

Financial Performance Report – Operating and Capital**FINANCE AND RESOURCE MANAGEMENT COMMITTEE****July 1, 2022 to September 30, 2022**

The Financial Performance Report of income and expenditures is prepared from two sources: actual accounting data as recorded at Virginia Tech and the annual budgets which are also recorded in the university accounting system. The actual accounting data reflect the modified accrual basis of accounting, which recognizes revenues when received rather than when earned and commitments to buy goods and services as encumbrances when obligated and as an expenditure when paid. The Original Budget was approved by the Board of Visitors at the June meeting. The Adjusted Budget reflects adjustments to incorporate actual experience or changes made during the fiscal year. These changes are presented for review and approval by the Finance and Resource Management Committee and the Board of Visitors through this report. Where adjustments impact appropriations at the state level, the university coordinates with the Department of Planning and Budget to ensure appropriations are reflected accurately.

The July to September 2022-23 budget (year-to-date) is prepared from historical data which reflects trends in expenditures from previous years as well as known changes in timing. Differences between the actual income and expenditures and the year-to-date budget may occur for a variety of reasons, such as an accelerated or delayed flow of documents through the accounting system, a change in spending patterns at the college level, or increases in revenues for a particular area.

Quarterly budget estimates are prepared to provide an intermediate measure of income and expenditures. Actual revenues and expenditures may vary from the budget estimates. The projected year-end budgets are, however, the final measure of budgetary performance.

Capital program performance is measured against the Total Project Budget. The Total Project Budget amounts reflect appropriations and authorizations established by the State or Board of Visitors for each capital project. These amounts are recorded in the accounting system in grant funds with revenue and expenditure budgets upon the effective date of each project, which normally occurs on July 1 or regularly scheduled meetings of the Board of Visitors. Under restructuring authorities, university administration may make minor changes to a Total Project Budget, within ten percent, and the revised Total Project Budget is shown on the subsequent quarterly report. The Cumulative Expenditures reflect lifetime-to-date activity until a project is complete, and a project's life spans multiple fiscal years. The Annual Budgets are estimates of expected activity for a 12-month portion of the life of a project, and these budgets are approved by the Board of Visitors at the June meeting. Spending pace for a project may periodically slow or accelerate during a year for a variety of reasons including shifts in construction start dates, contractor performance or billing cycles, and supply chain disruptions. The Annual Budgets are revised accordingly and shown on the subsequent quarterly report.

RECOMMENDATION:

That the report of income and expenditures for the University Division and the Cooperative Extension/Agricultural Experiment Station Division for the period of July 1, 2022 through September 30, 2022 and the Capital Outlay report be approved.

