "roadshow" across all levels of the university to gain additional support from key stakeholders who play a role in its implementation and success.

In these roadshow presentations, we not only educated them on what the goals of the Climate Action Commitment are but also made connections between the CAC and their areas of work. We acknowledged the work that they've already done to promote sustainability and cooperatively developed opportunities for partnership and growth. These roadshows were also a great opportunity to get feedback on the work we've been doing thus far and ways for our office to improve.

Throughout the process, we were able to create a network of sustainability champions from nearly every department (both academic and non-academic) across campus. We now have contacts that can support us in future program development and who we can support as well.

The roadshow series began in the Fall of 2021 with presentations being given at the aforementioned Faculty Retreat and to the Senior Vice President and Chief Business Officer and team. In the Spring, presentations were given to Student Affairs, the VP for Equity and Accessibility, Enterprise Administrative and Business Services, the Undergraduate Student Senate, the Faculty Senate, the Graduate and Professional Student Senate, and University Council. During Summer 2022, presentations were given to Facilities Operations, Campus Planning and Capital Financing, the A/P Faculty Senate, the VP for Advancement, and residents of Carilion buildings Riverside 2 and 4.

There are even more groups we would like to present to over the next few months, including but not limited to Staff Senate; Vice President for Inclusion and Diversity and Strategic Affairs; College of Agriculture and Life Sciences; Vice President of Campus Planning, Infrastructure, and Facilities; Athletics; Virginia Tech Foundation and Real Estate Management; President's Council; IT; Human Resources; Finance; Policy and Governance; and multiple Student Organizations.

The roadshow series was submitted as a case study on the AASHE Resource Hub: hub.aashe.org/browse/casestudy/26303/Climate-Action-Commitment-Roadshow-Series



"Climate Action Commitment One Year Later" Earth Week Webinar

On April 20, 2022, the Office of Sustainability hosted a webinar detailing the progress that has been made on the Climate Action Commitment since its approval in March of 2021. This served as a follow-up to Earth Week 2021 when the Office of Sustainability hosted a similar webinar titled "An Inside Look at the Climate Action Commitment" which provided attendees with more of an overview of what the CAC meant for Virginia Tech. The office intends to use this series as a means of updating members of the Virginia Tech community on the progress being made towards achieving the goals of the CAC on an annual basis.

Guests from across campus presented updates being made in their area of work. The full list of webinar panel members includes:

- John Randolph
 Interim CASE Director
- Steve DurfeeCampus Energy Manager
- Todd Schenk
 Associate Professor (SPIA) and
 STEP Director

- + Nathan King
 Campus Sustainability Manager
- + Nick Quint
 Alternative Transportation Manager
- John Shewchuk
 VT for Climate Justice Student Leader

- + Emily Vollmer
 Sustainability Coordinator
- Teresa Sweeney
 Waste Management Program Manager

The webinar was recorded and is available at youtu.be/Hm_HEVh04Tw

Strategic Plan Dashboard Inclusion

Virginia Tech's Strategic Dashboard describes metrics and milestones that will be used to track progress towards achieving the goals of the Strategic Plan. The Strategic Dashboard provides the most recent available information on outcomes in each of the identified milestones. In Fall 2021, milestones were added to the Strategic Dashboard relating to sustainability, illustrating the university's commitment to sustainability and the connection that the topic has to Virginia Tech's Strategic Plan.

The sustainability goals being tracked on the Strategic Planning Dashboard include:

- + Develop 2 MW of solar on campus by 2023
 - udc.vt.edu/spm/data/excellence/solar_energy
- + Achieve a recycling rate of 55% by 2025
 - udc.vt.edu/spm/data/excellence/recycling_rate
- + Achieve an annual net reduction of campus greenhouse gas (GHG) emissions of 3% through 2030
 - udc.vt.edu/spm/data/excellence/greenhouse_gas_emissions

Hokie Wellness and Benefits Fair

On Wednesday, May 18, 2022, the Office of Sustainability tabled at the Hokie Wellness and Benefits Fair to educate faculty and staff on the goals of the Climate Action Commitment. After teaching members of the Virginia Tech community about the goals of the CAC, they were invited to vote for which goal they thought was the most important or interesting to them. Through this activity, we were able to engage with 87 faculty and 163 staff for a total of 250 employees. Goals 2, 7, and 12 were the top three goals chosen by employees with 50% of surveyed employees recognizing them as vital. Specifically, goal 2 was identified as the most important to faculty while the majority of staff surveyed felt that goal 7 was the most important.

E&SC Transition to CASE Committee

A key part of implementing the Climate Action Committee is to engage all parts of the university by elevating CAC materials in Virginia Tech's shared governance structure. The natural place to do this was through the Energy and Sustainability Committee, which was formed after the initial 2009 Climate Action Commitment was approved. We elevated and reconfigured the committee this year as part of the larger shared governance overhaul. Most visibly, it has been renamed the Climate Action, Sustainability, and Energy Committee or CASE committee to mirror the new CASE department and director position.

The CASE committee was also elevated to reflect the university's increasing commitment to climate action. While it previously fell under the Commission on University Support, it now stands alone and reports directly to the University Council Cabinet. In combination with the broad membership documented earlier, this creates a direct

Virginia Polytechnic Institute and State University

line to shared governance and university leaders to convey new sustainability initiatives and communicate CAC progress directly. The charge was updated to reflect this elevated position and more emphasis was placed on climate action and its urgency at this moment.

As part of the restructuring process, the committee's membership was also changed to reflect the broader university commitment to climate action taken on by the 2020 CAC. More student and community representation was added and a number of task forces were created to aid in the implementation of climate action. These task forces include E&SC Name Change, Charge, and Changes to Membership; Greenhouse Gas Inventory; Climate Justice; Policy 5505 Update; Climate Action Living Laboratory, Education, and Student Involvement; Sustainable Campus Culture, Engagement, and Sustainable Choices; Town-Gown Sustainability; Sustainable Procurement; Carbon Neutral Commuting; Carbon Offset and; Sustainability Awards and they report to the CASE committee.

Having so many task forces is highly unusual in shared governance but it mirrors the breadth of the CAC. Over the academic year 2021-22, all of the task forces developed their strategic work plans for the coming years and identified some ways they can work to implement the CAC goals and pathways.

Goal 14. Innovative Financing

"Develop innovative budgeting and financing mechanisms to generate funding and staffing to achieve Climate Action Commitment goals."

Green RFP Program

Student engagement is an important factor in advancing sustainability at Virginia Tech. The Green Request for Proposal (RFP) Program gives students the opportunity each year to submit a proposal for a sustainable idea that they would like to see implemented on the university's Blacksburg campus. Proposed ideas must support the Climate Action Commitment to receive funding consideration. Since its initiation in the academic year 2010-11, the Green RFP program has provided funds in excess of \$1.75 million for 123 student sustainability proposals.

The Office of Sustainability received 63 proposals during the 2021-22 academic year. Of those proposals, 15 were selected to be reviewed by the Office of Budget and Financial Planning. On May 10, 2022, 13 proposals were funded from the 2020-21 batch of proposals for a total of \$267,670. Some examples of funded projects include occupancy sensors in Shanks Hall, an old growth forest adjacent to Lane Stadium restoration project, and multiple pollinator-friendly habitat installations across campus. The full list of approved proposals is available at

facilities.vt.edu/sustainability/sustainability-programs/green-rfp-program

A couple of Green RFPs that were implemented this year from last year's batch of approvals include electric vehicle charging stations in Squires and new covered bike racks across campus.



FEB. 23-24, 2022

CPIF Sustainability Foundation Fund

The Office of Sustainability worked to establish a fund for sustainability projects through the Virginia Tech Foundation during Spring 2022. This fund allows donors to support student engagement opportunities, fund research, and have a direct impact on Climate Action Commitment implementation.

Giving Day

Giving Day was held February 23-24 and served as a special opportunity for all Hokies to unite and give back to favorite departments, programs, student organizations, and teams. Due to the establishment of the CPIF Sustainability Fund, the Office of Sustainability was able to participate for the first time this year. Thanks to support from more than 20 individuals, nearly \$2,000 was raised for the CPIF Sustainability fund. These funds will go towards projects on campus that support our Climate Action Commitment implementation.

Honors College Crowdfunding Partnership crowdfund.vt.edu/project/32348

As part of Virginia Tech's sesquicentennial celebrations, colleges and academic units have been selecting different university programs to sponsor for month-long crowdfunding initiatives. This raises the profile of the selected programs and connects the program with excited alumni to raise funds for its success. The Honors College contacted the Office of Sustainability to partner with us on spotlighting our recent Bee Campus USA certification. This certification was made possible through faculty, staff, and student partnerships over the past academic year, and one student, Susan Sale, served a large role on the Bee Campus Virginia Tech Standing Committee. Susan, who also served as an Office of Sustainability student intern and as Hillcrest Hall's Sustainability Officer, worked to establish a pollinator habitat outside of Hillcrest Hall to help Virginia Tech get its certification. Collaboratively, the Honors College and the Office of Sustainability put together a crowdfunding campaign for July 2022 to support the creation and expansion of pollinator habitats, assist in funding bee-related research, and develop educational signage across campus.

Climate Action Commitment Financial Requests

At the March 2021 Board of Visitors meeting, a comprehensive financial review of the proposed revisions to the Climate Action Commitment was presented and ultimately unanimously approved. In continuation of the financial plan from the Climate Action Committee, in support of reducing Virginia Tech's environmental footprint, budget allocations have been approved for the 2022-23 fiscal year to support hiring a Campus Waste Manager and to support building retro-commissioning efforts.



Also for FY23:

- + \$650k one-time resource was provided for the utility master plan which will work hand-in-hand with the CAC work.
- + \$750k one-time resource was provided for fume hood repairs and replacements which will help reduce building energy consumption and improve air handling.
- + A \$1.4 million one-time resource was provided for stormwater management.
- → Opportunities funded during FY22 relating to the CAC include:
 - \$370k base and \$250k one-time to support the university's investment in the Climate Action Commitment through investments in sustainability and energy staffing, the liquified natural gas backup study, and waste management consultative services.

Solar Power Purchase Agreement

A new solar energy power purchase agreement will help boost Virginia Tech's CAC implementation efforts toward 100% renewable electricity by 2030. The project involves 2.1 megawatts of solar arrays on several Blacksburg campus buildings. When complete, the arrays will produce 2,800 megawatt-hours of electricity per year and reduce campus carbon dioxide emissions by 44,000 tons over 20 years.

The new solar installations will accompany the existing and much smaller solar arrays located on the roofs of the Perry Street Garage, Whittemore Hall, and Durham Hall. Installation of the new arrays is underway and full installation is anticipated to be completed in about a year.

Virginia Tech is partnering with Sun Tribe to execute the power purchase agreement after a competitive bidding process. Sun Tribe is based in Charlottesville, Virginia and was co-founded by three Virginia Tech alumni. Sun Tribe

will develop and initially own and maintain the arrays and sell the power to Virginia Tech Electric Service through a power purchase agreement for six years. After that, Virginia Tech plans to purchase and maintain the systems for the remainder of its 30-year lifespan. Implementation is assisted by a small grant from the Virginia Department of Energy.

Campus solar implementation: vtx.vt.edu/articles/2022/03/campusplanning-solaragreement

Energy Savings Performance Contracting (ESPC)

Virginia Tech campus stakeholders are considering utilizing the Energy Savings Performance Contracting (ESPC) model, which would provide additional funding and resources for energy efficiency and infrastructure upgrades.

Additionally, work is being done to develop financing strategies for energy management of auxiliary buildings, including the Division of Student Affairs and the Athletics Department. Meetings and discussions are underway with the Virginia Tech Foundation on revenue-neutral energy efficiency improvements on Foundation-owned buildings used by Virginia Tech departments.

Goal 15. Toward 2050 Fossil Fuel Free

"Develop Pathways after 2030 to eliminate fossil fuels and carbon offsets by 2050."

Virginia Tech is laying the groundwork for being fossil fuel free by 2050. A Utilities Master Plan is being developed which will be used to steer the design and development of infrastructure in a way that will be conducive to reaching carbon neutrality. The Utility Master Plan effort is kicking off in the summer of 2022 and is expected to take approximately 18 months to complete. One avenue that will be explored in the creation of the UMP is the total electrification of campus. Additionally, our plans to transition to renewable energy sources by 2030 will be instrumental in moving towards this long-term goal, as will technological innovations and reductions in our coal and natural gas usage at the power plant. When the commitment is revisited in 2025, there will be a more substantial discussion on the pathway toward this goal.

CONCLUSION

Virginia Tech established a strong commitment to tackling the challenge of climate change with the adoption of the 2020 Climate Action Commitment in March 2021 and the last year has seen substantial progress towards meeting the goals laid out in this commitment. The overarching goal of carbon neutrality by 2030 is not being taken lightly and the entire university community is on board to make the necessary improvements and changes happen—from the Provost's office to Strategic Affairs and the Division of Campus Planning, we have seen a clear shift in the institutional priorities and attitudes around sustainability.

Virginia Tech's efforts toward practicing sustainability are being recognized on a national and global level. Virginia Tech has maintained its standing as having the highest STARS rating in the Commonwealth of Virginia and the Atlantic Coast Conference. Additionally, our Times Higher Education Impact Rankings, guided by the United Nations Sustainable Development Goals, have placed us in the top 100 universities globally and the top ten in the US. This success was only possible because of the ambitiousness of the Climate Action Commitment and we expect that the substantial progress towards our goals in the years to come will only improve our ranking nationally and globally. The university has also maintained its Tree Campus Higher Education accreditation for the fourteenth straight year while taking on Bee Campus USA certification for the first time.

