BOARD OF VISITORS COMMITTEE CHAIRS MEETING MINUTES

August 20, 2025

The Committee Chairs of the Board of Visitors of Virginia Polytechnic Institute and State University met in open session on Wednesday, August 20, 2025, at 8:00 a.m. in the Old Guard Room at The Inn at Virginia Tech, 901 Prices Fork Road, Blacksburg, Virginia 24061.

Committee Chair Members Present	**Absent**
John Rocovich (Rector)	
Sandy Davis (Vice Rector)	
Nancy Dye	
Ryan McCarthy	
Jim Miller	
Jeanne Stosser	

Also present at the meeting were President Timothy Sands, Kim O'Rourke (Secretary to the Board), Simon Allen, Cyril Clarke, Rachel Gabriele, Katie Drinkwater Gregg, Sharon Kurek, Nancy Meacham, Amy Sebring, and Dwyn Taylor.

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Rector Rocovich convened the meeting of committee chairs and explained that under the current meeting format with committee meetings scheduled sequentially (rather than concurrently) thus enabling all board members to attend, it is no longer necessary to have an information session as part of every board meeting. Constituent reports will be delivered during the full board meetings. Consequently, the committee chairs' meeting will be used to discuss potential committee agendas for the next meeting.

For November 2025 meeting, the following committee agenda items were proposed:

<u>Academic, Research, and Student Affairs (ARSA) Committee</u>

- Admissions and enrollment management –
  - Report on fall 2025 census figures,
  - Model gradual growth to 40,000 undergraduate students, beginning at 1% this year and increasing at half-percent increments each year, conducting a sensitivity analysis to determine pressure points. Include transfer students.
  - Corresponding plan to grow graduate enrollment. Increase graduate enrollment; that is, decrease the ratio of undergraduate to graduate students from 5:1 to 4:1.
- Overall plan for DC region –
  - Institute for Advanced Computing
  - National security initiative/objectives
- Report on DEI issues by Nancy Dye and Jim Miller
- Academic resource alignment – Robby Moser and Margaret Ann Smith are liaisons with work group. (possibly part of Provost's update)
- Update on Carilion affiliation (possibly part of Provost's update)

Buildings and Grounds (B&G) Committee

- On-campus residential housing planning process to be faster and more effective– Jeanne Stosser and Nancy Dye working with Amy Sebring, Dwyn Taylor, and others
- Sustainability report (on consent agenda)
- Overview of energy and utilities

Compliance, Audit, and Risk (CAR) Committee

- External auditors
- Report(s) requested by BOV

Finance and Resource Management (FRM) Committee

- Real estate matter (closed session)
- Six-year plan
- Debt capacity
- Athletics funding plan – Ryan McCarthy and J Pearson working with Amy Sebring, Simon Allen, and others
- Staffing report – Identify resources by function (not just colleges/units) and budget

Governance and Administration (G&A) Committee

- Strategic Plan – progress report and discussion about next strategic plan
- IT security update
- Clery report

Measures are being implemented to organize the large quantity of meeting materials to make it more manageable for board members to prepare for board meetings.

- Briefing reports that accompany committee agendas have been expanded to include sufficient detail to enable a non-committee member to glean from the report the significance of each agenda item along with associated issues, a description of data to be presented, and what is requested from the board: action, advice, awareness, and/or decision. Thus, board members can focus their preparation time on reviewing materials for their own committee meetings and the full board meeting.

- Materials will be accessible to the board two weeks prior to a board meeting, with the understanding that they may not be final for several more days.

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Note: Prior to each meeting, an Innovation Campus (Academic Building One) update report has been placed on the portal and in-depth presentations have been provided to the board twice a year: Faculty, research, and programs in June; and students, curriculum, and services in November. Committee chairs need to determine whether this will be continued, discontinued, or modified.

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The meeting was adjourned at 9:00 a.m.

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John G. Rocovich, Jr., Rector

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Kim O'Rourke, Secretary