November 14, 2022

OPERATING BUDGET

2022-23

Dollars in Thousands

	July 1, 2022 to September 30, 2022			Annual Budget for 2022-23		
	Actual	Budget	Change	Original	Adjusted	Change
Educational and General Programs						
University Division						
<u>Revenues</u>						
General Fund	\$70,451	\$70,451	\$0	\$238,843	\$238,640	\$-203 (6)
Tuition and Fees	317,133	316,454	679	652,850	655,324	2,474 (7)
All Other Income	14,448	13,705	743	45,752	47,912	2,160 (8)
Total Revenues	\$402,032	\$400,610	\$1,422	\$937,445	\$941,876	\$4,431
<u>Expenses</u>						
Academic Programs	\$-166,317	\$-168,373	\$2,056	\$-607,438	\$-610,310	\$-2,871
Support Programs	-60,256	-60,707	451	-330,007	-331,567	-1,560
Reserve Drawdown/(Deposit)	-175,459	-171,530	-3,929	0	0	0
Total Expenses	\$-402,032	\$-400,610	\$-1,422	\$-937,445	\$-941,876	\$-4,431 (6,7,8)
NET	\$0	\$0	\$0	\$0	\$0	\$0
CE/AES Division						
<u>Revenues</u>						
General Fund	\$27,542	\$27,542	\$0	\$86,338	\$86,467	\$129 (9)
Federal Appropriation	3,248	3,752	-504 (1)	15,647	15,647	0
All Other Income	425	219	206 (2)	879	879	0
Total Revenues	\$31,215	\$31,513	\$-298	\$102,863	\$102,992	\$129
<u>Expenses</u>						
Academic Programs	\$-24,126	\$-24,532	\$406	\$-94,536	\$-94,665	\$-129
Support Programs	-456	-614	158	-8,327	-8,327	0
Reserve Drawdown/(Deposit)	-6,633	-6,367	-266	0	0	0
Total Expenses	\$-31,215	\$-31,513	\$298	\$-102,863	\$-102,992	\$-129 (9)
NET	\$0	\$0	\$0	\$0	\$0	\$0
Auxiliary Enterprises						
Revenues	\$155,669	\$156,208	\$-539 (3)	\$403,554	\$409,184	\$5,630 (3)
Expenses	-113,878	-118,395	4,517 (3)	-390,543	-423,344	-32,801 (3)
Reserve Drawdown/(Deposit)	-41,791	-37,813	-3,978 (3)	-13,011	14,160	27,171 (3)
NET	\$0	\$0	\$0	\$0	\$0	\$0
Sponsored Programs						
Revenues	\$103,199	\$97,960	\$5,239 (4)	\$389,077	\$390,052	\$975 (10)
Expenses	-114,626	-112,964	-1,662 (4)	-389,077	-390,052	-975 (10)
Reserve Drawdown/(Deposit)	11,427	15,004	-3,577	0	0	0
NET	\$0	\$0	\$0	\$0	\$0	\$0
Student Financial Assistance						
Revenues	\$22,155	\$24,431	\$-2,276	\$48,463	\$50,453	\$1,990 (11)
Expenses	-19,476	-21,953	2,477	-48,463	-50,453	-1,990 (11)
Reserve Drawdown/(Deposit)	0	0	0	0	0	0
NET	\$2,679	\$2,478	\$201	\$0	\$0	\$0
All Other Programs *						
Revenue	\$4,664	\$4,964	\$-300	\$16,144	\$16,385	\$241 (12)
Expenses	-2,691	-5,160	2,469 (5)	-16,144	-16,943	-799 (12)
Reserve Drawdown/(Deposit)	-1,973	196	-2,169	0	558	558
NET	\$0	\$0	\$0	\$0	\$0	\$0
Total University						
Revenues	\$718,934	\$715,686	\$3,248	\$1,897,546	\$1,910,942	\$13,396
Expenses	-501,826	-512,698	10,872	-1,884,535	-1,925,660	-41,125
Reserve Drawdown/(Deposit)	-214,429	-200,510	-13,919	-13,011	14,718	27,729
NET	\$2,679	\$2,478	\$201	\$0	\$0	\$0

* All Other Programs include federal work study, surplus property, local funds, and unique military activities.

OPERATING BUDGET

1. The budget for federal revenue is established to match projected allotments from the federal government that are expected to be drawn down during the state fiscal year. All expenses in federal programs are covered by drawdowns of federal revenue up to allotted amounts. Federal revenue in the Cooperative Extension and Agriculture Experiment Station Division is lower than projected due to the timing of federal drawdown.
2. Cooperative Extension and Agriculture Experiment Station Division revenues for All Other Income are higher than projected due to self-generated revenues.
3. Quarterly and projected annual variances are explained in the Auxiliary Enterprises section of this report.
4. Historical patterns have been used to develop a measure of the revenue and expenditure activity for Sponsored Programs. Actual revenues and expenses may vary from the budget estimates because projects are initiated and concluded on an individual basis without regard to fiscal year. Total sponsored research expenditures are higher than projected. The sponsored research expenditures are 7.4% higher than September 30, 2021.
5. Expenses for All Other Programs were lower than projected due to timing of expenditures and lower than projected Surplus Property activity.
6. The annual budget for the University Division General Fund was decreased \$0.2 million for the state share of salary and fringe benefit rate changes. The corresponding expenditure budgets have been adjusted accordingly.
7. The annual budget for Tuition and Fees was decreased \$3.2 million for higher than projected codified Virginia Military Survivor Waivers and decreased \$1.8 million for scholarships and budget finalization. The budget was increased \$0.4 million for higher summer activity, \$2.1 million for higher than projected undergraduate non-resident enrollment, and \$5.1 million for higher than projected graduate enrollment. The corresponding expenditure budgets have been adjusted accordingly.
8. The University Division All Other Income revenue budget was increased \$2.2 million for self-generated earmarked revenues. The corresponding expenditure budgets have been adjusted accordingly.
9. The Cooperative Extension/Agriculture Experiment State Division General Fund revenue budget was increased \$0.1 million for the state share of salary and fringe benefit rate changes. The corresponding expenditure budgets have been adjusted accordingly.
10. The Sponsored programs revenue and expenditure budgets were increased \$1.0 million for Historical Horse Racing revenue to support the Virginia Maryland Regional College of Veterinary Medicine.
11. The Student Financial Assistance revenue and expenditure budgets were increased \$2.0 million for the finalization of the scholarship budget.
12. The projected annual budgets for All Other Programs were decreased \$0.2 million to finalize budgets. The projected annual expense budgets were increased \$1.0 million for outstanding 2021-22 commitments that were initiated but not completed before June 30, 2022.