Funding obtained this year through innovative means has paved the way for even more exceptional progress to be made next year. The \$6 million Energy Action Plan 6 will provide funding for retro-commissioning of buildings and major energy efficiency improvements. The solar power purchase agreement for 2 MW of rooftop solar has been signed, and those panels will be seen going up across campus within the next nine months. The CPIF Sustainability Foundation Fund also allows for more projects and programs to be pursued. These funding avenues, combined with the programs they support, will put Virginia Tech in a good position to make progress toward achieving carbon neutrality by 2030.

Virginia Tech's campus proudly displays 35 LEED-Registered buildings totaling over 3.2 million gross square feet. Twenty-three of those buildings are certified, one is pending certification, eight are under construction, and three are in design. The university has specified that all new buildings entering the design phase of construction that are greater than 5,000 gross square feet, or the renovation of such buildings, shall conform to LEED Silver standards or better. The LEED criteria have been embedded into considerations for new and existing building design through our Design and Construction Standards Manual as well as revisions to the sustainable procurement guidelines that specify more environmentally friendly building materials and equipment. This is just one way in which we see sustainability thinking embedded at the level of policy become second nature for the university.

One of the most notable successes of this academic year was the series of CAC roadshow presentations, which updated and fostered partnerships with departments and offices across the entire campus on what the CAC means for them. By breaking down disciplinary and institutional barriers between units and fostering relationships with people at all levels across the university, we now have a wide network of people who can be called on to share their own expertise and help us reach our goals. It's only by creating these partnerships between Facilities, administration, and the academic units of the university that we can fulfill the educational and land-grant components of the CAC in line with Virginia Tech's core mission.

Sustainability at Virginia Tech extends beyond campus life and, as we've seen through our series of roadshows, is a partnership between colleges, departments, units, students, employees, and the Blacksburg community. The broad provisions in the CAC represent a town-gown model for the Commonwealth of Virginia that we've worked hard to develop by continuing to have a strong relationship with the local community. At the end of the day, all Hokies are climate action champions with the goal to make Blacksburg a sustainable place.

The Office of Sustainability has been producing Sustainability Annual Reports since 2010. For access to all prior reports, visit *facilities.vt.edu/sustainability/sustainability-reports/virginia-tech-sustainability-annual-reports*.



Acknowledgments

2021-22 Sustainability Annual Report Prepared by the Office of Sustainability

- + Nathan King | Campus Sustainability Manager
- + Emily Vollmer | Sustainability Coordinator
- + Kristina Cook | Program Coordinator
- + Jack Leff | Graduate Assistant
- + Katie Smith | Student Intern

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- + Sarah Myers | Web and Digital Content Specialist
- + Larissa Gimmy | Graphic Designer

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APPENDIX

2020 Climate Action Commitment

Calendar Year 2021 Recycle Rate Report

2021-22 Student Green RFP Memorandum

Sustainable Procurement Policy





facilities.vt.edu/sustainability

Virginia Tech does not discriminate against employees, students, or applicants on the basis of age, color, disability, sex (including pregnancy), gender, gender identity, gender expression, genetic information, national origin, political affiliation, race, religion, sexual orientation, or military status, or otherwise discriminate against employees or applicants who inquire about, discuss, or disclose their compensation or the compensation of other employees or applicants, or on any other basis protected by law.





EXECUTIVE SUMMARY

From January to June 2020, the Virginia Tech Climate Action Commitment Working Group executed its charge to evaluate the university's current position and future role in addressing climate change.

This summary report and the much longer full 2020 Virginia Tech Climate Action Commitment Working Group Report, Subcommittee Reports, and associated appendices provide a clear road map for not only how Virginia Tech can do its part to address climate change, but also become a leader in taking bold action to combat this worldwide crisis.

Throughout 2020, a global pandemic brought unprecedented hardship and suffering, particularly for the most vulnerable among us. In this public health crisis, citizens are learning an important lesson: when experts are near unanimous in ringing the alarm bells on looming crises, society must take decisive action.

This unique time is engendering a tremendous spirit of innovation and collaboration that is highly applicable to the Climate Action Commitment revision process.

In late 2019 – prompted by the demands of students and other community members involved in climate strikes and resolutions from the Faculty and Staff Senates, Student Government Association, and Graduate Student Assembly – President Tim Sands and Senior Vice President and Chief Business Officer Dwayne Pinkney established a Climate Action Commitment Working Group comprised of 26 faculty, students, staff, and community members. In announcing the creation of the Working Group, President Sands stated that "climate change presents one of the world's most pressing problems...and Virginia Tech has a duty to respond."

The Working Group was charged to assess the university's progress in implementing the 2009/2013 Virginia Tech Climate Action Commitment, compare our experience to peer institutions, and develop a new commitment. Virginia Tech, like other universities, is facing both short-term fiscal challenges and long-term uncertainties in these challenging times. Nonetheless, the university remains committed to taking bold action to do its part to address the climate emergency.

Please read on to learn more about the 2020 Virginia Tech Climate Action Commitment. The full Working Group Report and other pertinent documents and information may be found at svpoa.vt.edu/index/VTCACRevision. Chapter references that follow are applicable to the full report.

WORKING GROUP PROCESS

In order to engage a broad range of expertise and perspectives from across the university and wider community and conduct an ambitious work program, the Working Group established 12 subcommittees including a total of 130 faculty, students, community members, and staff to investigate and discuss specific issues relevant to the commitment. Most of the subcommittees met weekly from early February through the end of May. The subcommittees included:

- Agriculture, Forestry, and Land Use
- Budget and Finance
- Buildings Opportunities
- Climate Justice

- ► Community Engagement
- Energy Opportunities
- ► Greenhouse Gas (GHG) Inventory
- ▶ Peer Institutions Comparison
- Renewables Opportunities
- Structuring Sustainable Choices
- Transportation Opportunities
- Waste-Recycling-Composting and Procurement

The Working Group developed several mechanisms to expand community involvement in the process, including a website and email address for comment and two online surveys. Plans for face-to-face town hall meetings and conference sessions had to be reimagined when the university shut down after spring break. In place of the in-person events, the Working Group hosted 12 Zoom Convening sessions in April, attended by over 220 participants who provided excellent feedback. In anticipation of these Convening sessions, the Working Group and its subcommittees also developed ten creative videos that describe the Climate Action Commitment proposals. Learn more about campus community engagement in the process and access videos at sypoa.vt.edu/index/VTCACRevision.

The Working Group's efforts have focused on developing effective strategies the university can advance to achieve meaningful climate action. Throughout the multitude of Working Group, subcommittee, and community Zoom meetings, discussions have also reflected on the important opportunity for Virginia Tech to reinvent itself, not only in its commitment to climate action, but also in its responsiveness to the needs of the world around us, in the spirit of *Ut Prosim*.

The recommended Climate Action Commitment is bold, aggressive, and comprehensive. Its goals range from necessary upgrades to the campus physical plant to reduce GHG emissions, to integrating those improvements into the educational mission through a Climate Action Living Laboratory, to engaging everyone in creating a culture of sustainability—all to position Virginia Tech as a leader as the clean energy economy evolves in the Commonwealth and the world.

PROGRESS IMPLEMENTING 2009 VIRGINIA TECH CLIMATE ACTION COMMITMENT

Virginia Tech has made considerable progress in implementing its 2009/2013 Climate Action Commitment (2009 Virginia Tech Climate Action Commitment) over the past decade. The 2009 Virginia Tech Climate Action Commitment and Sustainability Plan was a cutting-edge effort for its time, but a decade later it fails to prescribe what climate scientists recognize as necessary actions and also falls short of many peer universities' recent initiatives.

In many respects, however, Virginia Tech has been forging ahead beyond the 2009/2013 Climate Action Commitment. Virginia Tech is a recognized leader in campus sustainability with a Sustainability Tracking and Rating System (STARS) Gold score that is highest among Virginia and ACC peer institutions. Virginia Tech has won numerous awards and recognitions since 2010, including Princeton Review's top 50 Green Colleges (#12 in 2019), the Governor's Environmental Excellence Award (7 times), Best Workplaces for Commuters (every year, gold in 2019-20), Bicycle Friendly Campus (every year, silver level in 2019), Tree Campus USA certification (every year), and many others.

The university has reduced greenhouse gas (GHG) emissions by 24 percent from 2006-19, despite 22 percent growth in campus building size and enrollment. This reduction is faster than the 2009 Climate Action Commitment targeted trajectory. It resulted from investments in energy efficiency in existing and new buildings, and most importantly, from replacing coal with natural gas in the steam plant, which was enabled by a new gas pipeline. Virginia Tech now has 36 LEED-certified buildings constructed or in process, amounting to 30 percent of campus space, and in 2015-20 the university invested \$14 million in energy efficiency improvements, resulting in energy and dollar savings with a 5-year payback.

Virginia Tech has done much to develop alternative transportation choices, including dual use trails, bike share, ride share, and car share programs. The university has had record ridership on its partner Blacksburg Transit and innovative plans for campus mobility. Virginia Tech has a functional, although fragmented, waste management program with an 80 percent waste diversion rate (waste diverted from landfill) and 40 percent recycling rate, although shy of the 50 percent by 2020 goal of the 2013 Virginia Tech Climate Action Commitment. In April 2020, the Procurement Department unveiled a Sustainable Procurement Policy; and in May, the Facilities Department produced new Design and Construction Building Standards, both reflecting the ideals of the Virginia Tech Climate Action Commitment.



The university has an enviable array of sustainability-related academic programs, majors, coursework, and research, in green engineering, natural resources, agriculture, power and energy systems, environmental policy, and smart and sustainable cities. In the STARS rating system, Virginia Tech scores 89 percent of possible points in academic categories. It also scores 95 percent of possible points in campus engagement. Virginia Tech has a rich campus life for students with a wide array of opportunities, including strong environmental student organizations. Indeed, these student groups have energized the university community to move forward on climate action, both in 2008 and in 2019.

The Division of Campus Planning, Infrastructure, and Facilities has embraced sustainability and climate action as part of its mission, and the Office of Sustainability is second to none, even with limited staff. The university has the highly unique and valuable Virginia Tech Electric Service (VTES), a university-owned electric energy utility system, which serves not only the campus, but also 6,000 Town of Blacksburg customers.

In other areas, however, the university is falling behind. Although the 2009/2013 Virginia Tech Climate Action Commitment was a leading effort for its time, from the perspective of 2020, it is limited in both scope and ambition. It did not include several sources of campus GHG, such as agriculture, business travel, and leased building space, the latter amounting to 13 percent of operational square footage. It did not mention renewable energy nor the human cost of climate change. Furthermore, its overall goal of an 80 percent reduction in GHG from 1990 levels by 2050, while a typical goal for its time, is not aggressive enough compared to the contemporary needs for climate action and the national movement of our peer institutions.

2020 VIRGINIA TECH CLIMATE ACTION COMMITMENT

The major product of the Working Group is a new Climate Action Commitment. It aims to be bold and visionary, but also comprehensive and pragmatic for a leading academic institution. Goals 1-9 target physical means to achieve carbon neutrality by 2030, Goals 10-14 address education, culture, social equity, and engaged implementation, and Goal 15 sets a longer-range goal of a fossil-fuel-fee campus. The Working Group also developed a set of potential pathways to achieve each goal. The table to the right lists the goals, and they are presented with summary pathways. More detailed pathways are presented in chapter 2.

Vision of the 2020 Virginia Tech Climate Action Commitment

In the spirit of *Ut Prosim*, Virginia Tech will be a leader in climate action in service to our community, the Commonwealth, and the world.

Mission of the 2020 Virginia Tech Climate Action Commitment

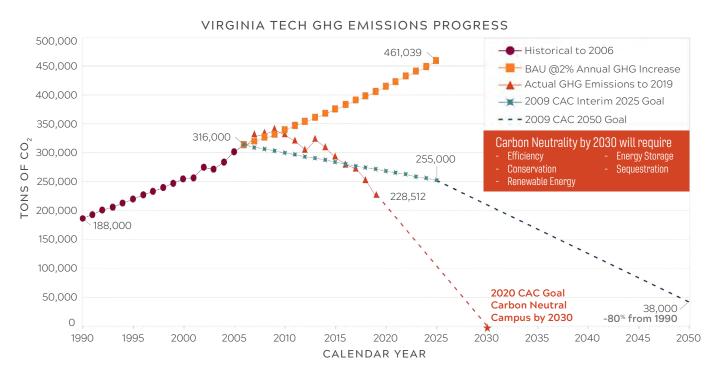
The mission of the 2020 Virginia Tech Climate Action Commitment is to achieve carbon neutrality by changing the university's physical infrastructure, collective and individual behaviors, and educational mission; to engage everyone in creating a culture of sustainability; and to achieve these objectives through just and equitable means.

2020 VIRGINIA TECH CLIMATE ACTION COMMITMENT GOALS

- 1. Achieve a carbon neutral Virginia Tech campus by 2030.
- 2. Achieve 100 percent renewable electricity by 2030.
- 3. Complete the total conversion of steam plant fuel to natural gas by 2025, plan for full transition to renewable steam plant fuel after 2025, and continue to improve efficiency of campus energy systems.
- 4. Reduce building energy consumption to enable carbon neutrality by 2030.
- 5. Operations of new buildings initiated by 2030 will be carbon neutral.
- 6. Agricultural, forestry, and land use operations will be carbon neutral by 2030.
- 7. Virginia Tech to become a Zero-Waste Campus by 2030.
- 8. Establish the Sustainable Procurement Policy and Procedures by 2022.
- 9. Reduce single-occupancy-vehicle commuting to campus by 20 percent by 2025 and reduce transportation-related GHG emissions by 40 percent by 2030.
- 10. Integrate the Climate Action Commitment into Virginia Tech's educational mission through the Climate Action Living Laboratory beginning in 2021.
- 11. Establish climate justice as a core value of the Virginia Tech Climate Action Commitment.
- 12. Diminish barriers to sustainable behaviors through institutional change, education and social marketing.
- 13. Implement the Virginia Tech Climate Action Commitment at a high level of university administration and governance; by integrating goals for facilities, education, and campus culture; and with stakeholder engagement for evaluation of goals and progress.
- 14. Develop innovative budgeting and financing mechanisms to generate funding and staffing to achieve Climate Action Commitment goals.
- 15. Develop Pathways after 2030 to eliminate fossil fuels and carbon offsets by 2050.