AUXILIARY ENTERPRISES

Dollars in Thousands

	July 1, 2022 to September 30, 2022			Annual Budget for 2022-23		
	Actual	Budget	Change	Original	Adjusted	Change
Residence and Dining Halls *						
Revenues	\$60,833	\$60,785	\$48	\$149,746	\$151,746	\$2,000 (4)
Expenses	-39,401	-39,669	268	-148,362	-153,809	-5,447 (4,6)
Reserve Drawdown/(Deposit)	-21,432	-21,116	-316	-1,384	2,063	3,447 (6)
Net	\$0	\$0	\$0	\$0	\$0	\$0
Parking and Transportation						
Revenues	\$9,913	\$9,583	\$330	\$18,213	\$18,213	\$0
Expenses	-3,144	-3,077	-67	-15,602	-17,535	-1,933 (6)
Reserve Drawdown/(Deposit)	-6,769	-6,506	-263	-2,611	-678	1,933 (6)
Net	\$0	\$0	\$0	\$0	\$0	\$0
Telecommunications Services						
Revenues	\$7,785	\$7,698	\$87	\$27,007	\$27,007	\$0
Expenses	-7,956	-8,149	193	-26,836	-33,675	-6,839 (6)
Reserve Drawdown/(Deposit)	171	451	-280	-171	6,668	6,839 (6)
Net	\$0	\$0	\$0	\$0	\$0	\$0
University Services * **						
Revenues	\$29,978	\$29,812	\$166	\$60,607	\$60,607	\$0
Expenses	-17,535	-19,856	2,321 (1)	-59,606	-66,929	-7,323 (5,6,7)
Reserve Drawdown/(Deposit)	-12,443	-9,956	-2,487 (1)	-1,001	6,322	7,323 (5,6,7)
Net	\$0	\$0	\$0	\$0	\$0	\$0
Intercollegiate Athletics *						
Revenues	\$30,535	\$30,877	-\$342	\$92,114	\$92,214	\$100 (8)
Expenses	-28,997	-29,067	70	-86,188	-88,807	-2,619 (6,8)
Reserve Drawdown/(Deposit)	-1,538	-1,810	272	-5,926	-3,407	2,519 (6,8)
Net	\$0	\$0	\$0	\$0	\$0	\$0
Electric Service *						
Revenues	\$7,315	\$8,524	-\$1,209 (2)	\$36,861	\$39,357	\$2,496 (5)
Expenses	-13,718	-14,864	1,146 (2)	-\$37,889	-43,951	-6,062 (5,6,9)
Reserve Drawdown/(Deposit)	6,403	6,340	63 (2)	1,028	4,594	3,566 (5,6,9)
Net	\$0	\$0	\$0	\$0	\$0	\$0
Inn at VT/Skelton Conf. Center						
Revenues	\$3,623	\$3,882	-\$259	\$10,410	\$11,419	\$1,009 (5)
Expenses	-3,345	-3,294	-51	-9,984	-11,637	-1,653 (5,6)
Reserve Drawdown/(Deposit)	-278	-588	310	-426	218	644 (5,6)
Net	\$0	\$0	\$0	\$0	\$0	\$0
Other Enterprise Functions ***						
Revenues	\$5,687	\$5,047	\$640 (3)	\$8,596	\$8,621	\$25 (5)
Expenses	218	-419	637 (3)	-6,076	-7,001	-925 (5,6)
Reserve Drawdown/(Deposit)	-5,905	-4,628	-1,277 (3)	-2,520	-1,620	900 (5,6)
Net	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL AUXILIARIES						
Revenues	\$155,669	\$156,208	-\$539	\$403,554	\$409,184	\$5,630
Expenses	-113,878	-118,395	4,517	-390,543	-423,344	-32,801
Reserve Drawdown/(Deposit)	-41,791	-37,813	-3,978	-13,011	14,160	27,171
Net	\$0	\$0	\$0	\$0	\$0	\$0

* University Systems include Dormitory and Dining Hall System, University Services System, Intercollegiate Athletics System, and Electric Service System. The Systems were created to provide assurance to bond holders that system revenues are pledged for the payment of debt service and to allow for dedicated repair and replacement that are not subject to liens of any creditor of the university.