2020 Virginia Tech Climate Action Commitment: SUMMARY OF GOALS AND PATHWAYS

1. Carbon Neutral Virginia Tech Campus by 2030.



Carbon neutral equals net-zero emissions of CO₂, CH₄, and NO₂ from Virginia Tech operations at Blacksburg campus based on the geographic and GHG scope of the 2020 Climate Action Commitment.

POTENTIAL PATHWAYS:

- ▶ 100 percent renewable electricity by 2030 can reduce emissions by 50 percent below 2019 levels.
- Total conversion from coal to natural gas in steam plant by 2025 can reduce GHG by 10 percent below 2019.
- Reduction of energy use in existing and new buildings can result in further emissions reductions of 10 percent, despite campus growth.
- Reduction of GHG from waste/recycling, transportation, and agriculture, forestry, and land use described below can reduce emissions by 10 percent.
- ▶ In 2030, remaining emissions can be negated by carbon offsets.

2. 100 Percent Renewable Electricity by 2030.

- ▶ 2020: achieve 30 percent renewable electricity via purchase of 20 percent renewable energy certificates (RECs) from APCO + APCO 10 percent renewable portfolio.
- ▶ 2020-2030: Achieve 100 percent renewable electricity by 2030 via combination of Virginia Tech rooftops/lands solar (15 MW), 3rd party owned PPA, and APCO owned SWVA PPA solar capacity (130 MW+15 MW=145 MW) to serve campus (95 MW) and town customers (50 MW) for 60 percent of needs plus 30 percent APCO renewable portfolio and 10 percent RECs to cover steam plant cogeneration.
- Integrate solar development into the Climate Action Living Laboratory (CALL) of academic instruction and research, including dual-use solar-farm production agrivoltaics; a 10-MW storage testbed/showcase project for smart micro-grid reliability and resilience research through Virginia Tech Electric Service and the Virginia Tech Power and Energy Center; and other instruction/research initiatives.
- As with all components of this Climate Action Commitment, full lifecycle analysis of renewables procurement should include the environmental and social justice costs and benefits of procured systems.
- The siting of renewable energy systems should employ best practices in public engagement to identify the most appropriate locations.



3. Complete the total conversion of steam plant fuel to natural gas by 2025, plan for full transition to renewable steam plant fuel after 2025, and continue to improve efficiency of campus energy systems.

POTENTIAL PATHWAYS:

- ▶ Addition of gas boiler #12 provides natural gas thermal capacity for all steam plant demand.
- VT's new natural gas service contract signed in summer 2020 and effective until 2025, provides favorable price and reliability terms and prospects for renewable gas.
- For reliability and resilience, a plan is needed for backup fuel (such as liquefied natural gas (LNG), biochar, or other fuel) when natural gas is unavailable, and boiler redundancy (so-called "n+1") in case of a boiler outage at a critical time.
- ▶ Improve chiller efficiency: By 2023 the Chiller Plant Phase II capital project will reduce central chiller energy usage by 20% from 2020; future campus growth needs for chilled water will be met from central plants where possible.
- ► Ten-year 2021-30 Energy Management Plan will improve efficiency of stand-alone chilled water plants
- Establish an online Climate Action Living Laboratory (CALL) Energy Dashboard for faculty, staff, and students to access and analyze campus facilities energy use data for instruction and research.
- After 2025, plan for transition to renewable energy in heating systems, considering renewable gas, geothermal and ground source heat pump systems, and other non-fossil-fuel options for heating existing and new districts of campus.
- ▶ Beginning with the CAC 2025 revision, develop a plan for full transition to renewable energy for campus heating systems. To promote zero emissions energy options in the plan, refine GHG inventory estimates of methane leakage from VT natural gas sources and include those estimates of methane leakage in the carbon neutral goal for 2035.
- 4. Reduce Building Energy Consumption to Enable Carbon Neutrality by 2030.
- ▶ By the end of 2022, reduce electricity consumption (kWh) by 10 percent and electricity intensity (kWh/gsf) by 20 percent below 2006 levels.
- ▶ By 2030, employ energy management retrofits to reduce total energy consumption in all buildings by 10 percent and energy use intensity (Btu+kWh/gsf) by 20 percent below 2020 levels.

- Implement an aggressive 2021-30 ten-year energy management plan updated annually to reduce total energy consumption in all buildings including auxiliaries by 10 percent.
- ▶ For leased buildings owned by the Virginia Tech Foundation, work with the Foundation to develop financial arrangements to improve efficiency and reduce emissions.
- By 2021, develop a campus-wide Climate Action Living Laboratory Green Lab program based on a pilot test-bed Green Lab to reduce energy, emissions, and materials in our most energy-intensive facilities.
- Reduce building energy and GHG emissions by smart operations, such as demand response, digital controls, thermostat settings, occupant behavior, and innovative space scheduling, especially in summer.
- Achieving these goals will require sufficient staffing in energy management.



5. Operations of New Buildings Initiated by 2030 will be Carbon Neutral.

- New building efficiency will conform to latest adopted LEED-Silver standards and ASHRAE 90.1 energy performance standards + 10 percent.
- By 2022, reduce total energy use intensity (EUI) in newly initiated buildings by 20 percent compared to 2020 existing buildings.
- ▶ By 2026, build a signature zero-net-energy (ZNE) building on campus as a showcase and learning model for the Climate Action Living Laboratory.
- ▶ By 2028, newly initiated buildings' efficiency improvements will reduce total energy use intensity (EUI) in new buildings by 40 percent compared to 2020 existing buildings.

- In 2021, identify candidate new buildings for a showcase zero-net-energy (ZNE) building and begin fundraising to attract donors to help fund the project to be completed by 2026.
- Electricity currently contributes 50 percent of total GHG emissions. One hundred percent renewable electricity by 2030 will reduce building CO₂ emissions by more than 50 percent.
- By 2030, all newly initiated building design will have carbon neutral operations through 100 percent renewable electricity, improved energy efficiency, and carbon offsets.
- Post-occupancy evaluation (POE) should become standard practice to fine tune building operations and engage occupants to better serve users and reduce emissions.
- New buildings offer opportunities for campus Climate Action Living Laboratory research and instruction by faculty and students through field testing and use of emerging technologies, monitoring energy use, air quality, and occupant perceptions, and other projects.
- Achieving these goals will require sufficient engineering and design staffing.



6. Agricultural, Forestry, and Land Use Operations Go Carbon Neutral by 2030.

POTENTIAL PATHWAYS:

- Develop the University Compost Facility at Kentland to provide benefits to campus organic waste management, help reduce animal waste GHG emissions, support soil health, and reduce need for new land for future land application of animal wastes.
- Adopt Campus Tree Policy to increase canopy cover from 16-to-25 percent and manage Virginia Tech trees, forests and woodlands to increase carbon sequestration and provide additional environmental benefits.
- Reduce agricultural and forestry net GHG emissions through more efficient operations, reduced animal enteric
 fermentation emissions, improved energy and fuel efficiency, possibly an anaerobic digester to produce usable
 methane, and other means.
- Use Virginia Tech agricultural lands to develop solar farms toward renewables goal, including co-use solar and farmland agrivoltaics for Climate Action Living Laboratory instruction and research.
- In 2030, offset any remaining net GHG emissions from agricultural/forestry operations with solar production from Virginia Tech agricultural land and/or by purchasing carbon offsets.

7. Virginia Tech to become a Zero-Waste Campus by 2030.

POTENTIAL PATHWAYS:

- Hire a zero-waste consultant to conduct a waste audit study and plan to evaluate organization, procedures, and staffing to enhance campus waste management.
- Based on consultant recommendations, consider hiring a campus waste manager.
- Engage personnel involved in campus waste management on a Waste/Recycling Council to help streamline operations and reduce redundancies.
- Develop University Compost Facility at Kentland to process campus organic waste from dining halls and athletics, veterinary and agriculture animal waste, yard trimmings, wood waste, non-recyclable soiled paper, and other compostables.
- Engage faculty, students, and staff in greater use of recycling/compost behavior using social marketing and media, incentives, and innovative approaches to advance Circular Economy and Pollution Prevention (P2) principles as part of the Climate Action Living Laboratory.
- Evaluate and improve as needed the management of specialty wastes, such as e-waste, laboratory waste, construction debris, and wastes from major sporting and other events.

8. Establish the Sustainability Procurement Policy and Procedures by 2022.

- On a pilot basis, adopt, implement, and evaluate the 2020 Sustainable Procurement Policy.
- In 2022, the Energy & Sustainability Committee will assess the pilot project and work with the Procurement Department to formulate the Sustainability Procurement Policy v.2.



9. Reduce Single-Occupancy Vehicle (SOV) Commuting to Campus by 20 percent by 2025 and Reduce Transportation Related GHG Emissions by 40 percent by 2030.

POTENTIAL PATHWAYS:

- Promote walking/biking/transit as the preferred means of commuting to campus: Use parking policies, alternative transportation programs, campus mobility planning in collaboration with Town of Blacksburg, and encourage Blacksburg Transit (BT) programs to improve the safety and convenience of and promote walking, biking, and transit.
- Promote sustainable mobility choices through marketing, including social media, parking permit literature, gaming, university promotion literature and website, and student orientation.
- Promote non-commuting work and learning opportunities such as telecommuting, innovative online instruction, Internet conferencing, and other means.
- Improve infrastructure and traffic management to improve mobility choices and safety by reducing speed limits, improved bike and pedestrian path lighting, limiting/restricting vehicles in core campus, implementing current transportation plans, and coordinating with Town of Blacksburg plans.
- Improve vehicle efficiency and promote low-carbon emissions vehicles through Motor Pool purchases and development of electric vehicle charging stations on campus.
- Promote social equity in mobility and parking policies by developing effective and efficient commuting options for lower wage employees who cannot afford to live in Blacksburg, sliding-scale parking fees based on salary/wage, and collaboration with the Town of Blacksburg to provide affordable workforce housing proximate to campus.
- Reduce and negate business travel GHG emissions with carbon offsets.
- Establish an alternative mobility subcommittee of the Transportation and Parking Committee to recommend strategies to increase the non-SOV mode share on campus.

10. Integrate the Climate Action Commitment into Virginia Tech's Educational Mission through the Climate Action Living Laboratory (CALL) Beginning in 2021.

- Recognize the excellent opportunities for student learning, faculty and student technical research, and staff development. Benefits include learning from and innovating creative solutions in-house for Virginia Tech's climate initiatives and better engaging the entire university both in Blacksburg and other Virginia Tech locations in our quest for sustainable and just climate action.
- Establish the Climate Action Living Laboratory (CALL) in the new University Office for Climate Action and Sustainability (OCAS) to enhance offerings and build bridges between facilities and academic departments, facilitating and supporting opportunities.

- Alter norms and incentives to overcome traditional barriers and nurture cooperation between academic units (research and teaching) and operations units such as Division of Campus Planning, Infrastructure, and Facilities and auxiliary units including Dining Services, Housing and Residence Life, and Athletics. Greater collaboration between university units will help implement the Climate Action Commitment and integrate physical plant climate action with academics and campus life.
- Integrate Climate Action Living Laboratory (CALL) initiatives in other goals/pathways for renewables (2), energy materials, devices and systems (3), buildings (4, 5), agriculture (6), waste (7), transportation (9), climate justice (11), sustainable behaviors (12), and community engagement (13).
- Engage the university's land grant extension and outreach programs to reflect the principles of the Climate Action Commitment and help implement them throughout the Commonwealth.
- Integrate the physical infrastructure elements of the Climate Action Commitment into the fabric of the university's educational and research programs to expand funding opportunities for campus innovation from state and federal sources as well as foundations.
- 11. Establish Climate Justice as a Core Value of the Climate Action Commitment.

POTENTIAL PATHWAYS:

- Encourage an accelerated transition to carbon-neutral status as a climate-justice imperative.
- Ensure that the social impacts of Virginia Tech's climate mitigation choices (e.g. energy, land use, and waste) are identified and addressed to the greatest extent possible.
- Establish a Climate Justice Subcommittee of the revised Climate Action, Sustainability, and Energy (CASE) Committee by 2021 with representation from students, faculty, and community members from frontline groups.
- Ensure that Virginia Tech climate action implementation plans recognize and assist vulnerable or frontline groups adversely affected by those plans, including low-wage Virginia Tech employees, tuition-paying students, VTES town ratepayers, historically marginalized people of color and Indigenous communities, coalfield communities, and others.
- Establish education, research, and outreach programs to assist vulnerable and historically marginalized groups mitigate and adapt to climate change and thrive in the new energy economy. These efforts should specifically target Virginia Tribes, African Americans in the New River Valley, coalfield communities in southwest Virginia, and coastal Virginia communities threatened by climate-related hazards.

12. Diminish Barriers to Sustainable Behaviors through Institutional Change, Education, and Social Marketing.

- Implement infrastructural changes-from waste management to transportation to building operation-to make sustainable choices easier.
 - > Identify structural, social and institutional barriers to sustainable behaviors.
 - > Develop educational programs to foster pro-environmental behavior change.
- Design and implement choice architecture or "nudges" to promote sustainable behavior, while allowing for individual choice, using social media, gaming, and other means.
- Develop a shared toolkit of best practices in social marketing, rooted in behavioral sciences, for campus groups initiating sustainability initiatives.
- ▶ Nurture cross-campus partnerships to coordinate climate action and enhance sustainability initiatives.



13. Implement the Virginia Tech Climate Action Commitment.

- ... at a high level of university administration and governance;
- ... by integrating Climate Action goals for facilities, education, and campus culture; and
- ... with ongoing stakeholder engagement for evaluation of goals and progress.

POTENTIAL PATHWAYS:

- Governance: By fall 2021, restructure the university Energy and Sustainability Committee (E&SC), renaming it the Climate Action, Sustainability, Energy (CASE) Committee, and revising its charge, membership, and reporting, to oversee the implementation and review of the Climate Action Commitment goals and progress involving student, faculty, and staff stakeholders.
- Implementation/operations: Appoint a new university Chief Climate Action and Sustainability Officer (CCASO) to direct a reconstituted University Office of Climate Action and Sustainability (OCAS) to oversee Climate Action Commitment implementation and other campus sustainability initiatives. The CCASO would jointly report to the Senior Vice President and Chief Business Officer and to the Executive Vice President and Provost. The CCASO would chair the CASE Committee. The Facilities Division would, in parallel, appoint a director of strategic success to oversee a range of strategic Facilities issues including climate action and sustainability.
- Learning: Establish the Climate Action Living Laboratory (CALL) in the new OCAS to enhance offerings and build bridges between facilities and academic departments, facilitating and supporting opportunities (Goal 10).
- Duties of Operations and Governance units:
 - > Collect data relevant to the Climate Action Commitment including GHG inventory and prepare an Annual Report of Climate Action Commitment progress each fall semester for the previous fiscal year.
 - > Establish mechanisms to engage and educate the Virginia Tech community on the Climate Action Commitment and climate action.
 - > Establish ad hoc committees to develop instructional, research and outreach programming for the Climate Action Living Laboratory (CALL).
 - > Evaluate Climate Action Commitment goals according to best practices in light of new information and standards and direct update of the Climate Action Commitment on a five-year cycle.
 - > Broaden the geographic scope of the Climate Action Commitment to all Virginia Tech properties in future iterations to include the entire university.
 - > Advocate for allocation and prioritization of resources to support the Climate Action Commitment.
- Annual review: Conduct an in-depth annual review of the Climate Action Commitment goals and implementation, progress that involves student, staff, faculty, and community stakeholders. The results of this review will be shared publicly in an accessible and easy-to-read format.

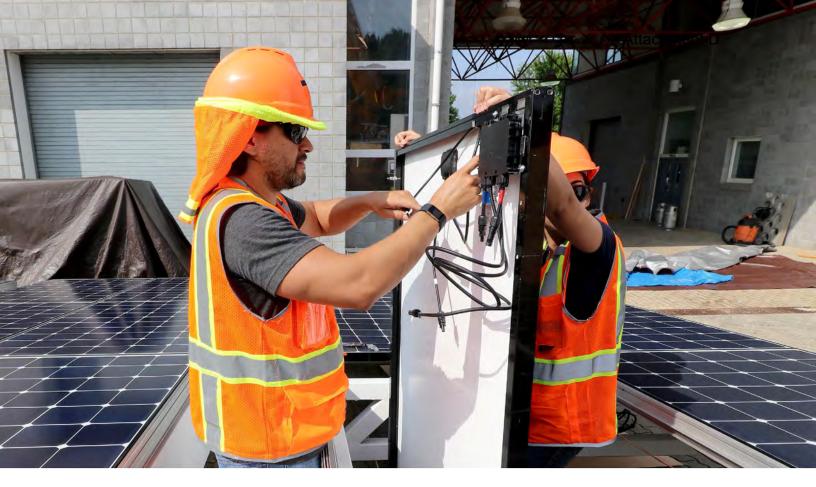
14. Develop Innovative Budgeting and Financing Mechanisms to Generate Funding and Staffing to Achieve Climate Action Commitment Goals.

POTENTIAL PATHWAYS:

- Strategically invest university E&G and auxiliary funds to implement the 10-year Energy Management Plan at a level of \$5 million/year in energy efficiency projects with a cumulative 8-year financial payback or 12 percent return on investment.
- Major investment is needed to implement the pathways for renewable electricity both on Virginia Tech buildings/ lands and in the Southwest Virginia region, including the following options:
 - > Virginia Tech-owned and developed projects on Virginia Tech buildings/land and
 - > Utility or third party owned and developed projects on Virginia Tech buildings/land and in SWVA with Virginia Tech power purchase agreement (PPA).

The first option requires major Virginia Tech capital investment but provides greater long-term return and control, while the second requires no Virginia Tech capital but provides less long-term financial return. A combination of the two options may be used to meet the Climate Action Commitment renewables goal.

- As a unique power utility, VTES has opportunities for investment in renewable energy serving both campus and its town customers.
- ▶ The Virginia Tech Foundation helps the university achieve its goals and may be a valuable partner in implementing the Climate Action Commitment:



- > As owner of most of the leased academic space off campus, the Foundation has already agreed to provide funding for an energy efficiency retrofit pilot project in Corporate Research Center buildings on a revenue neutral basis.
- > Campus solar development provides another opportunity for Foundation investment with appropriate return on that investment.
- Additional sources of funds to implement the Climate Action Commitment include, federal and state grants, research funding in connection with the Living Laboratory, advancement donations, philanthropic organizations and foundations, and low interest revenue bonds by VTES and auxiliaries.
- In addition to project funding, implementation of the Climate Action Commitment will require upgrading the staff to rise to the needs of the commitment, especially in energy management, energy and utility systems, building analysis and design, waste management, university compost facility operation, and campus sustainability.

15. Develop Pathways After 2030 to Eliminate Fossil Fuels and Offsets by 2050.

- A long-term Utilities Master Plan should fully incorporate the goals of this Climate Action Commitment
- It is difficult to anticipate how technology, the economy, and public policy will evolve in the next 10-30 years, necessitating revisions along the way:
 - > 2025: 5-year Climate Action Commitment revision review explore options for 2030-2040 timeframe.
 - > 2030: 5-year Climate Action Commitment revision review explore options for 2040-2050 timeframe.
- Beginning with the CAC 2025 revision, develop a plan for full transition to renewable energy for campus heating systems. To promote zero emissions energy options in the plan, refine GHG inventory estimates of methane leakage from VT natural gas sources and include those estimates of methane leakage in the carbon neutral goal for 2035.
- ▶ Eliminating offsets and fossil fuels would require significant changes in Virginia Tech's physical plant. The university is dependent on natural gas in the steam plant and eliminating natural gas will require replacement by a non-carbon fuel (e.g. biogas, hydrogen, biochar) or a new heating system based not on steam but on hot water perhaps generated by renewable electricity and geothermal ground-source heat pump systems. Some universities are moving in that direction, and Virginia Tech will have much to learn from them about the prospects.

IMPLEMENTATION MILESTONES

The 15 goals and pathways include many target dates for actions or achievement as part of their implementation. They are summarized in the table below, with date, relevant goal number and action milestone.

DATE	ACTION MILESTONE	GOAL
2020	BOV approves 2020 Virginia Tech Climate Action Commitment	
	30 percent renewable electricity	2
2021	E&SC renamed Climate Action, Sustainability & Energy (CASE) Committee	13
	Operation plan for Climate Act <mark>ion Livi</mark> ng Laboratory (CALL)	11
	Candidate identified for zero-net-energy new building to be built by 2026	5
	First year of 10-year 2021-30 Energy Management Plan	3,4
	Fishburn Forest student-led assessment	2 2
2022	2.3 MW solar PV on Virginia Tech rooftop and land	2
	VTES Solarize Program for Town customers, 250 kW net metered	2
	Electricity use 10% below 2006 (Governor's E.O. 43)	4
	Newly initiated buildings EUI 20% below 2020 existing average	5
	Sustainable Procurement Policy v.2. implemented	8
2023	Virginia Tech Foundation energy efficiency plan for leased buildings (CRC)	14
	VTES Community Solar project for Town customers 0.5-1 MW	2
2024	Chiller Phase II Upgrade complete	3
2025	Complete conve <mark>rsion of steam plant fuel to natural gas</mark>	3
	Begin planning transition to renewable steam plant fuel	3
	Five-year Climate Action Commitment update: Explore options for 2030-2040	15
	Recycling rate 55%; waste diversion rate 85%; reduce trash to landfil/capita by 25%	7
	Reduce single-occupancy-vehicle commuting by 20%	9
	10 MW solar PV on Virginia Tech lands	2
	Explore geothermal heat pump hot water heating options for new districts	3
2026	Signature Zero-Net-Energy (ZNE) building on campus	5
2027	10 MW battery storage for Virginia Tech Smart Grid research by VT PEC-VTES partnership	2
	35 MW solar PPA with APCO/third party in SWVA including coalfields	2
2028	Newly initiated buildings EUI 40% below 2020 existing average	5
2029	100 MW solar PPA with APCO/third party in SWVA including coalfields	2
2030	Five-year Climate Action Commitment update: Explore options for 2040-50	15
- 10	Carbon neutral campus operations	1
	100% renewable electricity	2
	Total building energy use down 10%; EUI down 20% below 2020	4
	Newly initiated buildings carbon neutral operations	5
	Carbon neutral agriculture/forestry operations	6
No.	Zero-waste campus	7
	Transportation emissions reduced 40% from 2020	9
2050	Fossil fuel-free campus	15

COSTS AND BENEFITS OF 2020 VIRGINIA TECH CLIMATE ACTION COMMITMENT GOALS AND PATHWAYS

The Working Group assessed the impacts of the 2020 Virginia Tech Climate Action Commitment goals and pathways including GHG emissions, fiscal costs and benefits, and implications for Virginia Tech's educational mission, operations, policies and governance, and culture. These implications are far-reaching and are presented in Chapter 3.

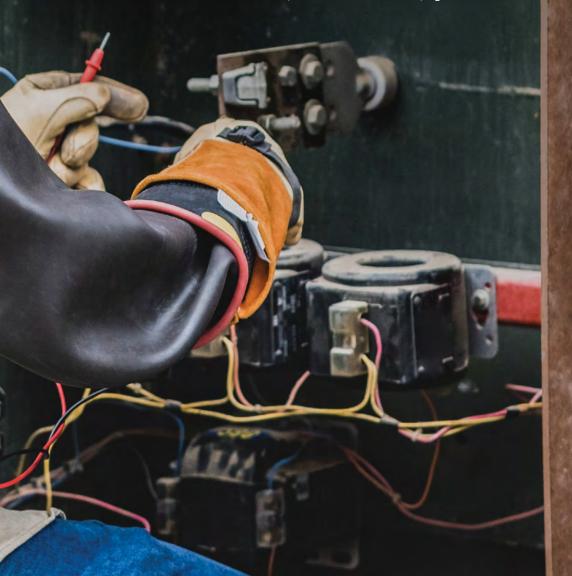
Major benefits are reduction of GHG and enhanced university reputation, culture, and educational programs linked to campus climate action and sustainability.

To implement the Climate Action Commitment goals, there will be costs and benefits for the university:

- Some initiatives (e.g., upgrades to the steam plant) are part of the cost of doing business, and the added costs to incorporate climate action goals may be small.
- Others, such as energy efficiency retrofits, have a positive return on investment.
- Others, including solar electric projects, will require major investment; however, creative power purchase agreements can reduce capital cost and achieve cost-effective results.
- Finally, some projects (e.g., the proposed University Compost Facility at Kentland) require capital and operating expenditures but provide substantial operational and educational benefits.

Effective Climate Action Commitment implementation will require changes in operations and governance. Goal 13 recommends establishing a University Office for Climate Action and Sustainability (OCAS) directed by a Chief Climate Action and Sustainability Officer that reports jointly to the Senior Vice President and Chief Business Officer and the Executive Vice President and Provost.

The university's financial uncertainties resulting from the Covid-19 pandemic require flexibility in implementing the Climate Action Commitment. As presented on the next page, much can be done with limited investment.



IMMEDIATE NEAR-TERM INITIATIVES (2020-22)

Although the 2020 Virginia Tech Climate Action Commitment focuses on 2030 as the target date for its goals, the pathway to those goals begins the day the Climate Action Commitment is officially adopted by the university, if not before. The Working Group has identified a number of initiatives and projects that can and should be acted on in the short term from now until 2022 with full understanding of the current budget constraints of the university. The "shovel ready" initiatives aim to get a jump start on necessary action and to demonstrate the university's commitment. They are listed below sorted by (a) low-cost/no-cost/revenue-neutral initiatives, (b) ongoing and budgeted projects, and (c) new priorities in need of funding and/or approval. These initiatives are described in Chapter 9.

a. Low/no cost/revenue neutral project/policy/planning initiatives

- Establish framework for Climate Action Living Laboratory (CALL) through the Office of the Provost and Executive Vice President, college deans, and the Division of Campus Planning, Infrastructure, and Facilities.
- Restructure the Energy and Sustainability Committee to oversee 2020 Virginia Tech Climate Action Commitment, renaming it the Climate Action, Sustainability, and Energy (CASE) Committee.
- Establish an alternative mobility subcommittee of the Transportation and Parking Committee.
- Develop plan for steam plant resilience/redundancy needs to complete conversion to natural gas by 2025.
- Develop a Utility Master Plan.
- Develop a Campus Energy Dashboard.
- ▶ Initiate Student Project for Fishburn Wind Energy Assessment.
- Promote partnership between Virginia Tech Electric Service and the Virginia Tech Power and Energy Center as part of Climate Action Living Laboratory.
- ▶ Initiate partnership with APCO on renewable electricity development.
- Initiate community relations with VTES Town of Blacksburg customers.
- Identify candidates for a zero-net-energy building on campus and develop fundraising plan.
- Engage Virginia Tech Foundation in energy efficiency retrofit plan for leased buildings.
- ► Adopt a Campus Tree Policy.
- Seek external funding for agrivoltaics test array at Catawba Sustainability Center.
- Implement and evaluate Sustainable Procurement Policy.

b. Ongoing budgeted projects

- Implement ongoing steam plant and chiller upgrade projects.
- Evaluate new natural gas contract on implications for Climate Action Commitment goals and pathways.
- 2020 RECs for 30 percent renewable electricity, continue through 2022 as needed.
- Implement Design and Construction Standards in light of Climate Action Commitment Goals.
- Fill the Virginia Tech energy manager position and supplement staff as needed.
- Implement budgeted projects in the Parking and Transportation Plan.

c. New priority projects in need of funding/approval

- Establish the University Office of Climate Action & Sustainability (OCAS) and appoint a university Chief Climate Action and Sustainability Officer (CCASO).
- Develop University Compost Facility at Kentland.
- Initiate 10-year energy management plan, 2021-30, and develop first year projects.
- Develop solar projects on campus: 2.3 MW by 2022: Sterrett and other rooftop projects.
- Implement zero-waste management consultant study.
- Implement a Green Lab Program.
- Dedicate consistent, annual funds to maintain existing trails, sidewalks, bicycle infrastructure.
- Implement transportation infrastructure plans (e.g., MMTF).