** University Services System includes Career & Professional Development, Center for the Arts, Health Services, Recreational Sports, Student Engagement & Campus Life, Cultural and Community Centers, Student Organizations, and the VT Rescue Squad.

*** Other Enterprise Functions include Golf Course, Hokie Passport, Library Café, Library Photocopy, Licensing & Trademark, Little Hokie Hangout, New Student and Family Programs, Pouring Rights, Software Sales, Tailor Shop and Clearing Accounts.

AUXILIARY ENTERPRISE BUDGET

1. Expenses for the University Services System are lower than projected due to timing of project expenses.
2. Revenues and expenses for the Electric Service auxiliary are lower than projected due to lower than anticipated electricity consumption.
3. Revenues for Other Enterprise Functions are higher than projected due to increased business volume in Licensing and Trademark and Software Sales. Expenses are lower than projected due to the timing of operating expenses.
4. The annual revenue and expense budgets for Residence and Dining Halls were increased \$2.0 million for the Dietrick Spirit Plaza project expenses and associated private gifts.
5. In June 2022, the annual revenue, expense, and reserve budgets for Auxiliary Enterprises were adjusted for technical alignments and finalization of fixed cost estimates.
6. The annual expense budget for Auxiliary Enterprises was increased \$24.2 million for outstanding 2021-22 commitments and projects that were initiated but not completed before June 30, 2022.

Auxiliary Enterprise	Outstanding Commitments
Residence and Dining Halls	\$ 3,436,244
Parking and Transportation	1,927,844
Telecommunication Services	6,835,353
University Services System	4,662,413
Intercollegiate Athletics	2,169,202
Electric Service	3,528,523
Inn at Virginia Tech	92,000
Other Enterprise Functions	1,579,837
Totals	\$ 24,231,416

7. The annual expense and reserve budgets for University Services System was increased \$2.0 million for Recreational Sports War Memorial Hall maintenance projects.
8. The annual revenue, expense, and reserve budgets for Intercollegiate Athletics were increased \$0.1 million for private gift revenue and \$0.5 million expense to accommodate a temporary loan for the women's basketball locker room renovation project.
9. The annual expense and reserve budgets for the Electric Service auxiliary were increased \$0.6 million due for higher than budgeted cost of wholesale electricity and electrical material costs.

CAPITAL OUTLAY PROJECTS
AUTHORIZED AS OF SEPTEMBER 30, 2022
Dollars in Thousands

PROJECT INITIATED	FISCAL YEAR ACTIVITY		TOTAL PROJECT BUDGET					
	ANNUAL BUDGET	YTD EXPENDITURES	STATE SUPPORT	NONGENERAL FUND	REVENUE BOND	TOTAL BUDGET	CUMULATIVE EXPENDITURES	
EDUCATIONAL AND GENERAL PROJECTS								
<u>Design Phase</u>								
Mitchell Hall (Replace Randolph Hall)	Jul 2020	\$ 4,400	\$ 376	\$ 223,400	\$ -	\$ 24,600	\$ 248,000	\$ 2,899 (1)
Life, Health, Safety, Accessibility, & Code Compliance	Jul 2020	2,910	100	10,400	-	-	10,400	335 (2)
Planning: New Business Building	Apr 2022	3,000	6	-	8,000	-	8,000	6 (3)
Planning: Relocate Hampton Roads AREC	Jul 2022	200	8	500	-	-	500	8 (4)
<u>Construction Phase</u>								
Maintenance Reserve	On-going	18,109	2,260	20,729	-	-	20,729	2,260 (5)
Livestock & Poultry Research Facilities, Phase I	Oct 2016	6,274	1,186	25,274	-	-	25,274	19,123 (6)
Corps Leadership and Military Science Building	Jun 2019	20,000	4,595	-	20,650	31,350	52,000	28,868 (7)
Data and Decision Science Building	Jul 2019	20,000	6,300	69,000	-	10,000	79,000	57,238 (8)
Innovation Campus - Academic Building	Jul 2019	88,000	21,823	168,000	-	134,136	302,136	78,071 (9)
Hitt Hall	Apr 2017	28,000	3,840	-	31,259	53,741	85,000	16,855 (10)
Undergraduate Science Laboratory Building	Jul 2017	30,000	3,910	90,412	-	-	90,412	11,841 (11)
Building Envelope Improvements	Aug 2022	2,000	-	-	13,580	33,620	47,200	- (12)
<u>Equipment and Special Initiatives</u>								
Commonwealth Cyber Initiative	May 2019	4	1	1,500	-	-	1,500	1,497 (13)
Fralin Biomedical Research Institute Equipment	Jul 2020	3,500	(54)	18,133	-	-	18,133	9,530 (14)
Equipment for Workforce Development	May 2021	3,000	514	24,902	-	-	24,902	5,914 (15)
<u>Close-Out</u>								
Improve Kentland Facilities	Sep 2013	132	8	12,463	-	-	12,463	12,338 (16)
Gas-Fired Boiler at the Central Steam Plant	Apr 2017	162	11	-	8,200	-	8,200	8,038 (17)
Chiller Plant Phase II	Oct 2016	3,081	27	32,655	10,312	-	42,968	39,914 (18)
Holden Hall Renovation	Oct 2016	5,327	427	57,215	8,962	8,750	74,927	68,253 (19)
TOTAL EDUCATIONAL AND GENERAL PROJECTS		\$ 238,100	\$ 45,337	\$ 754,583	\$ 100,963	\$ 296,197	\$ 1,151,744	\$ 362,988

Education and General Projects

1. Mitchell Hall (Replace Randolph Hall): This state authorized project will replace Randolph Hall with an approximately 284,000 gross square foot building to accommodate engineering instruction and research. The state authorized construction funding effective July 1, 2022. Preliminary design is underway.
2. Life, Health, Safety, Accessibility, & Code Compliance: This project improves accessible pedestrian connectors in the North Academic District. The project includes two components: installing lifts and extending accessible pathways. Market pricing for the lifts is expected by the end of November. The state authorized a \$7.3 million General Fund supplement for the project effective July 1, 2022.
3. Planning: New Business Building: This planning project will design a 104,000 gross square foot building for the Pamplin College of Business. An A/E firm, Mosely, is under contract and schematic design is underway.
4. Planning: Relocate Hampton Roads AREC: This project will produce a study of the requirements and impacts to relocate the Agriculture Research and Extension Center (AREC) located in Virginia Beach. Results of the study are due to the General Assembly mid-December.
5. Maintenance Reserve: The total project budget reflects \$3.27 million of carryforward from fiscal year 2022 and \$17.462 million of new appropriations from the State for fiscal year 2023. The annual budget amount reflects the pace necessary to meet the state's 85 percent spending performance requirement.
6. Livestock & Poultry Research Facilities, Phase I: Construction is nearly complete for new swine, poultry, beef, and equine facilities. Outstanding packages for three hay barns and demolition are under development. Construction funding for the hay barns and demolitions are in process under the state's supplement pool established during the 2022 General Assembly session.
7. Corps Leadership and Military Science Building: Construction of the new 64,000 gross square foot building is underway with substantial completion expected July 2023.
8. Data and Decision Sciences Building: Construction of the new 120,000 gross square foot building is underway with substantial completion expected April 2023.
9. Innovation Campus – Academic Building: This project will construct a new 300,000 gross square foot academic building with below grade parking as part of the Innovation Campus in Alexandria Virginia. Construction is underway with substantial completion expected April 2024.
10. Hitt Hall: This project houses an expansion of Myers-Lawson School of Construction, a new dining center, and other academic spaces. Construction of the new 101,000 gross square foot building is underway with substantial completion expected March 2024.
11. Undergraduate Science Laboratory Building: Construction of the 102,000 gross square foot science instruction laboratory building is underway with substantial completion April 2024.
12. Building Envelope Improvements: This project will complete envelope improvements to four buildings.
13. Commonwealth Cyber Initiative: The Virginia Innovation Partnership Authority (VIPA) approves spending requests which are then allocated to Virginia Tech for procurement. To-date, \$1.5 million has been allocated for renovations, space enhancements, and equipment; and these items are substantially complete. The maximum allocation amount for the program is \$3.5 million.
14. Fralin Biomedical Research Institute Equipment: This funding supports the procurement and installation of specialized research equipment for the Fralin Biomedical Research Institute. A repair expense was accidentally charged to the project and the correcting entry resulted in negative expenditures for the quarter.
15. Equipment for Workforce Development: This project supports space and equipment purchases for the instructional programs associated with the Tech Talent Investment Program.
16. Improve Kentland Facilities: The project is substantially complete and the total cost is expected to be \$12.46 million. The project will be closed and financial accounts terminated when final invoices are received and paid.
17. Gas-Fired Boiler at the Central Steam Plant: This project is substantially complete and the total cost is expected to be \$8.2 million. The project will be closed and financial accounts terminated when final invoices are received and paid.
18. Chiller Plant Phase II: This project is substantially complete and the total cost is expected to be \$42.968 million. The project will be closed and financial accounts terminated when final invoices are received and paid.
19. Holden Hall Renovation: This project is substantially complete and the total cost is expected to be \$74.927 million. The project will be closed and financial accounts terminated when final invoices are received and paid.