COMMUNITY ENGAGEMENT

Engaging the university community in the Climate Action Commitment update was part of the Working Group's charge and a critical component of our effort. The process overall–with its robust network of subcommittees–may be considered a true 'collaborative' enterprise, with over 130 students, staff, faculty, and community members involved. In terms of wider outreach, the Engagement Subcommittee originally planned on holding a major half-day town hall event on campus. Unfortunately, COVID-19 made that impossible.

The group responded by deploying a range of 'physically distanced' engagement activities:

- Dedicated website portal introducing the Climate Action Commitment process and sharing committee materials.
- Dedicated email address for the initiative.
- A series of 10 videos sharing progress of the Working Group and the subcommittees.
- ▶ A survey distributed widely throughout the community with 242 respondents.
- ► A series of 12 hour-long Zoom "convenings," attended by at least 226 participants.

Each of these streams of engagement is detailed in Chapter 5, and insights and information collected through them is summarized. Key findings from these various engagement efforts include:

- The vast majority of participants/respondents believe that climate change is a serious threat, and thus support aggressive action on the part of the university. In fact, many feel that Virginia Tech is not doing enough.
- The importance of setting ambitious goals and sticking to them was emphasized.
- Emphasis was placed on systemic or "upstream" solutions rather than placing the onus on behavior change of individuals, given that many of the barriers to action are infrastructural and institutional (e.g., poor cycling infrastructure).



- The above notwithstanding, many did see individual actions as important and needing of attention. Creative ideas emerged around how to, for example, 'gamify' desired actions.
- Key champions are important for propelling further action, including potentially a higher-level champion within university administration. This may be achieved through a stronger OCAS (see recomendation #13).
- ▶ There is strong support for taking a more holistic view of understanding our greenhouse gas emissions, accounting for emissions associated with community behaviors like commuting.
- There is broad support for key actions proposed through the Climate Action Commitment update process, including:
 - > A shift to carbon neutrality and 100 percent renewable energy, including integrating renewable energy infrastructure into campus design.
 - > Alternative transportation and reductions in private automobile usage, including a ban on freshmen car parking permits.
 - > Improved waste management, including a new compost facility, and reductions at the source through purchasing decisions that minimize waste and promote sustainability
 - > The creation of a 'living laboratory' to foster partnerships between campus operations, local partners, and the academic (teaching and research) enterprise.

- > A green lab system, and similar programs to promote sustainable behaviors within work and student life spaces.
- > Optimize building design, including with energy, water, and waste monitoring.
- > The need to account for climate justice in any and all actions taken.
- > Stronger partnerships with other institutions, including the Town of Blacksburg.
- > There is a strong desire to see engagement continue as the university shifts to implementation.

COMPARISON WITH PEER UNIVERSITIES

One of the Working Group's deliverables is a comparison of Virginia Tech progress in climate action to peer universities, and this is presented in Chapter 8. There are three good reasons for doing this:

- 1. To offer an evaluative reference point (i.e., to see how we are doing),
- 2. To adopt effective plans and avoid ineffective ones (i.e., to borrow good ideas), and
- 3. To demonstrate that what the university is proposing is feasible and in line with similar universities (i.e., to show it is not far-fetched to have a bold and aggressive climate action plan).

Knowing that our perspective is comprehensive and that other universities have different strengths in different areas, the Working Group decided to have our thematic subcommittees select the peer and exemplary universities to assess in their specific areas.

Those areas include:

- Buildings
- Renewable Energy
- Energy Systems
- Transportation

- Carbon neutrality and GHG inventory
- Budget and Finance
- Climate Justice

- Waste-Recycling-Composting
- ▶ Agriculture, Forestry, Land Use
- Community Engagement

In most areas the Working Group selected 3-8 universities that they consider to be peers or to be exemplary in that area. Some are from Virginia, some are Land Grants, some are from the Atlantic Coast Conference, some are far away, but all offer good examples and benchmark our progress to-date and our aspirations for the 2020 Climate Action Commitment.

All in all, our peer reviews told us that, while our 2009 Climate Action Commitment was right for its time and has led to improved energy efficiency and reductions in GHG emissions, it now lags behind the actions of many of our peers. This deficiency is most notable in the quest for carbon neutrality, for renewable energy, for zero-waste, for zero-net-energy buildings, for alternative transportation, and for community engagement to advance climate action and sustainable behavior.

Many of our related programs do standup well in comparison to others, but if Virginia Tech is to regain its leadership role in climate action and sustainability, it needs to move to a new Climate Action Commitment that is right for this time. Of course, that is what it has set out to do, and the Working Group believes that it has found the right balance of aggressive, yet pragmatic, climate action. The group's goals are to achieve carbon neutrality by 2030, 100 percent renewable electricity by 2030, investment in energy efficiency in existing and new buildings, carbon neutral agriculture, a zero-waste campus, sustainable procurement practices, sustainable mobility, climate justice as a core value, community engagement, and the establishment of a Climate Action Living Laboratory that will integrate these goals into the fabric of the university.

Relative to the peer and exemplary universities reviewed in this analysis, this 2020 Virginia Tech Climate Action Commitment sets the stage for Virginia Tech to shine as an exemplar and leader in university climate action. Beyond our climate neutrality and zero-waste campus goals, six areas of the 2020 Climate Action Commitment stand Virginia Tech above the rest:

- The detail and specificity of the pathways developed to achieve the Climate Action Commitment goals
- 2. Our own unique utility VTES leading our way to 100 percent renewable electricity, while most other universities are totally dependent on private utilities and companies.
- 3. Using our considerable land resources not only to manage our agricultural climate impacts, but also to sequester carbon and develop renewable energy.
- 4. Incorporating in our carbon neutral goal scope 3 GHG emissions relating to behavior (e.g., commuting, waste/recycling, water/wastewater, business travel), while most others include just scope 1 and 2.
- 5. Integrating our physical climate action into the university's educational mission through the Climate Action Living Laboratory (CALL).
- 6. Specifically addressing community engagement, sustainable behaviors, and social equity and justice as core elements of our climate action.







Commonwealth of Virginia Locality Recycling Rate Report For Calendar Year 2021

Reporting Solid Waste Planning Unit: Virginia Tech

Person Completing This Form: Teresa Sweeney **Title:** Program Consultant and Engagement Specialist, Campus Planning, Infrastructure & Facilities

Address: Virginia Tech, Sterrett Center, 180 Sterrett Drive, Blacksburg, VA 24061

Office Phone Number: (540) 998-5707 Email Address: msrecycle247@vt.edu.

Summary: Virginia Tech, the Town of Blacksburg, the Town of Christiansburg, and Montgomery County represent the four jurisdictional members of the Montgomery Regional Solid Waste Authority (MRSWA). Located in Christiansburg, MRSWA operates a transfer facility that receives the majority of our principal recyclable materials (PRMs), and all of our municipal solid waste (MSW). Our region uses a "single stream recycling system" with Recycling & Disposal Solutions (RDS) in nearby Salem, Virginia serving as the "hub." Food waste is collected at all, on-campus, dining facilities and stored, transported and processed into composting material by Royal Oak Farm (ROF) at their facility in Evington, Virginia. The New River Resource Authority (NRRA) located in Dublin, Virginia operates the local landfill. Virginia Tech owns and operates a Quarry that produces "Hokie Stone," the Limestone-Dolomite stone for the exterior of most campus buildings. Like 2020, Calendar Year 2021 was dominated by the COVID-19 pandemic which continued to impact recycling and trash collection operations at all levels. The significant increase in our trash tonnage was caused by more disposable takeout containers ending up in the trash. We noticed a significant increase in food deliveries which means less waste stays at the dining facilities. With the increased MSW, recycling tonnages remained about the same. Our food waste collection increased from 138 tons to 260 tons which is still well below the 566 tons from 2019. During 2021, we implemented the Governor's E0-77 mandates to our waste reduction efforts which eliminates single use plastics on campus. The impacts of these efforts won't be reflected in the FY21 numbers. We will be contracting for a waste consultant to do a complete audit of our operations this year and anticipate this will help us improve our overall waste and recycling efforts.

Virginia Tech achieved a 31.5% Recycling Rate and a 78% Waste Diversion Rate (percentage of waste kept out of the local landfill) for Calendar Year 2021.

Data in this report was collected from our recycling and solid waste facilities and other campus stakeholders. I certify that I have personally examined, and am familiar with, the information submitted in this form, and that based on my inquiry of the individuals immediately responsible for obtaining the information, I believe that the submitted information is true, accurate and complete.

AVP- Facility Operations 22 Mar 2022

Authorized Signature Title Date

Locality Recycling Rate Report

For Calendar Year 2021

PART A: Recycling Rate Calculation - Using the formulae provided below and the information reported on Pages *3*, *4 and 5* to calculate your recycling rates.

Step 1: [(PRMs) / (PRMs + MSW Disposed)] X 100 = Base Recycling Rate %

Step 2: CREDITS calculation

a. Total Recycling Residue 0 tons b. Total Solid Waste Reused 17 tons c. Total Non-MSW Recycled 10,155 tons CREDITS 10,172 tons

Step 3: [(PRMs + CREDITS) / (PRMs + CREDITS + MSW Disposed)] X 100 = Adjusted Recycling Rate #1*

Step 4: Source Reduction Credit does not apply; or

Adjusted Recycling Rate #1 + 2% SRP Credit = Adjusted Recycling Rate #2*

Step 5: Final Recycling Rate* for Solid Waste Planning Unit = 31.5%

^{*} Total credits resulting from Steps 3 and 4 may not exceed 5 percentage points above the Base Recycling Rate achieved by the Solid Waste Planning Unit.

Locality Recycling Rate Report PART B: DATA

For Calendar Year 2021

Part I: Principal Recyclable Materials (PRMs): Report only PRM material generated within the reporting SWPU and recycled, NOT imported PRMs for recycling.

PRM Type	Recycled Amount (Tons)
Paper	141
Metal	42
Plastic	0
Glass	0
Commingled (also known as Single Stream)	386
Yard waste (composted or mulched)	150
Waste wood (chipped or mulched)	250
White Goods	6
Tires	4
Used Oil	2
Used Oil Filters	1
Batteries	1
Electronics	3
Fluorescent Bulbs & Ballasts	9
Food Waste Organic – Composting	260
Waste Cooking Oil	35
Total PRMs	1,290(PRMs)
()	Enter Total on Page 2, Step 1)

Listing of sources for PRM data

- 1. Solid waste facilities from Virginia Tech which MSW disposed/recycled data was collected:
 - a. Office of Sustainability Campus Planning, Infrastructure & Facilities (CPIF) Division
 - b. Facilities Operations (Buildings & Grounds) CPIF Division
 - c. Capital Construction & Renovation CPIF Division
 - d. Dining Services Division of Student Affairs
 - e. Housing & Residence Live Division of Student Affairs
 - f. Environmental Health & Safety Department
 - g. Fleet Services Parking & Transportation Department
 - h. Athletic Department
 - i. Human Resources Department
- 2. Other facilities/operations (not included in #1 above) from which MSW disposed/recycled data was collected:
 - a. Montgomery Regional Solid Waste Authority (MRSWA) Christiansburg, VA
 - b. YMCA at Virginia Tech Blacksburg, VA
 - c. <u>Campus Kitchens Food Donation Program VT Engage Blacksburg, VA</u>

d. .

PART II: Credits by Category (see Credits Worksheet)

A. Recycling Residue – "Recycling residue" means the (i) nonmetallic substances, including but not limited to plastic, rubber, and insulation, which remain after a shredder has separated for purposes of recycling the ferrous and nonferrous metal from a motor vehicle, appliance, or other discarded metallic item and (ii) organic waste remaining after removal of metals, glass, plastics and paper which are to be recycled as part of a resource recovery process for municipal solid waste resulting in the production of a refuse derived fuel. (§ 10.1-1400 of the *Code of Virginia*) (use only SWPU generation)

Material Description	Facility/Operation		Tons of Material
	_from		
	_from		
	_from		
	TOTAL RECYCLING RESIDUE	_	0
		(Enter Total on	Page 2, Step 2 a)

B. Solid Waste Re-Used		
Material Description	Reuse Method	Tons of Material
Furniture/Appliances	YToss Program (Collected – Student Move-Out)	3
Food Donation Prgm	Partnership w/Dining Services & VT Engage grp	14
	TOTAL RECYCLING RESIDUE	17
	(Enter Total o	on Page 2, Step 2 b)

Material Description	Recycling Method	Tons of Material
"Hokie Stone" Gravel	"Overburden" (Cuttings from VT Quarry Ops	8,795
Asphalt	Milled Asphalt from VDOT Campus Roadwork	475
Masonry, Concrete, etc.	Construction Projects (Data & Decision Sci)	885
	TOTAL NON-MSW RECYCLED	10,155
	(Enter Total or	n Page 2, Step 2 c)

D. A credit of two (2) percentage points may be added to the Adjusted Recycling Rate #1 if the Solid Waste Planning Unit has implemented a Source Reduction Program (SRP). Examples of SRPs include Grass-cycling, Home Composting, Clothing Reuse, Office Paper Reduction (duplexing), Multi-Use Pallets, or Paper Towel Reduction. The SRP must be included in the Solid Waste Management Plan on file with the Department:

SRP description: Campus Kitchens Program is a partnership with VT Engage & Dining Svcs (Division of Student Affairs) to donate excess food to local community.

SRP description: YMCA at Virginia Tech's YToss Program collects reusable items from our students in residence halls during Spring Move Out for sale in the Fall 2021.

SRP description: The Procurement Department's Sustainable Procurement Policy introduced in Spring 2020 and focuses on waste reduction at the front of the waste stream.

(Certify on Page 2, Step 4)

Exclusions: For the purposes of this report, the following materials are not considered solid wastes, be included in any of the data categories utilized in calculating the recycling rate.

- 1. Biosolids -industrial sludge, animal manures; or, sewage sludge (unless composted)
- 2. Automobiles unless part of the Inoperable Vehicle Program (DMV)
- 3. Leachate
- 4. Soils contaminated soils, soil material from road maintenance
- 5. Household hazardous waste
- 6. Hazardous waste
- 7. Medical waste
- 8. Rocks or stone
- 9. Woody waste derived from land clearing for development, VDOT or easement tree trimming/clearing.

Locality Recycling Rate Report

and/or in the data fields of this report.

For Calendar Year 2021

Part III: Total Municipal Solid Waste (MSW) Disposed** - Report only MSW generated within the reporting jurisdiction(s), NOT imported wastes or industrial wastes.

MSW Type	Total Amount of MSW Disposed (tons)
Household	0
Commercial	0
nstitutional	3,588
Other (Do not include industrial wastes)	0
Total MSW Disposed	3,588
nter Total on Page 2, Step 1 and Step 3)	
te: MSW DISPOSED for the purpose of this report means delivered to a pe ergy facility, or managed at a transfer station for transport to a landfill or	

Credits Worksheet I. Reuse of any Solid Waste Material description Tons PRM PRM PRM Industrial Construction Demolition Debris Other Reusable Residence Hall Items X YToss Program (enter data on Page 4, Food Donation w/ Dining Svcs 14 X Campus Kitchen Solid Waste Re-Used) **Total Tons** 17 II. Recycling of any Non-Municipal Solid Waste Material description Tons Asphalt Milling (VDOT) 475 X Roadwork (enter data on Page 4, Construction Projects (D&DS) 885 **X** Construction Non-MSW Recycled) Hokie Stone "Overburden" 8,795 **X** Quarry Ops **Total Tons** 10.155 III. Inoperable Vehicles Removed and Demolished - include number of vehicles that the localities received reimbursement from DMV under §46.2-1207 of the Code of Virginia. (enter data on Page 3, 0 # of vehicles removed/reimbursement received PRMs, as Inoperative X 1 Ton each Average tonnage per vehicle **Total Tons** 0 Motor Vehicle Program)

NOTE: Check "Exclusions" on Page 5 to avoid listing of those materials on this worksheet

Locality Recycling Rate Report Part C: Recycling Rate Report Instructions

For Calendar Year 2021

Amended Regulations for the Development of Solid Waste Management Plans (9 VAC 20-130-10 et seq.) require that Solid Waste Planning Units (SWPUs) in the Commonwealth develop complete, revised solid waste management plans. Section 9 VAC 20-130-120 B & C of the Regulations requires that a minimum recycling rate of the total municipal solid waste generated annually in each solid waste planning unit be maintained. It also requires that the plan describe how this rate shall be met or exceeded and requires that the calculation methodology be included in the plan. Section 9 VAC 20-130-165 D establishes that every solid waste management planning unit with populations over 100,000 shall submit to the department by April 30 of each year, the data and calculations required in 9 VAC 20-130-120 B & C for the preceding calendar year. SWPUs with populations of 100,000 or less are only required to report every 4 years (CY years 2016 and forward).

NOTE: ONLY RECYCLING RATE REPORTS FROM AN APPROVED SOLID WASTE PLANNING UNIT (SWPU) WILL BE ACCEPTED FOR PROCESSING. JURISDICTIONS WITHIN A SWPU MUST SUBMIT THEIR RECYCLING DATA TO THE SWPU FOR INCORPORATION INTO THE ANNUAL REPORT.

It is requested that all amounts included on the form be listed in **tons (2,000 pounds)**. If actual weights are not known, volumes can be converted to weight estimates. To assist you with these estimates, a standardized volume to-weight conversion table is attached.

Contact Information Section: Please provide information on the Reporting SWPU and information on the individual completing this form. Under Member Governments, please list the local governments identified in the applicable solid waste management plan.

Calculated Recycling Rate Section: Using the formulae provided, calculate your recycling rates for the reporting period from information identified in the Recycling Rate Calculations Section.

Signature Block Section: Please provide an authorized signature prior to submitting the completed form. Authorized signatories include Executive Officer, Administrator, or other legally designated representative of the SWPU reporting entity.

Recycling Rate Calculations Section: Please provide the requested information:

Part I: Principal Recyclable Material (PRM) - Report the amount in tons of each PRM collected for recycling in the named jurisdiction(s) during the reporting period. PRMs include paper, metal, plastic, container glass, commingled, yard waste, waste wood, textiles, tires, used oil, used oil filters, used antifreeze, batteries, electronics, and other materials approved by the Director taken from the Municipal Solid Waste (MSW) generation. A one ton credit may also be entered for each inoperable motor vehicle for which a locality receives reimbursement from the Virginia Department of Motor Vehicles under §46.2-1207 of the Code of Virginia. The total weight in TONS of all PRMs collected for recycling is represented as PRMs in the Recycling Rate Calculation. New for CY 2015: Provide source information for the PRMs reported on the report (permitted and unpermitted facilities).

Part II: Credits - Report the amount in **TONS** of each material for which recycling credit is authorized in §10.1- 1411.C of the Code of Virginia: (i) one ton for each ton of recycling residue generated in Virginia and deposited in a landfill permitted under §10.1-1408.1 of the Code of Virginia; (ii) one ton for each ton of any solid waste material that is reused; and, (iii) one ton for each ton of any non-municipal solid waste that is recycled. The total weight in **TONS** of all material for which credits are authorized is represented as **CREDITS** in the Recycling Rate Calculation. A credit of two percentage points of the minimum recycling rate mandated for the Solid Waste Planning Unit (SWPU) may be taken for a source reduction program that is implemented and identified in its Solid Waste Management Plan. Total credits may not exceed five percentage points above the Base Recycling Rate achieved by the SWPU.

Part III: Total Municipal Solid Waste (MSW) Disposed: Report the total amount in TONS of MSW that was disposed of by the Solid Waste Planning Unit (SWPU) during the reporting period for each of the source categories (Household, Commercial, Institutional, and Other). For the purpose of this report, "disposed," means delivery to a permitted sanitary landfill or waste incinerator for disposal, and excludes industrial wastes. Industrial waste and byproducts should not be included in the MSW or Recycling calculation. The total weight in tons of MSW disposed is represented as MSW Disposed in the Recycling Rate Calculation.

Locality Recycling Rate Report Volume to Weight Conversion Table

Locality Recycling Rate Repor	Volume	Weight in Pounds
Metal		
Aluminum Cans, Whole	Once cubic yard	50-74
Aluminum Cans, Flattened	One cubic yard	250
Aluminum Cans	One full grocery bag	1.5
Ferrous Cans, Whole	One cubic yard	150
Ferrous Cans, Flattened	One cubic yard	850
Automobile Bodies	One vehicle	2,000
Paper	One venior	
Newsprint, Loose	One cubic yard	360-800
Newsprint, Compacted	One cubic yard	720-1,000
Newsprint	12" stack	35
Corrugated Cardboard, Loose	One cubic yard	75-100
Corrugated Cardboard, Baled	One cubic yard	1,000-2,000
Plastic	One capie jara	1,000 2,000
PETE, Whole, Loose	One cubic yard	30-40
PETE, Whole, Loose	Gaylord	40-53
PETE, Whole, Baled	30"x62"	500
Film, Baled	30"x42"x48"	1,100
Film, Baled	Semi-Load	44,000
Film, Loose	Standard grocery bag	15
HDPE (Dairy Only), Whole, Loose	One cubic yard	24
HDPE (Dairy Only), Whole, Loose HDPE (Dairy Only), Baled	32" x 60"	400-500
HDPE (Mixed), Baled	32" x 60"	900
Mixed PET Dairy, Whole, Loose	One cubic yard	32
Mixed PET, Dairy & Other Rigid (Whole, Loose)	One cubic yard	38
Mixed Rigid, No Film Glass	One cubic yard	49
	0	(00.1.000
Glass, Whole Bottles	One cubic yard	600-1,000
Glass, Semi-Crushed	One cubic yard	1,000-1,800
Glass, Crushed (Mechanically)	One cubic yard	800-2,700
Glass, Whole Bottles	One full grocery bag	16
Glass, Uncrushed to Manually Broken	55 gallon drum	125-500
Arboreal	0 1: 1	200.250
Leaves, Uncompacted	One cubic yard	200-250
Leaves, Compacted	One cubic yard	300-450
Leaves, Vacuumed	One cubic yard	350
Wood Chips	One cubic yard	500
Grass Clippings	One cubic yard	400-1,500
Other	T -	
Battery (Heavy Equipment)	One	60
Battery (Auto)	One	35.9
Used Motor Oil	One gallon	7.4
Used Oil Filters (Uncrushed)	55 gallon drum	66 Lbs./Used Oil+ 110 Lbs./Ferrous Metal
Used oil Filters (Crushed)	55 gallon drum	16.5 Lbs./Used Oil + 368 Lbs./Ferrous Metal
Tire - Passenger Car	One	20
Tire - Truck, Light	One	35
Tire - Semi	One	105
Antifreeze	One gallon	8.42
Food Waste, Solid & Liquid Fats	55 gallon drum	412
Electronics: CRT/CPU/Laptop/TV	Each (avg wt from NCER)	38/26/8/49 respectively
This T	able For General Guidance (Only.



Division of Campus Planning, Infrastructure, and Facilities Sterrett Center, 230 Sterrett Drive Blacksburg, Virginia 24061

MEMORANDUM

TO: Student Organizations

FROM: Mary-Ann O. Ibeziakor

DATE: September 21, 2021

SUBJECT: Academic Year 2021-22 Request for Proposal for Climate Action, Sustainability, and Energy Initiatives by

Student Organizations Program (Green RFP Program)

Student engagement is an important factor in advancing climate action, sustainability, and energy initiatives at Virginia Tech. The university has created the Request for Proposal for Climate Action, Sustainability, and Energy Initiatives from Student Organizations Program (called the "Green RFP Program") to solicit proposals from recognized student organizations that supports the goals of the Virginia Tech 2020 Climate Action Commitment. Since its initiation in academic year 2010-11, the Green RFP Program has provided funds in excess of \$1.5 million for 110 approved student sustainability proposals.

The purpose of this memorandum is to present the proposal submission process, timeline, format, contacts, and the review criteria. Recognized student organizations should identify sustainability initiatives that are directly targeted to specific projects and therefore limited in size and scope. The university is especially interested in projects focused on energy reduction and conservation that produce achievable savings. Requests for one-time support are generally preferred over those requiring ongoing support.

The process and key dates for proposal submission and are shown in Attachment 1. The process begins with this memorandum and continues through the current academic year. Approved proposals will be formally announced during Spring Semester 2022.

Student organizations will submit a proposal(s) using the form titled "Green RFP Submission Form" shown in Attachment 2. All four parts of the form must be completed in detail. Part III, "Supporting Information" should be completed prior to addressing Part II, "Project Cost Information." As shown in Part IV, all proposals must have an appropriate university official's participation and concurrence prior to submission. The participation of the appropriate university official is essential, particularly if a proposal involves the purchase and installation of new equipment, a modification to an existing facility or grounds, or a new program.

The completed form must be signed and electronically submitted to Nathan King in the Office of Climate Action, Sustainability, and Energy at naking@vt.edu by 4 p.m. on November 19, 2021. If students have questions, need assistance in completing the form, or need assistance with identifying the appropriate university official for their proposal, please contact Mr. King via email or office telephone at 540-231-7358. If technical assistance is needed in preparing a proposal, please see our subject matter contact list in Attachment 3. For a list of previously approved Green RFPs, please visit the Office of Climate Action, Sustainability, and Energy website:

facilities.vt.edu/sustainability/sustainability-programs/green-rfp-program.

The Office of Climate Action, Sustainability, and Energy will present select proposals to the university's Energy and Sustainability Committee for review and prioritization. This committee is a part of our university governance system and is comprised of faculty, staff, graduate students, and undergraduate students. The committee will consider and evaluate proposals based on the following criteria:

- Does the proposal help to achieve the goals of the Virginia Tech 2020 Climate Action Commitment?
 See: vt.edu/sustainability/background
- Does the proposal generate savings that exceed the cost of implementation?
- Does the proposal pertain to energy reduction/conservation that produces cost savings?
- · Does the funding request address a one-time or an ongoing need?
- Does the proposal leverage other sources of funding or volunteer effort?

Select proposals meeting these criteria will be prioritized and submitted by the Energy and Sustainability Committee to the Office of Budget and Financial Planning (OBFP) for further consideration. OBFP will assemble a budget committee to review proposals and determine potential funding strategies for those recommended for approval. The Vice President for Finance will announce the list of approved proposals and funding sources. The Division of Campus Planning, Infrastructure, and Facilities will oversee implementation.