Capital Outlay Projects Authorized as of September 30, 2022 (Continued)

Dollars in Thousands

PROJECT INITIATED	FISCAL YEAR ACTIVITY		TOTAL PROJECT BUDGET					
	ANNUAL BUDGET	YTD EXPENDITURES	STATE SUPPORT	NONGENERAL FUND	REVENUE BOND	TOTAL BUDGET	CUMULATIVE EXPENDITURES	
AUXILIARY ENTERPRISE PROJECTS								
<u>Design Phase</u>								
Student Wellness Improvements	Jun 2016	\$ 10,000	\$ 44	\$ -	\$ 19,592	\$ 50,408	\$ 70,000	\$ 5,692 (1)
<u>Construction Phase</u>								
Maintenance Reserve	On-going	9,200	4,533	-	9,200	-	9,200	4,533 (2)
New Upper Quad Residence Hall	Jun 2019	18,000	5,781	-	2,000	40,000	42,000	22,195 (3)
Dietrick Renovation	Sept 2017	5,000	3,634	-	9,131	-	9,131	6,063 (4)
<u>Close-Out</u>								
Creativity & Innovation District LLC	Oct 2016	2,564	534	-	15,880	89,620	105,500	103,411 (5)
TOTAL AUXILIARY ENTERPRISE PROJECTS		\$ 44,764	\$ 14,525	\$ -	\$ 55,803	\$ 180,028	\$ 235,831	\$ 141,894
GRAND TOTAL		\$ 282,863	\$ 59,862	\$ 754,583	\$ 156,766	\$ 476,225	\$ 1,387,574	\$ 504,882

Auxiliary Enterprise Projects

1. **Student Wellness Improvements**: This project will renovate War Memorial Hall to address program improvements, deferred maintenance, code requirements, and install air conditioning to the building. The university received a Guaranteed Maximum Price (GMP) construction contract for the project September 9, 2022 with substantial completion expected June 2024.
2. **Maintenance Reserve**: The auxiliary maintenance reserve program covers 106 assets with a total replacement value of \$1.4 billion. Projects are scheduled and funded by the auxiliary enterprises. The units prepare five-year plans that outline their highest priority deferred maintenance needs. The annual budget and total project budget reflect the spending plans of the auxiliary units on maintenance reserve work scheduled for fiscal year 2023.
3. **New Upper Quad Residence Hall**: The project constructs a 300-bed residence hall in the upper quad section of campus. The project is under construction with substantial completion expected August 2023.
4. **Dietrick Renovation**: This project includes refurbishing the first floor of Dietrick Hall, inserting a modern food service venue, and enclosing a portion of the exterior overhang. Improvements to the outdoor plaza will be implemented concurrently as a non-capital activity supported with private gifts. The project is under construction with substantial completion expected March 2023.
5. **Creativity & Innovation District Living Learning Community (LLC)**: The project is complete, and the project will be closed and financial accounts terminated when final invoices are received and paid.