Thank you for your interest in the university's environmental stewardship efforts. I encourage your participation in this very popular student program.

c: Wendy M. Halsey | Christopher H. Kiwus

James S. Hillman

Timothy L. Hodge

Travis W. Hundley

Travis W. Hundley

Jamie D. Lau

Kenneth E. Miller

Angela S. Page

Frances B. Keene Frank X. Shushok Jr.
Nathan T. King Jonathan C. Teglas

Attachment #1

STUDENT ORGANIZATIONS SUSTAINABILITY INITIATIVE PROPOSAL PROCESS AND TIMELINE

Date	Activity
Sep 20, 2021	Assistant Vice President for Infrastructure and Chief Sustainability Officer announces the AY 2021-22 Green RFP Program and the Office of Climate Action, Sustainability, and Energy (CASE) notifies student organizations.
Nov 19, 2021	Proposal submission deadline to CASE.
Dec 1, 2021	CASE coordinates a proposal review for feasibility and completeness.
Jan 31, 2022	Energy and Sustainability Committee receives select proposals and appoints Subcommittee to review and recommend a priority order.
Feb 28, 2022	Subcommittee presents proposed priority recommendations to the Energy and Sustainability Committee for approval.
Mar 4, 2022 (estimated)	Energy and Sustainability Committee presents proposals to the Office of Budget and Financial Planning for review and funding consideration.
Mar 2022 (estimated)	Office of Budget and Financial Planning, in coordination with other university offices, determines potential funding options for proposals and seeks the appropriate approvals.
Apr 2022 (estimated)	Vice President for Finance announces the approved proposals and funding sources.
May 2022 (estimated)	The Office of Budget and Financial Planning transfers funds to the appropriate Green RFP funding codes for proposal implementation.
May 2022 (estimated)	CASE initiates Green RFP implementation.

Attachment # 2

GREEN RFP SUBMISSION FORM

ident Organization sponsible Person ice Held/Title ail Address ephone Number ost Information ost of this Proposal avings - this Proposal = ng Information				See III.C. below See III.D. below	
ost of this Proposal avings - this Proposal = ng Information					
avings - this Proposal = ng Information					
ative help to achieve t ?	the goals of the \	Virginia Tech 2020	O Climate Action	n Commitment Reso	olution and
					ative help to achieve the goals of the Virginia Tech 2020 Climate Action Commitment Resc ?

C.	Attachment # 2 What is the cost of your proposal? Please describe in adequate detail the basis for your cost estimate.
D.	Will your proposal produce cost savings for the university? If so, how much? Please describe in adequate detail the basis for your savings estimate.
D.	Is this funding request for a one-time need or an ongoing need (please mark one)?
	One-Time Ongoing
F.	Is funding available for this request from another source? If yes, describe the funding (source, amount, etc.).

Attachment # 2

GREEN RFP SUBMISSION FORM

Prepared By (Name of Contact for Student Organization)	Date
repared By (Name of Contact for Student Organization)	Date
repared By (Name of Contact for Student Organization)	Date
repared By (Name of Contact for Student Organization)	Date
Tepared by (Name of Contact for Student Organization)	Date
eviewed Dy (Name of Appropriate II picareity Official)	Data
eviewed By (Name of Appropriate U niversity Official)	Date
anious d Du (Norma of Office of Olimate Astion Oustainshilltu and Franku Dannasantatius)	Data
eviewed By (Name of Office of Climate Action, Sustainability, and Energy Representative)	Date

GREEN RFP SUBMISSION

CONTACT LIST

In the preparation of your Green RFP form, student organizations are encouraged to seek input and guidance from the following list of university employees. These individuals are familiar with the form and the process. They can address the feasibility of your proposal, provide a technical review, and evaluate the cost & potential savings.

Engineering & Operations, Energy Management	Steve Durfee	Campus Energy Manager	sdurfee@vt.edu
Facilities: Housing & Residence Life	Todd Pignataro	Associate Director of Facilities	ptodd@vt.edu
Facilities: Buildings & Grounds (Small Renovations)	Jim McDaniel	Project Coordinator	jmdani@vt.edu
Exterior Lighting	Matt Hagy	Associate Director for Event Services	mhagy1@vt.edu
Student Engagement & Campus Life	Spencer Stidd	Associate Director of Utilities	sstidd@vt.edu
Dining Services & Housing (Student Affairs)	Blake Bensman	Sustainability Manager	bensman@vt.edu
Alternative Transportation (Bus, Bike, & Walk/EVs)	Nick Quint	Transportation Network Manager	nquint@vt.edu
Landscape Architecture	Jack Rosenberger	Campus Landscape Architect	jrosenb@vt.edu
Hahn Horticulture Garden	Scott Douglas	Director/Instructor	dsd1@vt.edu
Recycling & Waste Management	Teresa Sweeney	Program Consultant	msrecycle247@vt.edu
Other Sustainability Topics	Nathan King	Campus Sustainability Manager	naking@vt.edu

Virginia Tech Sustainable Procurement Policy

1. Background

In accordance with the Virginia Tech Climate Action Commitment and Sustainability Plan, the Virginia Tech Procurement Department [the Department] recognizes its responsibility to support the university in its efforts to minimize negative impacts on health and the environment while supporting a vibrant campus community and local economy. The Department recognizes that the types of products and services procured have inherent social, health, environmental and economic impacts, and that the Department should make procurement decisions that embody the university's commitment to sustainability whenever possible.

2. Purpose

This Sustainable Procurement Policy will complement and strengthen our commitment to sustainability and intends to:

- Identify those sustainability factors that shall be incorporated into procurement decisions;
- Provide implementation guidance;
- Empower employees to be innovative and demonstrate leadership by incorporating sustainability factors into procurement decisions;
- Complement university wide and department-specific sustainability goals and related policies; and communicate the Department's commitment to sustainable procurement.
- Encourage vendors to promote products and services that they offer which are most suited to the university's sustainability principles;
- Reduce the spectrum of environmental impacts from the university's use of products, including greenhouse gas emissions, landfill waste, health and safety risks, and resource consumption;
- Communicate the Department's commitment to sustainable procurement, by modeling the best product and services choices to the campus community, and other institutions of higher education;
- Reduce the environmental impacts of materials acquired for use in the operation, maintenance and upgrades of buildings, new building construction; and,
- Facilitate the reduction of waste generated by building occupants that is hauled to and disposed of in landfills or incineration facilities.

3. Policy

3.1 General Policy Statement

Procurement Department employees and those with delegated procurement authority will procure materials, products or services in a manner that integrates fiscal responsibility and environmental stewardship whenever possible within the guidelines of the Purchasing Manual for Institutes of Higher Education. Each university department shall comply with this policy and actively encourage procurement decisions that reflect the policy objectives. The Procurement Department shall actively promote and encourage product and service acquisitions compliant to the policies and guidelines adopted herein.

3.2 Sustainability Factors

Procurement Department employees shall incorporate whenever possible the following factors when writing specifications for, or procuring materials, products, or services.

Environmental factors which may be considered include, but are not limited to, the life cycle assessment of:

- · Pollutant releases
- Toxicity
- Waste generation

- · Water efficiency
- · Greenhouse gas emissions
- Energy efficiency

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- · Packaging and shipping impacts
- Depletion of natural resources

- Recyclability
- · Use of recycled content

Fiscal factors to be considered may include, but are not limited to:

- · Product efficiency which minimizes need
- · Product performance, quality, and durability
- Upfront cost
- · Life-cycle cost
- · Leveraging of buying power through the utilization of cooperative, group purchasing and consortium contracts
- · Impact on staff time and labor, including operational and maintenance requirements

While not all factors will be incorporated into every purchase, it is the intent of this policy that Procurement Department employees will make a good faith effort to incorporate and balance these factors to the maximum extent possible.

4. Use of Best Practices

Procurement Department employees will utilize best practices in sustainable procurement as they evolve whenever possible. As it applies to this policy, best practices in sustainable procurement are those that utilize leading edge sustainability factors, standards, and procedures in an efficient and effective way that is successful and replicable. The Procurement Department will promote and encourage strategies to reduce consumption due to the societal and community costs, such as landfill waste handling, toxin exposures, resource depletion, and greenhouse gas emissions.

The following guidelines and best practices are provided and required to the extent practical:

General

- Always look for environmental labeling, including recycling symbols and qualifying assertions such as ENERGY STAR, WaterSense, EPEAT, and/or Green Seal certified.
- When purchasing materials, supplies or equipment, purchases must meet sustainability requirements as may be specified in the solicitation documentation.
- Waste stream management within the buildings and among the grounds must be compliant with specified requirements, specifically for consumable goods and facilities alterations and additions.

4.1 Applicable Codes and Laws

It is the intent of this policy to complement existing codes and laws. Nothing in this policy shall be construed to conflict or be inconsistent with applicable federal, state, or local procurement codes or laws.

5. Environmental Standards and Product and Certifications

- **5.1 Standards:** The standard for all acquisitions shall be compliant at least to:
- The U.S. Environmental Protection Agency (EPA) standards whenever published for a product or services; and
- The Virginia Department of Environmental Quality (DEQ)
- **5.2 Third-Party Certifications:** The Procurement Department shall apply the most stringent third-party label standard available for a product or service being acquired. The Department shall use independent, third-party social and/or environmental (eco) product or service label certifications when writing specifications for procuring materials, products, or services, whenever a responsible label standard is available. Qualifying labels shall be:
- Developed and awarded by an impartial third-party (examples include: Green Seal, ENERGY STAR, EPEAT, Environmental Choice and Forest Stewardship Foundation);
- Developed in a public, transparent, and broad stakeholder process; and
- Represent specific and meaningful leadership criteria for that product or service category.

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In addition, whenever possible, label standards used in product or service specifications should represent standards that consider multiple attributes and life-cycle considerations, with claims verified by an independent third party.

5.3 Specifications and Contracts

The Director of Procurement shall be responsible for:

- Ensuring that specifications written by the Department comply with this policy and incorporate sustainable procurement best practices.
- Ensuring procurement manuals and other internal procedures reference this policy and incorporate best practices for specifying products and services that meet the intent of this policy; and,
- · Developing and integrating sustainable procurement boilerplate language into solicitation document templates.

6. Implementation and Responsibilities

6.1 Acquisition Responsibilities

Leadership of those areas with delegated procurement authority shall:

- Serve on specification or best practice teams, to collaborate with other university staff and the Procurement Department in standards, strategies and specifications;
- Ensure internal policies and procedures that reference this policy and incorporate the use of sustainable products and services that meet the intent of this policy; and,
- Encourage pilot testing for environmentally preferable/sustainable products.

The Procurement Department shall:

- Promote and ensure that bid and contract strategies incorporate the most favorable standards and best practices in sustainable procurement;
- Stay current and informed on advances in sustainable procurement specifications and strategies; and,
- Consult with experts as needed when reviewing or designing specifications, to ensure progressive and emerging specifications for the product or service being solicited.

7. Education

Leadership of those areas with delegated procurement authority shall be responsible for:

- Building awareness of this policy through information dissemination and incorporation into routine employee trainings;
- · Encouraging employee attendance at internal and external trainings related to sustainability; and
- Encouraging the use of environmentally preferable/sustainable products and services through information dissemination, development of internal procedures, pilot testing, and leading by example.

The Purchasing Department shall be responsible for:

- Developing employee sustainable procurement resources such as, but not limited to, standards, specifications, tools, and best practices;
- Developing buyer-specific training on sustainable procurement best practices that meet the intent of this policy;
- Developing buyer competency in communicating to other university departments about this policy and
 opportunities for incorporating sustainable procurement best practices into solicitations and contracts;
- Developing communication among higher education procurement professionals about sustainable procurement best practices; and
- Taking the lead in communicating to existing and potential vendors about this policy and related requirements.

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8. Policy Review

The Director of Procurement shall be responsible for periodically bringing together internal stakeholders to review this policy for updates or to otherwise determine whether this policy is in alignment with other university sustainability efforts and policies. The policy review shall be completed at least every five years but may be done on a more frequent basis as needed.

9. Explanation of Sustainable Terms

Following are routine terms related to sustainability as they apply to this policy.

Alternative/Hybrid Fuel Vehicle - vehicles that are powered by fuels that reduce air pollution, reduce fossil fuel consumption, solid waste and/or hazardous waste that result from their manufacture, use, service, and maintenance. The term is used to refer to various types of vehicles, including compressed natural gas, biodiesel, ethanol, electric and hybrid electric, propane, liquefied natural gas, and hydrogen fuel cell.

Biodegradable - capable of readily decomposing under natural conditions.

Durable Goods - goods which do not quickly wear out, or more specifically, it yields services or utility over time rather than being completely used up when used once.

Energy Efficiency - refers to products that meet or exceed the U.S. Department of Energy (DOE) federal energy management program's energy efficiency recommendations r that meet the energy efficiency criteria of the U.S Environmental Protection Agency (EPA) ENERGY STAR program.

ENERGY STAR - A voluntary partnership among DOE, EPA, product manufacturers, local utilities and retailers. Partners help promote efficient products by labeling with the ENERGY STAR logo and educating consumers about the benefits of energy efficiency.

Environmentally Preferable - products or services that have a lesser or reduced effect on human health and the environment when compared with competing products or service that serve the same purpose. The product or service comparison may consider raw materials acquisition, production, manufacturing, packaging, distribution, reuse, operation, maintenance or disposal.

EPEAT- the Electronic Product Environmental Assessment Tool: epeat.net

Integrated Pest Management- the coordinated use of pest information, environmental information, and available pest control methods to prevent unacceptable levels of pest damage by the most economical means and with the least possible hazard to people, property, and the environment.

Ongoing Consumables - Goods that may be depleted or worn out by use and must therefore be regularly replenished.

Post-Consumer Material - refers to a material or finished product that has served its intended use and has been discarded for disposal or recovery, having completed its life as a consumer item. "Post-consumer material" is part of the broader category of "recovered material."

Practicable - means sufficient in performance and reasonably available at a competitive cost.

Reconditioned/Remanufactured - the process of restoring used durable products to meet original performance standards. Remanufacturing has many other names, including: rebuilding, retreading, reconditioning, and refurbishing.

Recycled Content - materials that have been recovered from the solid waste stream, either during the manufacturing process (pre-consumer), or after consumer use (post-consumer).

Recycling- placing used materials into channels that reuse them.

Waste Stream - The total flow of solid waste from homes, businesses, institutions, and manufacturing plants that is recycled, burned, or disposed of in landfills.

Xeriscaping/Sustainable Landscaping - an ecologically sound landscaping approach that is water conscious.

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10. Additional Resources

This section provides university staff, vendors, and potential vendors resources for identifying suppliers of sustainable products as well as best practices which may be useful in the successful application of this sustainable procurement policy. The following lists of organizations and sites may be consulted when purchasing products and services.

The Association for the Advancement of Sustainability in Higher Education: aashe.orq

AASHE empowers higher education faculty, administrators, staff and students to be effective change agents and drivers of sustainability innovation.

ENERGY STAR: energystar.gov

Develops energy efficiency guidelines and helps promote the utilization of efficient products through the ENERGY STAR logo.

EPA Green Resources: epa.gov/greenerproducts

Allows users to search for EPA programs related to greener products based on the type of user and their specific product interests.

EPEAT: epeat.net

The Electronic Product Environmental Assessment Tool consists of a set of voluntary environmental criteria for identifying energy efficient and environmentally preferable computers and other electronic components.

Green Seal: greenseal.org

Establishes environmental standards and awards its "green seal of approval" to products meeting its standards. Green Seal has created environmental standards for more than 30 product categories and regularly publishes its Choose Green Reports, which evaluate the environmental impacts of products.

My Green Lab: mygreenlab.org

Formed to unify and lead scientists, vendors, designers, energy providers, and others in a common drive toward a world in which all research reflects the highest standards of social and environmental responsibility.

New American Dream: newdream.org

Provides extensive information on purchasing energy efficiency and environmentally preferable products via its Responsible Purchasing Network.

US EPA WaterSense: epa.gov/watersense

Provides labeling, certification, information regarding water efficient products, contractors, and programs.

Virginia Department of Environmental Quality: deq.virginia.gov

The Department of Environmental Quality protects and enhances Virginia's environment, and promotes the health and well-being of the citizens of the Commonwealth.

Virginia Tech Office of Sustainability: facilities.vt.edu/sustainability

The Office of Sustainability acts as a central hub to connect the many sustainability champions and efforts taking place all across campus.

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Updates on Virginia Tech's Research Space Needs

Dan Sui Senior Vice President, Office of Research and Innovation

November 2022



Research = f (faculty, infrastructure, DAP, and culture)

Any measure of research enterprise volume and impact

Quantity and quality of faculty

Quality of infrastructure that supports research

Diversity of
academic
programs
(e.g., status of
medical school,
engineering
school)

Institutional
culture that
values and
rewards
creativity,
innovation, and
impact

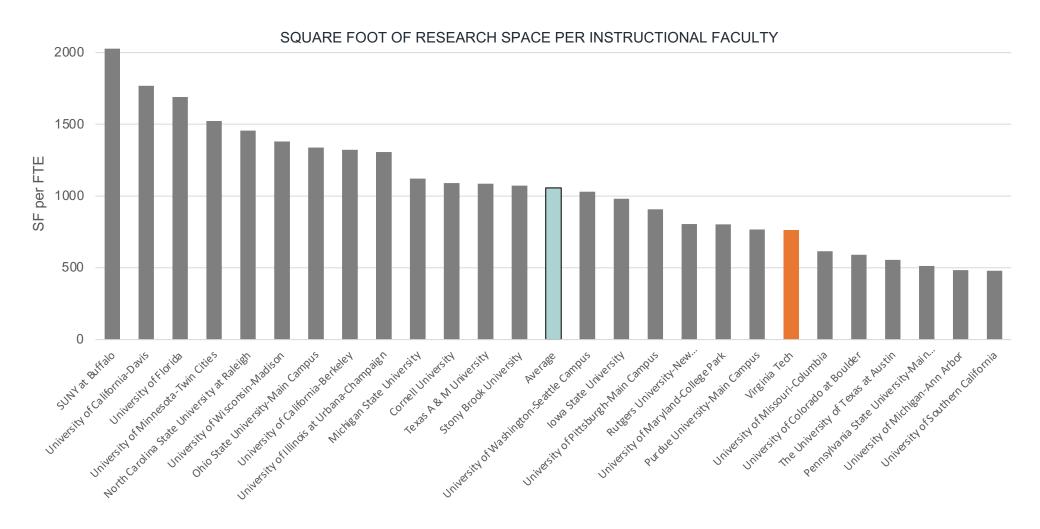
Research requires specialized facilities

- Keep contaminants out, and dangerous materials in.
- Protect expensive equipment from power surges, overheating, or excessive vibration.
- Plumbing, non-porous lab benches, and specialized water, air, chemical, and power infrastructure.
- Nearby spaces to prepare samples.
- Tight regulation by federal agencies for safety.



Underperforming Peers

Among SCHEV-approved peers, Virginia Tech is in bottom third in research square foot per instructional faculty



Central investment in shared research facilities must be a priority

EFFICIENCY: Strategic investments

reduce duplication

QUALITY: Central accounts and core services can plan for

and acquire better equipment and service

contracts

ALIGNMENT: Ensuring alignment with strategic priorities

enables focus on growth

BROAD BENEFIT: Investments support multiple colleges,

disciplines, centers

Transdisciplinary Research Facilities are a Proven Strategy











Priority: Health and Biomedical Sciences







Need to plan for growth related to Fralin Biomedical Research Institute, health frontier, and expanded NIH funding

Priority: Quantum









Need to plan for growth related to quantum frontier, CHIPS Act

Priority: Security







Already over capacity

Need to plan for growth related to security frontier, Virginia Tech National Security Institute

Takeaways

- Research mission requires specialized facilities with unique infrastructure parameters
- Virginia Tech underperforms peers in relative quantity of research space, and has focused on educational space in recent past
- Future growth requires strategic investment in shared resources that serve multiple colleges and institutes











Scope: 284,000 GSF

Delivery method: Construction Manager at Risk

Total project budget: \$248,000,000

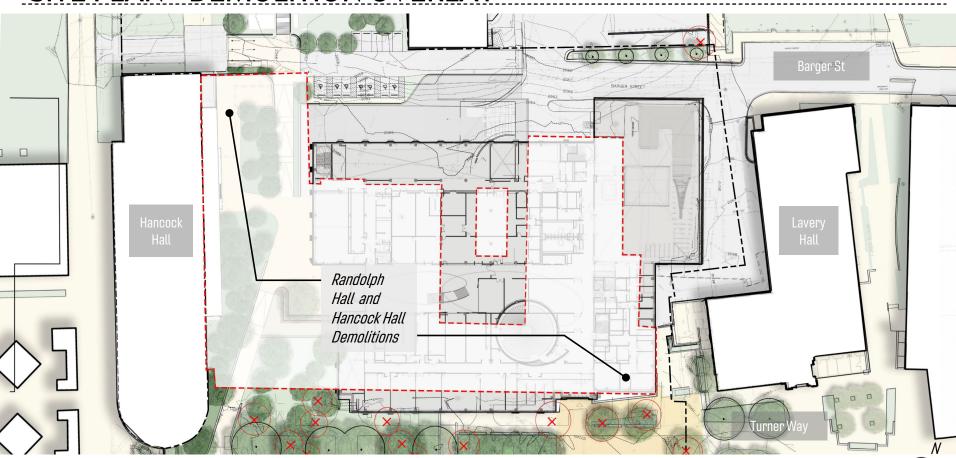
Design phase: Preliminary Design

Estimated construction start:

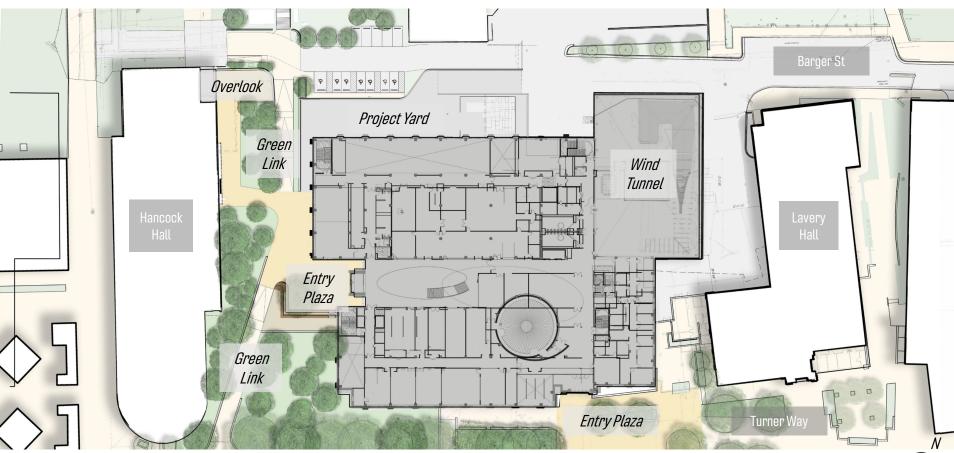
Estimated construction completion:

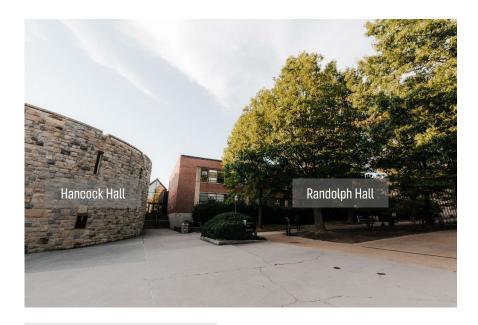
Summer 2027

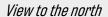
Winter 2023



SITE PLAN Attachment D









View to the west

That the Design Preview graphics be approved, and authorization be provided to continue with the project design consistent with the drawings shown.

DESIGN PREVIEW FOR MITCHELL HALL

Virginia Tech's top ranked College of Engineering has grown 53 percent since the fall of 2006 and represents 54 percent of total degree production at the institution. To address this growth and aging facilities, as well as accommodate changing pedagogies, a new Mitchell Hall facility will replace undersized and outdated Randolph Hall with a state of the art engineering hub. The facility will house Aerospace and Ocean Engineering, Mechanical Engineering, and Engineering Education; it will provide project space for student teams, supporting national team-based research and development competitions. The project also provides student collaboration and general assignment classroom spaces, and is intended to serve the entire campus community.

The project received \$11 million of nongeneral fund authorization for design funding in the 2020 Acts of Assembly in Chapter 1289 and is in the preliminary design phase. Construction activities are anticipated to begin in the winter of 2023 with substantial completion anticipated the summer of 2027.

Capital Project Information Summary – Mitchell Hall Design Preview

BUILDINGS AND GROUNDS COMMITTEE

November 14, 2022

Title of Project:

Mitchell Hall

Location:

Located in the North Academic District, the project encompasses the existing Randolph Hall site and a portion of Hancock Hall, fronts Turner Way pedestrian mall to the south, Lavery Hall to the east, and Whittemore Hall to the north. The project will share a new accessible Green Link with Hancock Hall.

Current Project Status and Schedule:

The project will be delivered under construction manager at risk method of construction delivery and is currently in the preliminary design phase. Construction activities are anticipated to begin the winter of 2023 with substantial completion anticipated in the summer of 2027.

Project Description:

Totaling approximately 284,000 gross square feet, the new facility will add substantial square footage to the College of Engineering's portfolio within the core of campus. The project accommodates the demolition of existing Randolph Hall and partial demolition of Hancock Hall.

The existing Stability Wind Tunnel, one of the largest university-owned wind tunnels in the country, located to the east of the building, will remain and be enclosed with the new facility.

Brief Program Description:

To address the College of Engineering's significant growth, this project will replace the aging, outdated and undersized Randolph Hall with a new state of the art engineering hub. The facility will primarily house Aerospace and Ocean Engineering, Mechanical Engineering, and Engineering Education; and will provide additional project space for student team-based research projects, including supporting national team-based research and development competitions.

Supporting the College's innovative pedagogies, the undergraduate Frith Lab will receive a much needed increase in space, and will be visible from the interior and exterior of the facility. Other key improvements include double height, highly visible spaces such as the advanced manufacturing spine. Student collaboration and

general assignment classroom spaces are located throughout the facility, intended to serve the entire campus community, including a 200-person innovative in-the-round classroom.

Contextual Issues and Design Intent:

Project plans are consistent with the adopted *Beyond Boundaries 2047, The Campus Plan* and include demolition of the existing brick, international style Randolph Hall and a precast concrete portion of Hancock Hall. An electrical vault beneath the demolished portion of Hancock Hall will remain and be incorporated as a site feature.

Proposed architecture is consistent with the *Campus Design Principles*, including Hokie Stone clad exteriors rendered in collegiate gothic with precast details and select glazing systems. Metal panel systems clad the penthouse, 5th floor elevations and the wind tunnel surround.

The proposed facility maximizes the existing site while meeting the objectives of the master plan, including the provision of a new accessible Green Link between Mitchell Hall and modified Hancock Hall, connecting Turner Way with the Barger Street elevation of campus.

Funding:

The project received \$11 million of nongeneral fund authorization for design funding in the 2020 Acts of Assembly in Chapter 1289. This project was first proposed under the 2008-2014 Capital Outlay Plan.

Architect/Engineer:

Perkins + Will Inc.

Contractor:

Skanska

Future Agenda Items and Closing Remarks BUILDINGS AND GROUNDS COMMITTEE

November 14, 2022

The Committee Chair will discuss future agenda items and make closing remarks.